Tri-County Behavioral Healthcare Board of Trustees Meeting

October 28, 2021



Healthy Minds. Meaningful Lives.

Notice is hereby given that a regular meeting of the Board of Trustees of Tri-County Behavioral Healthcare will be held on Thursday, October 28, 2021. The Business Committee will convene at 9:30 a.m., and the Program Committee will convene at 9:30 a.m. In compliance with Section 551.127 of the Texas Open Meetings Act, Tri-County Behavioral Healthcare, as a governmental entity that serves three Texas Counties, will hold the October 28th meeting via tele video call at 10:00 a.m. The Chair of the Board of Trustees will be at the Liberty Service Center at 2000 Panther Lane, Liberty, TX 77575 and will be residing over the meeting from this location. This location will be open to the public who wish to attend the Board meeting in person. Individuals may also join the meeting via the video link below:

https://call.lifesizecloud.com/10663849

www.tcbhc.org/board-documents/ October 2021 Board Packet

In compliance with the Americans with Disabilities Act, Tri-County Behavioral Healthcare will provide for reasonable accommodations for persons attending the Board Meeting. To better serve you, a request should be received with 48 hours prior to the meeting. Please contact Tri-County Behavioral Healthcare at 936-521-6119.

AGENDA

- I. Organizational Items
 - A. Chair Calls Meeting to Order
 - B. Public Comment
 - C. Quorum
 - D. Review & Act on Requests for Excused Absence
- II. Approve Minutes September 23, 2021
- III. Program Presentation 401(a) Retirement Plan Account Review-Mannix Smith ISC Group, Inc.
- IV. Executive Director's Report Evan Roberson
 - A. Operational Updates
 - B. Legislative Updates
 - C. County ARPA Implementation
- V. Chief Financial Officer's Report Millie McDuffey
 - A. FY 2021 Audit Update
 - B. FY 2022 Budget Revision
 - C. Provider Relief Funds

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VI.	Pro	ogram Committee	
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VII.	Ex	ecutive Committee	
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	A.	Personnel Report for September 2021	21-23
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VIII.	Bu	siness Committee	
	Act	tion Items	
	A.	Approve September 2021 Financial Statements	31-43
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	G.	HUD 811 Updates (Cleveland, Montgomery and Huntsville)	55-57
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IX. Executive Session in Compliance with Texas Government Code Section 551.071, Consultation with Attorney; and Section 551.072, Real Property.

Posted By:

Ava Green Executive Assistant

Tri-County Behavioral Healthcare

P.O. Box 3067 Conroe, TX 77305

BOARD OF TRUSTEES MEETING September 23, 2021

Board Members Present:

Patti Atkins Gail Page Sharon Walker Morris Johnson Richard Duren

Board Members Absent:

Janet Qureshi Jacob Paschal Tracy Sorensen

Tri-County Staff Present:

Evan Roberson, Executive Director
Millie McDuffey, Chief Financial Officer
Tanya Bryant, Director of Quality Management and Support
Amy Foerster, Chief Compliance Officer
Kathy Foster, Director of IDD Provider Services
Kelly Shropshire, Directory of IDD Authority Services
Kenneth Barfield, Director of Management Information Systems
Sara Bradfield, Director of Adult Behavioral Health
Catherine Prestigiovanni, Director of Strategic Development
Darius Tuminas, Controller
Tabatha Abbott, Cost Accountant
Ava Green, Executive Assistant

Legal Counsel Present:

Mary Lou Flynn-Dupart, Legal Counsel

Sheriff Representatives Present:

Major Tim Cannon, Montgomery County Sheriff's Office Chief Deputy Don Neyland, Liberty County Sheriff's Office

Call to Order: Board Chair, Patti Atkins, called the meeting to order at 10:00 a.m.

Public Comment: Public Comment presented by John Nicks. Mr. Nicks requested that more financial information about the Center budget be placed on the website, including information about how much is state funding, what percentage goes to consumer care and what percentage goes to fund administration. He requested that the newsletter be placed on the website.

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Quorum: There being five (5) Board Members present, a quorum was established.

Resolution #09-23-01 Motion Made By: Morris Johnson

Seconded By: Gail Page, with affirmative votes by Sharon Walker and

Richard Duren that it be...

Resolved: That the Board excuse the absence of Janet Qureshi, Jacob Paschal and

Tracy Sorensen.

Resolution #09-23-02 Motion Made By: Morris Johnson

Seconded By: Gail Page, with affirmative votes by Sharon Walker and

Richard Duren that it be...

Resolved: That the Board approve the minutes of the August 26, 2021 meeting of

the Board of Trustees.

Executive Director's Report:

The Executive Director's report is on file.

- Operational Updates
- County ARPA Funds
- 1115 DSRIP Extension, Funding Updates
- Vaccine Mandates

Chief Financial Officer's Report:

The Chief Financial Officer's report is on file.

- FY 2021 Audit
- FY 2022 Budget Revision
- SAMHSA Grant Financial Training
- Days of Operation Ratio

PROGRAM COMMITTEE:

Resolution #09-23-03 Motion Made By: Sharon Walker

Seconded By: Gail Page, with affirmative votes by Morris Johnson

and Richard Duren that it be...

Resolved: That the Board approve the reappointment of Madeline Brogan, Ladana

Igler, Pat Shaw, Judie Hunter and Carol Sloan to the Intellectual and Developmental Disabilities Planning Network Advisory Committee for a

two-year term expiring on August 31, 2023.

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Resolution #09-23-04 Motion Made By: Sharon Walker

Seconded By: Gail Page, with affirmative votes by Morris Johnson

and Richard Duren that it be...

Resolved: That the Board approve the reappointment of Richard Duren, Bill

Wilkins and Star Peralta to the Mental Health Planning Network Advisory Committee for a two-year term expiring on August 31, 2023.

Resolution #09-23-05 Motion Made By: Sharon Walker

Seconded By: Gail Page, with affirmative votes by Morris Johnson

and Richard Duren that it be...

Resolved: That the Board approve the Goals and Objectives for FY 2022.

The Community Resources Report was reviewed for information purposes only.

The Consumer Services Report for August 2021 was reviewed for information purposes only.

The Program Updates Report was reviewed for information purposes only.

The Annual PNAC Reports were reviewed for information purposes only.

The 4th Quarter FY 2021 Goals & Objectives Progress Report was reviewed for information purposes only.

The 4th Quarter FY 2021 Corporate Compliance & Quality Management Report was reviewed for information purposes only.

The Annual Corporate Compliance Report and 1st Quarter FY 2022 Corporate Compliance Training Report was reviewed for information purposes only.

EXECUTIVE COMMITTEE:

Resolution #09-23-06 Motion Made By: Gail Page

Seconded By: Morris Johnson, with affirmative votes by Sharon

Walker and Richard Duren that it be...

Resolved: That the Board approve Sharon Walker as the FY 2022 Texas Council

Representative with Jacob Paschal being alternate.

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Resolution #09-23-07 Motion Made By: Gail Page

Seconded By: Sharon Walker, with affirmative votes by Richard

Duren and Morris Johnson that it be...

Resolved: That the Board reappoint Richard Duren, Philip Dupuis, Matthew Blake

and Lynn Carr to the Tri-County Consumer Foundation Board of

Directors for a two-year term expiring August 31, 2023.

The Personnel Report for August 2021 was reviewed for information purposes only.

The Texas Council Risk Management Fund Claims Summary for August 2021 was reviewed for information purposes only.

Board of Trustees Reappointments and Oaths of Office were presented for information purposes only.

Board of Trustees Committee Appointments for FY 2022 (remaining the same as FY 2021) was presented for information purposes only.

The Analysis of Board Member Attendance for FY 2021 Regular and Special Called Board Meetings was presented for information purposes only.

BUSINESS COMMITTEE:

Resolution #09-23-08 Motion Made By: Morris Johnson

Seconded By: Richard Duren, with affirmative votes by Sharon

Walker and Gail Page that it be...

Resolved: That the Board approve the FY 2022 Dues Commitment and Payment

Schedule for the Texas Council.

Resolution #09-23-09 Motion Made By: Morris Johnson

Seconded By: Richard Duren, with affirmative votes by Sharon

Walker and Gail Page that it be...

Resolved: That the Board ratify the Health and Human Services Commission Local

Mental Health Authority Performance Agreement, Contract No.

HHS001022200037.

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Resolution #09-23-10 Motion Made By: Morris Johnson **Seconded By:** Richard Duren, with affirmative votes by Gail Page and Sharon Walker that it be... **Resolved:** That the Board ratify the HHSC Treatment Services Youth (TRY) Substance Abuse Services Contract No. HHS000663700100, Amendment No. 1. **Resolution #09-23-11** Motion Made By: Morris Johnson **Seconded By:** Richard Duren, with affirmative votes by Gail Page, and Sharon Walker that it be... **Resolved:** That the Board approve the Liberty and Cleveland Facility modifications not to exceed \$300,000. The Preliminary August 2021 Financials Statements were reviewed for information purposes only. The 4th Quarter FY 2021 Investment Report was reviewed for information purposes only. The Board of Trustees Unit Financial Statement for August 2021 was reviewed for information purposes only. The regular meeting of the Board of Trustees adjourned at 11:03 a.m. to go into Executive Session in compliance with Texas Government Code Section 551.071, Consultation with Attorney; and Section 551.072, Real Property. The meeting of the Board of Trustees reconvened at 11:05 a.m. to go into Executive Session. No action was taken from Executive Session. The Executive Session of the Board of Trustees adjourned at 11:34 a.m. **Adjournment:** Attest: Patti Atkins Jacob Paschal Date Date Chair Secretary

Agenda Item: Community Resources Report	Board Meeting Date:
	October 28, 2021
Committee: Program	
Background Information:	
None	
Supporting Documentation:	
4	
Community Resources Report	
Community Resources Report Recommended Action:	

Community Resources Report September 24, 2021 – October 28, 2021

Volunteer Hours:

Location	September
Conroe	184.37
Cleveland	.50
Liberty	46.25
Huntsville	5.25
Total	236.37

COMMUNITY ACTIVITIES:

9/24/21	Walker County Juvenile Probation Staffing Meeting	Huntsville
9/24/21	Splendora ISD Meeting	Splendora
9/27/21	Basic Certification Training for Veteran Peer Support	Conroe
9/28/21	The Woodlands Family YMCA Senior Service Event	The Woodlands
9/28/21	Walker County Community Resource Coordination Group Meeting - Virtual	Huntsville
9/28/21	Veteran Spouse Network Mixer Event	Conroe
9/28/21	Montgomery County Emergency Community Resources Coordination Group Meeting – Virtual	Conroe
9/29/21	Abundant Harvest Kitchen Veteran Counseling Meeting	Conroe
9/29/21	Military Veteran Peer Network Montgomery County Jail – Virtual	Conroe
9/29/21	Conroe Noon Lions Club Luncheon	Conroe
9/29/21	Youth Mental Health First Aid Training – Huntsville ISD	Huntsville
9/30/21	Safety and Awareness Training with the Conroe Police Dept.	Conroe
10/1/21	Veteran Spouse Resiliency Group Meeting	Conroe
10/2/21	HEARTS Veteran Museum Breakfast	Huntsville
10/2/21	Montgomery County Heroes Jeep Show at Honor Café	Conroe
10/4/21	ExxonMobil Executives Presentation – Virtual	The Woodlands
10/4/21	Montgomery County Homeless Coalition Board Meeting - Virtual	Conroe
10/4/21	Veteran Spouse Resiliency Group Leadership Meeting – Virtual	Conroe
10/4/21	Send Silence Packing Community Event	The Woodlands
10/4/21	Institute for Military and Veteran Family Wellness Team Meeting - Virtual	Conroe
10/5/21	Camp Valor Meeting	Conroe
10/5/21	National Night Out Conroe	Conroe
10/6/21	Veteran Spouse/Motherhood Peer Group	Conroe
10/6/21	Conroe Noon Lions Club Luncheon	Conroe
10/6/21	Splendora High School Career Fair	Splendora
10/6/21	Huntsville Chamber of Commerce Breakfast	Huntsville

10/8/21 10/8/21 10/9/21	Cleveland Chamber of Commerce Luncheon Youth Mental Health First Aid Training – Huntsville ISD Veteran Spouse Resiliency Group Meeting – Virtual	Cleveland Huntsville Conroe
10/8/21 10/9/21	Veteran Spouse Resiliency Group Meeting – Virtual	
10/9/21		Conroe
·	Old Diver Winford Foundation Day Forting Victoria Found	
·	Old River-Winfree Founders Day Festival – Veteran Event	Liberty
	Salvation Army Health Clinic	Conroe
10/9/21	Veteran's Spaghetti Dinner	Conroe
10/11/21	Veteran Spouse Resiliency Group Leadership Meeting - Virtual	Conroe
1 111/11/21	Institute for Military and Veteran Family Wellness Team Training – Virtual	Conroe
10/11/21	Securing Access to Lethal Means Veteran Community Training	Conroe
10/12/21	Veteran and Patriots Facility Visit and Services Meeting	Huntsville
	Conroe Chamber of Commerce Luncheon	Conroe
10/12/21	Abundant Harvest Kitchen Event Planning Meeting	Conroe
	Assisting Victims Resist and Escape Human Trafficking (AVERT) - Virtual	Conroe
10/13/21	Conroe Noon Lions Club Luncheon	Conroe
10/13/21	Montgomery County Veterans Treatment Court - Virtual	Conroe
	Huntsville ISD District Leadership Team Meeting	Huntsville
10/14/21	Hull-Daisetta ISD School Health Advisory Board Meeting Mental Health Presentation	Liberty
10/14/21	YMHFA for CASA of Walker County Volunteers	Huntsville
10/14/21	The Health Center Southeast Texas Meeting – Virtual	Cleveland
10/14-10/15/21	Judicial Summit on Mental Health – Virtual	Conroe
10/15/21	Veteran Spouse Resiliency Group Meeting	Conroe
10/15/21	Mental Health First Aid – Veterans	Conroe
10/15/71	Non-Profit Business Roundtable Sessions for Greater Magnolia Parkway Chamber of Commerce	Magnolia
10/15/21	Sam Houston State University Student Meet and Greet- Virtual	Huntsville
10/16/21	The Woodlands Community Safety Expo	The Woodlands
	Boots for Troops	Conroe
	Veteran Spouse Resiliency Leadership Meeting – Virtual	Conroe
	House Bill 19 Collaboration Meeting – Virtual	Conroe
10/18/21	Institute for Military and Veteran Family Wellness Team Meeting – Virtual	Conroe
•	Conroe's Coalition for the Homeless – Mayor's Meeting	Conroe
10/19/21	Texas Veterans Commission Virtual Conference for Veterans Mental Health – Virtual	Conroe
	Montgomery County Community Resource Coordination Group Meeting – Virtual	Conroe
10/15/21		
10/19/21	Sam Houston State University College of Osteopathic Medicine (COM) Hospital Day	Conroe

10/20/21	Veterans Spouse/Motherhood Peer Group – Virtual	Conroe
10/20/21	Sam Houston State University Career Fair	Huntsville
10/20/21	Behavioral Healthcare Suicide Prevention Taskforce Trauma and Grief Workgroup – Virtual	Conroe
10/21/21	Walker County Child Fatality Review Committee -Virtual	Huntsville
10/21/21	Montgomery County Homeless Coalition Community Meeting - Virtual	Conroe
10/21/21	Sam Houston State University Supervisor Workshop – Virtual	Huntsville
10/22/21	Veteran Spouse Resiliency Group Meeting	Conroe
10/22/21	Military Veteran Peer Network Quarterly Mentor Meeting	Conroe
10/22/21	Behavioral Healthcare Suicide Prevention Taskforce Military Connected Subgroup Meeting – Virtual	Conroe
10/25/21	Veteran Spouse Resiliency Leadership Meeting – Virtual	Conroe
10/25/21	ExxonMobil – Geoscience Early Career Group Mental Health Presentation – Virtual	The Woodlands
10/25/21	Institute for Military and Veteran Family Wellness Team Meeting – Virtual	Conroe
10/25/21	Basic Certification Training for Veteran Peer Support	Conroe
10/26/21	Mental Health First Aid Training – Veterans - Virtual	Conroe
10/26/21	Walker County Community Resource Coordination Group Meeting – Virtual	Huntsville
10/26/21	Mental Health First Aid – Veterans – Virtual	Conroe
10/26/21	Huntsville ISD Student Health Advisory Committee Meeting – Virtual	Huntsville
10/27/21	Liberty County Community Resource Coordination Group Meeting – Virtual	Liberty
10/27/21	Conroe Noon Lions Club Luncheon	Conroe
10/27/21	University of St. Thomas Veteran Training Program Lunch and Learn	Conroe
10/27/21	Montgomery County Veterans Treatment Court – Virtual	Conroe
10/27/21	HHSC Outpatient Competency Restoration Program (OCR) Rule Workgroup Meeting – Virtual	Conroe
10/28/21	Veteran Spouse Resiliency Group Meeting	Conroe
10/28/21	Veterans of Foreign Wars Trunk or Treat	Conroe

UPCOMING ACTIVITIES:

10/29/21	Walker County Juvenile Probation Staffing Meeting	Huntsville
11/1/21	Montgomery County Homeless Coalition Board Meeting - Virtual	Conroe
11/3/21	Senior Center of Walker County Presentation	Huntsville
11/3/21	Military Veteran Peer Network Mentor Jail Meeting – Virtual	Conroe
11/3/21	Conroe Noon Lions Club Luncheon	Conroe
11/3/21	HHSC Outpatient Competency Restoration Program (OCR) Rule Workgroup Meeting – Virtual	Conroe
11/4/21	Magnolia Chamber of Commerce Networking Afternoon	Magnolia

11/5/21	Veterans Stand Down Committee Meeting	Liberty
11/5/21	East Texas Transitional Conference – Virtual	Conroe
11/6/21	Del Webb Veterans Group Meeting	Conroe
11/6/21	Out of the Darkness Greater Houston Area Suicide Awareness Walk	The Woodlands
11/6/21	Society of Samaritans Carefest Event	Montgomery
11/8/21	Basic Certification for Veteran Peer Support	Liberty
11/8/21	Better Living for Texans Committee Meeting	Conroe
11/9/21	Assisting Victims Resist and Escape Human Trafficking (AVERT) – Virtual	Conroe
11/10/21	Conroe Chamber of Commerce Morning Mingle	Conroe
11/10/21	Montgomery County Veterans Treatment Court – Virtual	Conroe
11/10/21	Conroe Noon Lions Club Luncheon	Conroe
11/10/21	Child Fatality Review Team – Virtual	Conroe
11/11/21	Veteran Memorial Celebration	Conroe
11/11/21	Veterans Day Gala	Huntsville
11/12/21	Vietnam Veteran Appreciation Celebration	Liberty
11/13/21	Salvation Army Health Clinic	Conroe
11/15/21	Suicide Prevention ASK+ Training	Huntsville
11/16/21	Behavioral Healthcare Suicide Prevention Taskforce Military Connected Subgroup Meeting – Virtual	Conroe
11/16/21	Montgomery County Community Resource Coordination Group Meeting – Virtual	Conroe
11/17/21	Montgomery County Veterans Treatment Court – Virtual	Conroe
11/17/21	Conroe Noon Lions Club Luncheon	Conroe
11/18/21	Montgomery County Homeless Coalition Community Meeting	Conroe
11/22/21	Basic Certification Training for Veteran Peer Support – Virtual	Conroe
11/24/21	Conroe Noon Lions Club Luncheon	Conroe
11/30/21	Walker County Community Resource Coordination Group Meeting – Virtual	Huntsville

Agenda Item: Consumer Services Report for September 2021	Board Meeting Date:
	October 28, 2021
Committee: Program	
Background Information:	
None	
Supporting Documentation:	
Consumer Services Report for September 2021	
Recommended Action:	
For Information Only	

Consumer Services Report September 2021

September 2021				
Montgomery County	Cleveland	Liberty	Walker County	Total
801	57	30	69	957
0	0	0	0	0
51	0	2	2	55
184	2	12	6	204
35	0	4	5	44
10	2	1	0	13
0	0	0	0	0
		107	115	1688
892	105	53	108	1158
741	66	18	60	885
214	21	6	20	261
108	12	6	11	137
1	0	0	0	1
4	0	0	0	4
		-	-	894
_				
22	3	16	17	58
840	0	0	0	840
14	0	0	0	14
	2		4	48
		-		
.=				
1711	132	154	198	2195
0	0	0	0	0
0	0	0	0	0
				2299
				1208
				1008
3644	311	193	367	4515
1824	177	112	232	2345
923	83	33	74	1113
819	48	59	77	1003
3566	308	204	383	4461
	Montgomery County 801 0 51 184 35 10 0 1310 892 741 214 108 1 1 4 737 22 840 14 42 1711 0 0 0 1803 1018 823 3644	Montgomery County Cleveland 801 57 0 0 51 0 184 2 35 0 10 2 0 0 1310 156 892 105 741 66 214 21 108 12 1 0 4 0 737 38 22 3 840 0 14 0 42 2 1711 132 0 0 0 0 1803 177 1018 89 823 45 3644 311	Montgomery County Cleveland Liberty 801 57 30 0 0 0 51 0 2 184 2 12 35 0 4 10 2 1 0 0 0 892 105 53 741 66 18 214 21 6 108 12 6 1 0 0 737 38 47 22 3 16 840 0 0 44 0 0 42 2 0 1711 132 154 0 0 0 0 0 0 1803 177 103 1018 89 30 823 45 60 3644 311 193	Montgomery County Cleveland Liberty Walker County 801 57 30 69 0 0 0 0 51 0 2 2 184 2 12 6 35 0 4 5 10 2 1 0 0 0 0 0 1310 156 107 115 892 105 53 108 741 66 18 60 214 21 6 20 108 12 6 11 1 0 0 0 737 38 47 72 22 3 16 17 840 0 0 0 4 0 0 0 44 0 0 0 44 0 0 0 4 0

Agenda Item: Program Updates	Board Meeting Date:
Carrani Marana Drogram	October 28, 2021
Committee: Program	
Background Information:	
None	
None	
Supporting Documentation:	
Supporting Documentation:	
Supporting Documentation: Program Updates	
Program Updates	
Program Updates	
Program Updates	

Program UpdatesSeptember 24, 2021 – October 28, 2021

Crisis Services

- Historically, we have seen a decrease in utilization during the month of October that continues through the winter months, but this October crisis services are being utilized at a pace that is similar to summer months. Of specific concern is the number of children and youth who are seeking crisis services.
- 2. We continue to have staffing challenges for the Crisis Stabilization Unit and have had the census for the unit capped at ten for most of the month.

MH Adult Services

- Our new psychiatrist is not fully trained and is serving her caseload. However, unfortunately, we received a resignation notice from another adult psychiatrist this month.
- 2. In the Adult Outpatient Program, changes have been made to the Supported Housing contract which allows for additional availability of funds for each individual served by the program. Previously, individuals were restricted to a set amount of monthly funds, limiting housing options. With this change, clients will be eligible for housing based on Fair Market rates, opening the option for more integrated, higher quality, and safer housing options in the Montgomery County area.
- 3. The First Episode Psychosis program is celebrating the first two successful program completions. Each of these clients has been served for over two years and have achieved psychiatric stability as well as accomplished their recovery goals. One of the participants was active in the Supported Employment program and has maintained a job for over a year and both participants have maintained independence in the community, remaining out of the hospital for the majority of her time in the program.
- 4. The First Episode Psychosis program continues to provide individuals with support in finding and maintaining meaningful employment or reaching education goals. In the last month, the program has assisted 72% of participants in enrolling in school or finding employment in the community.

MH Child and Youth Services

- Child and Youth intake numbers continue to be very high in Conroe, Cleveland, and Huntsville in comparison to previous years. We are adding intake slots to try to keep up as our goal is to complete the full intake assessment the same day the family calls to request services. The drawback of adding intake slots, is that it reduces the number of therapy slots.
- 2. Child and Youth supervisors are diligently working to recruit for our vacant Qualified Mental Health Professional positions. They are screening all applicants and participating in career fairs and networking opportunities.

3. We are training our first C&Y School-Based Mental Health Specialist to be located in Pine Burr Elementary in Cleveland ISD. She is bilingual and has extensive experience working in the schools.

Criminal Justice Services

1. The Jail Liaison continues to provide screening and continuity of care to ensure appropriate treatment is provided to address mental health needs. In September, the Jail Liaison provided screening and discharge planning with over 170 individuals, facilitating connections to needed treatment.

Substance Use Disorder Services

- 1. Requests for SUD services through the walk-in clinic remains steady, with Montgomery County Adult Probation and other Tri-County departments serving as the predominant referral sources. In the last few months, there has also been a steady increase in self-referrals to the program, with a 24% increase in September requests over July and August. October has seen a slight decrease in requests but is on trend with this time last year.
- 2. Youth walk-in request for services remains high with referrals continuing to originate predominantly from Montgomery County juvenile probation. The census is currently at 13 which is twice the number of clients in services at this time last year. The initial family session continues to be scheduled at the time of treatment planning, and has increased engagement from parents somewhat, but having parents be a part of the client's recovery journey does remain a challenge.
- 3. The Substance Use Prevention Team is seeing an escalation in behavior problems while facilitating groups in the schools this year. Just as we are seeing on the mental health side, many of the students seem to be having trouble adjusting to the pandemic and other recent stressors. Our team is responding by continuing to practice positive classroom management strategies and seeking assistance from the school counselors for the very large groups.
- 4. We are playing catch-up to complete groups that were delayed due to staff being out unexpectedly for COVID precautions in September. We are on track for completing 92 school groups attended by a total of over 1,800 students this school year.
- 5. Our prevention team has been working to get into more schools in Walker and Liberty counties. With the pandemic, many school administrators are overwhelmed by many competing priorities, so implementing new groups in rural schools is proving to be more difficult than usual.

IDD Services

- 1. The IDD Provider Services area continues to search for ways to attract applicants due to staff shortages; we currently have almost half of our IDD direct care positions open.
- 2. While we have all Day Habilitation sites open, we are not yet operating at pre-COVID levels due to staff shortages and because we are not yet using the vans to pick up participants.

- 3. The IDD Provider Services area has seen a reduction in positive COVID cases. One of our homes in Walker County has been on lock down since August 31st, but the clients are improving.
- 4. One of our IDD Provider managers of 20 plus years has resigned with her last day being October 29th. We are recruiting for her replacement.
- 5. The IDD Provider Services area submitted an HCS Corrective Action Plan (CAP) for the one item out of compliance for the January audit. It appears that the CAP was accepted as submitted, but we continue to wait for confirmation.
- 6. The IDD Authority program is excited to have hired a former employee into a newly created Assistant Administrator role.
- 7. IDD Authority has nine vacancies in Service Coordinator positions and one open vacancy for a Habilitation Coordinator position.

Support Services

1. Quality Management (QM):

- a. Quality Management Staff continue to conduct routine audits of provider documentation for quality assurance purposes. As a part of these audits, staff reviewed 37 notes to ensure compliance and followed up with supervisors as deemed necessary.
- b. Staff prepared and submitted six charts to Amerigroup with records dating back to January of 2020.
- c. Staff prepared and submitted 25 charts to Wellcare TexanPlus with records dating back to January of 2020.
- d. The Administrator of Quality Management has completed the Program Surveys for the Adult and Child Outpatient Substance Use Treatment Programs.
- e. The Administrator of Quality Management has completed the annual fidelity audit of the Illness Management and Recovery (IMR) curriculum utilized by our Adult Outpatient Department.
- f. The Continuous Quality Improvement (CQI) Committee has finalized FY 21 Annual Reports and is continuing to work on FY 22 CQI Goals to include reduction in 30 Day Hospital Readmissions, Suicide Prevention and Reduction, Staff Retention and Improvement of Pharmacological Management Show Rates.

2. Utilization Management (UM):

- a. The Utilization Management Department currently has two vacancies and is in the process of reviewing applications for a Care Coordination Data Analyst and a Quality and Utilization Specialist.
- b. Staff reviewed 10% of all Center discharges for September to ensure appropriateness and that proper notifications were provided. Follow up with staff and managers is provided as needed to ensure quality improvement where indicated.

3. Training:

a. The Clinical Trainer has signed up for a train the trainer course in Psychological First Aid along with a training in Critical Incident Stress Management (CISM) that will occur later this Fall. b. The Administrator of Quality Management attended and completed SAMA Refresher Training on October 4th and 5th in order to serve as backup to the Training Department as needed.

4. Planning and Network Advisory Committee(s) (MH and IDD PNACs):

a. The IDD PNAC met on October 6, 2021 and reviewed program services, performance outcomes and participated in annual training. The IDD PNAC currently has 10 members, meeting the required number per contract.

5. Veteran Services and Veterans Counseling/Crisis:

- a. We collaborated with Project Zero Alliance and Honor Café, to host our first annual "Heroes Jeep Show"; the event raised \$2000 for the department.
- b. After many requests from our veteran's spouses, we are now offering weekly "Veteran Spouse Resiliency Groups." The purpose of the group is to assist the spouses in understanding why their veteran came home broken and what they can do to help in easing the transition from military life to civilian life.
- c. The department held four Veterans Mental Health First Aid classes. We are seeing a substantial increase in requests for this class, with many spouses in attendance.

6. COVID-19 Team

- a. We were audited by HHSC and are happy to report we are at 125% of all primary and secondary goals and objectives. The auditors noted we had "remarkably good" detailed reporting and "fantastic goal achievement" and therefore had no recommendations or need for any type of plan of improvement.
- b. To increase office space for new programming, the teams have begun working from home though they continue their community events, presentations and outreach.

7. Community Resource and Development

- a. The Mental Health First Aid Team trained over 200 Huntsville ISD staff in Youth Mental Health First Aid.
- b. The Conroe Police Department provided a Safety and Awareness Training for the COVID-19 teams, the Veterans teams and the MHFA coordinator.
- c. The Memorial Hermann Oncology Department has reached out to the Strategic Development Director and requested a suicide training for their staff due to a recent surge in high acuity patients who are making plans to take their life by suicide, or who have already attempted.

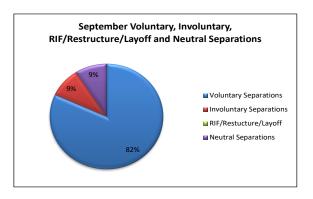
Agenda Item: Personnel Report for September 2021	Board Meeting Date:
	October 28, 2021
Committee: Executive	
Background Information:	
None	
Supporting Documentation:	
Personnel Report for September 2021	
Personnel Report for September 2021 Recommended Action:	

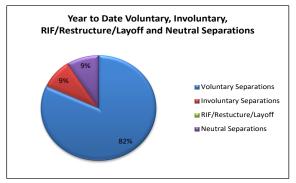
Personnel Report September 2021

Total Applications received in September = 123		
Total New Hires for September = 8		
Total New Hires Year to Date = 8		
Total Budgeted FTE Positions = 464.15		
Vacant FTE Positions = 124.67		

September Turnover - FY22 compared to FY21	FY22	FY21
Number of Active Employees	344	368
Number of Monthly Separations	11	8
Number of Separations YTD	11	8
Year to Date Turnover Rate	3%	2%
September Turnover Rate	3%	2%

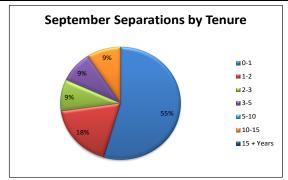
Separations by Reason	September Separations	FY22 YTD
Better Pay	0	0
Commute	1	1
Death	0	0
Dissatisfaction with Supervisor/Job	0	0
Family	1	1
Another job	6	6
Lack of Opportunity for Advancement	0	0
Relocating	0	0
Retirement	0	0
Return to School	1	1
Schedule	0	0
Uncomfortable with Job Duties	0	0
Health	0	0
RIF/Restructure/Layoff	0	0
Neutral Termination	1	1
Involuntarily Terminated	1	1
Total Separations	11	11

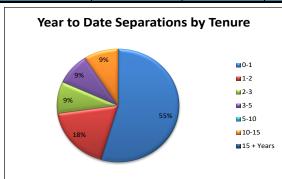




Management Team	# of Employees	September Separations	Year to Date Separations	% September	% Year to Date
Evan Roberson	24	1	1	4%	4%
Millie McDuffey	32	0	0	0%	0%
Amy Foerster	4	0	0	0%	0%
Tanya Bryant	10	0	0	0%	0%
Sara Bradfield	86	1	1	1%	1%
Melissa Zemencsik	72	2	2	3%	3%
Catherine Prestigiovanni	17	0	0	0%	0%
PETC	37	6	6	16%	16%
Kelly Shropshire	33	0	0	0%	0%
Kathy Foster	21	1	1	5%	5%
Kenneth Barfield	8	0	0	0%	0%
Total	344	11	11		

Separation by EEO Category	# of Employees	September Separations	Year to Date Separations	% September	% Year to Date
Supervisors & Managers	28	0	0	0%	0%
Medical (MD,DO, LVN, RN, APN, PA, Psychologist)	44	2	2	5%	5%
Professionals (QMHP)	107	4	4	4%	4%
Professionals (QIDP)	26	0	0	0%	0%
Licensed Staff (LCDC, LPC)	27	0	0	0%	0%
Business Services (Accounting)	12	0	0	0%	0%
Central Administration (HR, IT, Executive Director)	17	0	0	0%	0%
Program Support (Financial Counselors, QA, Training, Med.					
Records)	50	1	1	2%	2%
Nurse Technicians/Aides	12	3	3	25%	25%
Service/Maintenance	7	0	0	0%	0%
Direct Care (HCS, Respite, Life Skills)	14	1	1	7%	7%
Total	344	11	11		





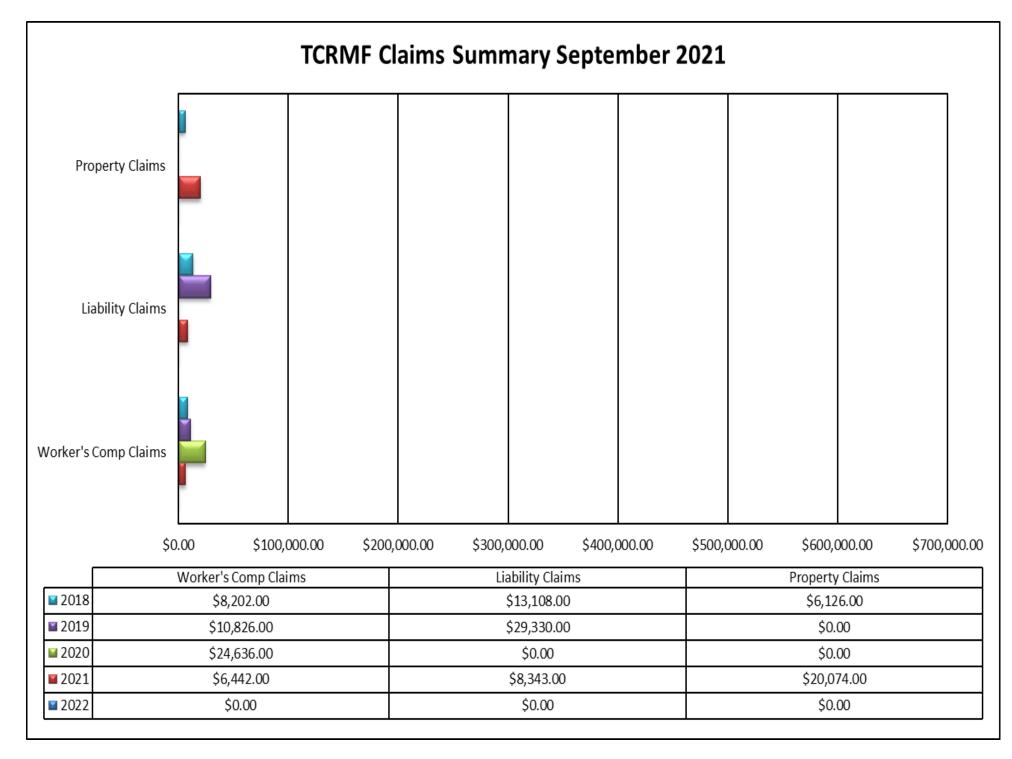
Agenda Item: Texas Council Risk Management Fund Claims
Summary as of September 2021

Committee: Executive

Background Information:
None

Supporting Documentation:
Texas Council Risk Management Fund Claims Summary as of September 2021

Recommended Action:
For Information Only



Agenda Item: Board of Trustees Reappointments and Oaths of

Office

Board Meeting Date

October 28, 2021

Committee: Executive

Background Information:

Listed below is the Board member who was reappointed by the Commissioner's Court of their respective county for an additional two-year term expiring August 31, 2023.

Reappointment:

• Tracy Sorensen, Walker County

Oath of Office will be recited at the Board meeting.

Supporting Documentation:

Oath of Office Recitation

Walker County Trustee – Copy of Minutes from Walker County Commissioner's Court Meeting dated July 19, 2021.

Recommended Action:

Recite Oath of Office

ADMINISTERING THE OATH OF OFFICE

Please raise your right hand and repeat after me...

I, STATE YOUR NAME,

do solemnly swear that I will faithfully execute the duties of the office of Trustee of Tri-County Behavioral Healthcare,

and will, to the best of my ability preserve, protect, and defend the Constitution and laws of the United States and of this State,

and I furthermore solemnly swear that I have not directly nor indirectly, paid, offered, or promised to pay,

contributed, nor promised to contribute any money, or valuable thing,

or promised any public office or employment, as a reward for the giving or withholding a vote to secure my appointment,

and further affirm that I, nor any company, association, or corporation of which I am an officer or principal,

will act as supplier of services or goods, nor bid or negotiate to supply such goods or services, for this Center,

so help me God.

ADMINISTERING THE OATH OF OFFICE

l,,
do solemnly swear that I will faithfully execute the duties of the office of Trustee of Tri-County Behavioral Healthcare,
and will, to the best of my ability preserve, protect, and defend the Constitution and laws of the United States and of this State,
and I furthermore solemnly swear that I have not directly nor indirectly, paid, offered, or promised to pay,
contributed, nor promised to contribute any money, or valuable thing,
or promised any public office or employment, as a reward for the giving or withholding a vote to secure my appointment,
and further affirm that I, nor any company, association, or corporation of which I am an officer or principal,
will act as supplier of services or goods, nor bid or negotiate to supply such goods or services, for this Center,
so help me God.



MINUTES for Walker County Commissioners Court REGULAR SESSION

Monday, July 19, 2021, 9:00 a.m.



CALL TO ORDER

Be it remembered, Commissioners Court of Walker County was called to order by County Judge, Danny Pierce at 9:01 a.m. in Commissioners Courtroom, 1st Floor, 1100 University Avenue, Huntsville Texas.

County Judge	Danny Pierce	Present
Precinct 1, Commissioner	Danny Kuykendall	Present
Precinct 2, Commissioner	Ronnie White	Present
Precinct 3, Commissioner	Bill Daugette	Present
Precinct 4, Commissioner	Jimmy D. Henry	Present

County Judge, Danny Pierce stated a quorum was present. County Clerk Deputy, Maren Gladden, certified the notice of the meeting was given in accordance with Section 551.001 of the Texas Government Code.

GENERAL ITEMS

Prayer was led by Pastor, James Necker. Pledge of Allegiance and Texas Pledge were performed.

COMMISSIONERS COURT

26. The Court will convene in Executive Session as authorized by Texas Government Code 551.074, Personnel Matter, to interview applicants for the position of Walker County EMS Director.

EXECUTIVE SESSION

ACTION: County Judge, Danny Pierce called Executive Session under Section 551.074 at 9:03 a.m. ACTION: County Judge, Danny Pierce reconvened back in to Regular Session at 9:28 p.m.

CONSENT AGENDA

- 1. Approve minutes from Commissioners Court Regular Session on July 6, 2021.
- 2. Approve minutes from Commissioners Court Special Session on July 12, 2021.
- 3. Receive financial information as of July 13, 2021 for the fiscal year ending September 30, 2021.

MOTION: Made by Commissioner White to APPROVE consent agenda as presented.

SECOND: Made by <u>Commissioner Daugette</u>.

VOTE: Motion carried unanimously.

DEPARTMENT REPORTS

- 4. Receive District Clerk report for June 2021.
- 5. Receive County Clerk report for May 2021.
- 6. Receive County Clerk report for June 2021.
- 7. Receive Planning and Development Report for June 2021.

ACTION: Reports received by Court.

STATUTORY AGENDA

Emergency Management

 Discuss and take action on Walker County COVID-19 Disaster Declaration Extension issued June 21, 2021.

Butch Davis via zoom presented information.

MOTION: Made by Commissioner Daugette to APPROVE Walker County COVID-19

Disaster Declaration Extension issued June 21, 2021 to the next Regular Session of

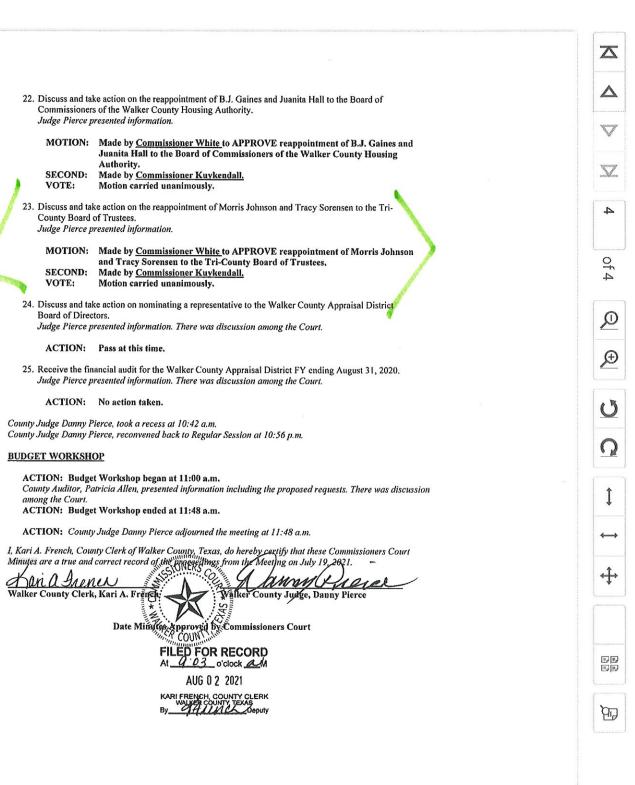
Court.

SECOND: Made by Commissioner Henry.

VOTE: Motion carried unanimously.

IMAGE

SUMMARY



Page 4 of 4

Add

To Cart

4

Agenda Item: Approve September 2021 Financial Statements

Committee: Business

Background Information:

None

Supporting Documentation:

September 2021 Financial Statements

Recommended Action:

Approve September 2021 Financial Statements

September 2021 Financial Summary

Revenues for September 2021 were \$2,676,728 and operating expenses were \$2,493,843 resulting in a gain in operation of \$182,885. Capital Expenditures and Extraordinary Expenses for September were \$73,601 resulting in a gain of \$109,284. Total revenues were 97.05% of the monthly budgeted revenues and total expenses were 93.09% of the monthly budgeted expenses (difference of 3.96%).

Year to date revenues as of the end of September are the same as for the month.

REVENUES

YTD Revenue items that are below the budget by more than \$10,000:

Revenue Source	YTD	YTD	% of	\$
	Revenue	Budget	Budget	Variance
No items to report				

EXPENSES

YTD Individual line expense items that exceed the YTD budget by more than \$10,000:

Expense Source	YTD	YTD	% of	\$
	Expenses	Budget	Budget	Variance
No items to report				

TRI-COUNTY BEHAVIORAL HEALTHCARE CONSOLIDATED BALANCE SHEET For the Month Ended September 2021

CURRENT ASSETS		TOTALS COMBINED FUNDS September 2021	Preliminary TOTALS COMBINED FUNDS August 2021	Increase (Decrease)
Imprest Cash Funds	ASSETS	<u></u>		
Cash on Deposit-Dent Flund	CURRENT ASSETS			
Cash no Deposit-Deth Fund				-
Accounts Receivable 3,516,983 2,741,539 775,444 10 10 10 10 10 10 10		12,191,566	7,943,049	4,248,517
Inventory		3,516,983	2,741,539	775,444
Time	Inventory	2,808		(110)
TOTAL ASSETS 260,188 212,078 48,810	TOTAL CURRENT ASSETS	15,714,394	10,690,543	5,023,851
TOTAL ASSETS	FIXED ASSETS	18,541,959	18,775,157	(233,198)
CURRENT LIABILITIES	OTHER ASSETS	260,188	212,078	48,110
CURRENT LIABILITIES	TOTAL ASSETS	\$ 34,516,542	\$ 29,677,779	\$ 4,838,764
NOTES PAYABLE 738,448 719,395 19,053 DEFERRED REVENUE 4,430,907 (384,768) 4,815,676 LONG-TERM LIABILITIES FOR Secondary of Certific Tradition Bank - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	LIABILITIES, DEFERRED REVENUE, FUND BALANCES			
DEFERRED REVENUE	CURRENT LIABILITIES	1,426,803	1,215,575	211,228
Line of Credit - Tradition Bank - - - Note Payable Prosperity Bank - - - First Financial loan tied to CD - - - First Financial Construction Loan 10,668,011 10,709,095 (41,084) EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR General Fund 109,284 502,793 (393,509) FUND EQUITY RESTRICTED Net Assets Reserved for Debt Service (10,668,011) (10,709,095) 41,084 Reserved for Debt Retirement - - - - COMMITTED - 18,541,959 18,775,157 (233,198) Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409	NOTES PAYABLE	738,448	719,395	19,053
Line of Credit - Tradition Bank	DEFERRED REVENUE	4,430,907	(384,768)	4,815,676
Note Payable Prosperity Bank				
First Financial loan tied to CD First Financial Construction Loan EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR General Fund 109,284 502,793 (393,509) FUND EQUITY RESTRICTED Net Assets Reserved for Debt Service Reserved for Debt Retirement COMMITTED Net Assets-Property and Equipment Reserved for Vehicles & Equipment Replacement Reserved for Facility Improvement & Acquisitions Reserved for Facility Improvement & Acquisitions Reserved for 1115 Waiver Programs Reserved for Workers' Compensation Reserved for Workers' Compensation Reserved for Northers' Compensation Reserved for Current Year Budgeted Reserve Reserved for Insurance Deductibles Reserved Policy Advances Reserved For Accrued Paid Time Off Reserved For Accrued Paid Time Off Reserved for Accrued Paid Time Off Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312		-	-	-
EXCESS DEFICIENCY OF REVENUES OVER EXPENSES FOR		-	-	-
EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR General Fund 109,284 502,793 (393,509) FUND EQUITY RESTRICTED Net Assets Reserved for Debt Service Reserved for Debt Retirement COMMITTED Net Assets-Property and Equipment Reserved for Vehicles & Equipment Replacement Reserved for Facility Improvement & Acquisitions Reserved for Board Initiatives Reserved for 1115 Waiver Programs Reserved for Workers' Compensation Reserved for Workers' Compensation Reserved for Current Year Budgeted Reserve Reserved for Insurance Deductibles Reserved for Accrued Paid Time Off UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312		10.669.011	10 700 005	(41.094)
OVER EXPENSES FOR General Fund 109,284 502,793 (393,509) FUND EQUITY RESTRICTED Net Assets Reserved for Debt Service (10,668,011) (10,709,095) 41,084 Reserved for Debt Retirement - - COMMITTED Net Assets-Property and Equipment Replacement 18,541,959 18,775,157 (233,198) Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312	First Financial Construction Loan	10,008,011	10,709,095	(41,084)
### FUND EQUITY RESTRICTED Net Assets Reserved for Debt Service (10,668,011) (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,084 (10,709,095) 41,095,085 (10,709,095) 41,095,085 (10,709,095) 41,095,085 (10,709,095) 41,095,085 (10,709,095) 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,500,000 41,50	OVER EXPENSES FOR			
RESTRICTED Net Assets Reserved for Debt Service (10,668,011) (10,709,095) 41,084 Reserved for Debt Retirement - - COMMITTED Net Assets-Property and Equipment 18,541,959 18,775,157 (233,198) Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for 1115 Waiver Programs 502,677 502,677 - ASSIGNED 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312	General Fund	109,284	502,793	(393,509)
Net Assets Reserved for Debt Service (10,668,011) (10,709,095) 41,084 Reserved for Debt Retirement - - COMMITTED Net Assets-Property and Equipment 18,541,959 18,775,157 (233,198) Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for I115 Waiver Programs 502,677 502,677 - ASSIGNED 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312				
Reserved for Debt Retirement				
COMMITTED Net Assets-Property and Equipment 18,541,959 18,775,157 (233,198) Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for 1115 Waiver Programs 502,677 502,677 - ASSIGNED 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 4,4499,311 11,312		(10,668,011)	(10,709,095)	41,084
Net Assets-Property and Equipment 18,541,959 18,775,157 (233,198) Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for 1115 Waiver Programs 502,677 502,677 - ASSIGNED 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Current Year Budgeted Reserve 6,167 74,001 (67,834) Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 4,4499,311 11,312				-
Reserved for Vehicles & Equipment Replacement 613,712 613,712 - Reserved for Facility Improvement & Acquisitions 2,500,000 2,004,912 495,088 Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for 1115 Waiver Programs 502,677 502,677 - ASSIGNED 274,409 274,409 - Reserved for Workers' Compensation 274,409 274,409 - Reserved for Current Year Budgeted Reserve 6,167 74,001 (67,834) Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 4,4499,311 11,312		18 541 959	18 775 157	(233 198)
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Reserved for Board Initiatives 1,500,000 1,500,000 - Reserved for 1115 Waiver Programs 502,677 502,677 - ASSIGNED Reserved for Workers' Compensation 274,409 274,409 - Reserved for Current Year Budgeted Reserve 6,167 74,001 (67,834) Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312			·	495,088
ASSIGNED Reserved for Workers' Compensation 274,409 274,409 - Reserved for Current Year Budgeted Reserve 6,167 74,001 (67,834) Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312		1,500,000	1,500,000	-
Reserved for Workers' Compensation 274,409 274,409 - Reserved for Current Year Budgeted Reserve 6,167 74,001 (67,834) Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312	· · · · · · · · · · · · · · · · · · ·	502,677	502,677	-
Reserved for Current Year Budgeted Reserve 6,167 74,001 (67,834) Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312				
Reserved for Insurance Deductibles 100,000 100,000 - Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312		· · · · · · · · · · · · · · · · · · ·	·	<u>.</u>
Reserved for Accrued Paid Time Off (738,448) (719,395) (19,053) UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312				(67,834)
UNASSIGNED Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312				(40.050)
Unrestricted and Undesignated 4,510,623 # 4,499,311 11,312		(738,448)	(719,395)	(19,053)
TOTAL LIABILITIES/FUND BALANCE \$ 34,516,542 \$ 29,677,779 \$ 4,838,763		4.510.623	# 4.499.311	11.312
		\$ 34,516,542	\$ 29,677,779	

TRI-COUNTY BEHAVIORAL HEALTHCARE CONSOLIDATED BALANCE SHEET For the Month Ended September 2021

	General Operating Funds	Memorandum Only Final August 2020
	Fullus	August 2020
ASSETS	_	
CURRENT ASSETS		
Imprest Cash Funds	3,037	3,900
Cash on Deposit-General Fund Cash on Deposit-Debt Fund	12,191,566	9,613,744
Accounts Receivable	3,516,983	2,166,985
Inventory	2,808	3,732
TOTAL CURRENT ASSETS	15,714,394	11,788,361
FIXED ASSETS	18,541,959	18,775,157
OTHER ASSETS	260,188	169,253
	\$ 34,516,542	\$ 30,732,771
LIABILITIES, DEFERRED REVENUE, FUND BALANCES		
CURRENT LIABILITIES	1,426,803	1,542,782
NOTES PAYABLE	738,448	719,395
DEFERRED REVENUE	4,430,907	424,724
LONG-TERM LIABILITIES FOR		
Line of Credit - Tradition Bank	-	-
Note Payable Prosperity Bank First Financial loan tied to CD		-
First Financial Construction Loan	10,668,011	11,200,154
EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR		
General Fund	109,284	849,344
FUND EQUITY		
RESTRICTED		
Net Assets Reserved for Debt service-Restricted	(10,668,011)	(11,200,154)
Reserved for Debt Retirement COMMITTED	-	-
Net Assets-Property and Equipment-Committed	18,541,959	- 18,775,157
Reserved for Vehicles & Equipment Replacement	613,712	613,712
Reserved for Facility Improvement & Acquisitions	2,500,000	2,500,000
Reserved for Board Initiatives	1,500,000	1,500,000
Reserved for 1115 Waiver Programs ASSIGNED	502,677	502,677
Reserved for Workers' Compensation-Assigned	274,409	274,409
Reserved for Current Year Budgeted Reserve -Assigned	6,167	-
Reserved for Insurance Deductibles-Assigned	100,000	100,000
Reserved for Accrued Paid Time Off UNASSIGNED	(738,448)	(719,395)
Unrestricted and Undesignated TOTAL LIABILITIES/FUND BALANCE	4,510,623 \$ 34,516,542	3,649,967 \$ 30,732,771
TOTAL LIABILITIES/FUND DALANCE	<u>\$ 34,516,542</u>	\$ 30,732,771

TRI-COUNTY BEHAVIORAL HEALTHCARE

Revenue and Expense Summary For the Month Ended September 2021 and Year To Date as of September 2021

Cocal Revenue Sources	INCOME:		MONTH OF September 2021		YTD tember 2021
Earned Income 1,000,015 1,000,015 General Revenue-Contract 1,615,084 1,615,084 TOTAL INCOME \$ 2,676,728 \$ 2,676,728 EXPENSES: Salaries 1,428,500 1,428,500 Employee Benefits 302,187 302,187 Medication Expense 50,953 50,953 Investigation of Travel-Board/Staff 15,450 15,450 Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 454,581 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over Excess(Deficiency) of Revenues over \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 182,885 \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service	Local Revenue Sources		61,628		61,628
EXPENSES: Salaries 1,428,500 1,428,500 Employee Benefits 302,187 302,187 Medication Expense 50,953 50,953 Travel-Board/Staff 15,450 15,450 Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 454,581 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$182,885 \$182,885 Excess(Deficiency) of Revenues over Expenses before Capital Expenditures \$182,885 \$182,885 CAPITAL EXPENDITURES \$3,933 3,933 Capital Outlay-PF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$73,601 \$73,601 GRAND TOTAL EXPENDITURES \$2,567,443 \$2,567,443 Excess (Deficiency) of Revenues and Expenses \$109,284 \$109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667 G9,667 69,667 69,667 Consultation of the properties of	Earned Income				
EXPENSES:	General Revenue-Contract		1,615,084		1,615,084
Salaries 1,428,500 1,428,500 Employee Benefits 302,187 302,187 Medication Expense 50,953 50,953 Travel-Board/Staff 15,450 15,450 Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 454,581 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over Excess(Deficiency) of Revenues over \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 182,885 \$ 182,885 \$ 182,885 Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 3,933 Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: 69,667 69,667	TOTAL INCOME	\$	2,676,728	\$	
Employee Benefits 302,187 302,187 Medication Expenses 50,953 50,953 Travel-Board/Staff 15,450 15,450 Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 445,881 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over Expenses before Capital Expenditures Capital Outlay-FF&E, Automobiles, Building Capital Outlay-FF&E, Automobiles, Building Capital Outlay-Pebt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284	EXPENSES:				
Medication Expense 50,953 50,953 Travel-Board/Staff 15,450 15,450 Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 454,581 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 3,933 3,933 3,933 Capital Outlay-FF-&E, Automobiles, Building 3,933 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: 5 69,667 69,667 Debt Service 69,667 69,667					
Travel-Board/Staff 15,450 15,450 Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 454,581 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over \$ 182,885 \$ 182,885 Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 2,967 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	• •				
Building Rent/Maintenance 13,564 13,564 Consultants/Contracts 454,581 454,581 Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 3,933 3,933 Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	·				
Consultants/Contracts 454,581 228,609 228,609 454,581 228,609 Other Operating Expenses \$ 2,493,843 \$ 2,493,843 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over \$ 182,885 \$ 182,885 Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 3,933 3,933 Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667					
Other Operating Expenses 228,609 228,609 TOTAL EXPENSES \$ 2,493,843 \$ 2,493,843 Excess(Deficiency) of Revenues over \$ 182,885 \$ 182,885 Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES \$ 3,933 3,933 Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	· ·				
Excess (Deficiency) of Revenues over Expenses before Capital Expenditures \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885 \$ 182,885					
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES Capital Outlay-Fr&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	· · · · · · · · · · · · · · · · · · ·				·
Expenses before Capital Expenditures \$ 182,885 \$ 182,885 CAPITAL EXPENDITURES 3,933 3,933 Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	TOTAL EXPENSES	_\$	2,493,843	_\$	2,493,843
CAPITAL EXPENDITURES Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	` *		400.005		400.005
Capital Outlay-FF&E, Automobiles, Building 3,933 3,933 Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	Expenses before Capital Expenditures	_ \$	182,885	_\$	182,885
Capital Outlay-Debt Service 69,667 69,667 TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601 GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667					
TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 73,601	·				
GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 2,567,443 Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 109,284 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667					
Excess (Deficiency) of Revenues and Expenses \$\frac{109,284}{284}\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	TOTAL CAPITAL EXPENDITURES		73,601	\$	73,601
Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667	GRAND TOTAL EXPENDITURES	\$	2,567,443	\$	2,567,443
Debt Service and Fixed Asset Fund: Debt Service 69,667 69,667					
Debt Service 69,667 69,667	Excess (Deficiency) of Revenues and Expenses	\$	109,284	\$	109,284
Debt Service 69,667 69,667					
			69 667		69 667
Excess(Deficiency) of revenues over Expenses 69,667	DODE GOLVICE				·
	Excess(Deficiency) of revenues over Expenses		69,667		69,667

TRI-COUNTY BEHAVIORAL HEALTHCARE Revenue and Expense Summary Compared to Budget Year to Date as of September 2021

W-0045	YTD September 2021		APPROVED BUDGET		Increase (Decrease)	
INCOME:						
Local Revenue Sources		61,628		66,955		(5,327)
Earned Income		1,000,015		1,039,607		(39,592)
TOTAL INCOME		1,615,084	•	1,651,589	•	(36,505)
TOTAL INCOME	<u> </u>	2,676,728	\$	2,758,151	_\$	(81,423)
EXPENSES:						
Salaries		1,428,500		1,550,483		(121,983)
Employee Benefits		302,187		320,242		(18,055)
Medication Expense		50,953		59,854		(8,901)
Travel-Board/Staff		15,450		33,474		(18,024)
Building Rent/Maintenance		13,564		16,879		(3,315)
Consultants/Contracts		454,581		486,422		(31,841)
Other Operating Expenses		228,609		214,461		14,148
TOTAL EXPENSES	\$	2,493,843	\$	2,681,815	\$	(187,972)
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	\$	182,885	\$	76,336	\$	106,549
CAPITAL EXPENDITURES		- 200		- 20-		(5. 70. t)
Capital Outlay-FF&E, Automobiles		3,933		6,667		(2,734)
Capital Outlay-Debt Service		69,667		69,669		(2)
TOTAL CAPITAL EXPENDITURES	\$	73,601	\$	76,336	\$	(2,735)
GRAND TOTAL EXPENDITURES	\$	2,567,443	\$	2,758,151	\$	(190,708)
Excess (Deficiency) of Revenues and Expenses	\$	109,284	\$	-	\$	109,284
Debt Service and Fixed Asset Fund: Debt Service				20.000		(2)
		69,667		69,669		(2)

TRI-COUNTY BEHAVIORAL HEALTHCARE Revenue and Expense Summary Compared to Budget For the Month Ended September 2021

INCOME:	ONTH OF tember 2021	PPROVED BUDGET	ncrease Decrease)
Local Revenue Sources	61,628	66,955	(5,327)
Earned Income	1,000,015	1,039,607	(39,592)
General Revenue-Contract	1,615,084	1,651,589	(36,505)
TOTAL INCOME	\$ 2,676,728	\$ 2,758,151	\$ (81,423)
EXPENSES:			
Salaries	1,428,500	1,550,483	(121,983)
Employee Benefits	302,187	320,242	(18,055)
Medication Expense	50,953	59,854	(8,901)
Travel-Board/Staff	15,450	33,474	(18,024)
Building Rent/Maintenance	13,564	16,879	(3,315)
Consultants/Contracts	454,581	486,422	(31,841)
Other Operating Expenses	 228,609	214,461	14,148
TOTAL EXPENSES	\$ 2,493,843	\$ 2,681,815	\$ (187,972)
CAPITAL EXPENDITURES Capital Outlay-FF&E, Automobiles Capital Outlay-Debt Service TOTAL CAPITAL EXPENDITURES	\$ 3,933 69,667 73,601	\$ 6,667 69,669 76,336	\$ (2,734) (2) (2,735)
GRAND TOTAL EXPENDITURES	\$ 2,567,443	\$ 2,758,151	\$ (190,708)
Excess (Deficiency) of Revenues and Expenses	\$ 109,284	\$ <u> </u>	\$ 109,284
Debt Service and Fixed Asset Fund: Debt Service	69,667	69,669	(2)
Excess(Deficiency) of revenues over Expenses	 69,667	 69,669	 (2)

TRI-COUNTY BEHAVIORAL HEALTHCARE Revenue and Expense Summary With YTD September 2020 Comparative Data Year to Date as of September 2021

Capital Expenses 61,628 591,198 (529,570)	INCOME:	Sept	YTD tember 2021	Sep	YTD tember 2020	-	Increase Decrease)
Earned Income 1,00,015 1,113,141 (113,126) General Revenue-Contract 1,615,084 1,424,033 191,051 TOTAL INCOME \$ 2,676,728 \$ 3,128,372 \$ (451,644) EXPENSES: EXPENSES: Salaries 1,428,500 1,463,007 (34,507) Employee Benefits 302,187 314,160 (11,973) Medication Expense 50,953 65,595 (14,642) Travel-Board/Staff 15,450 5,390 10,060 Bullding Rent/Maintenance 13,564 21,848 (8,284) Consultant/Contracts 445,4581 392,499 62,082 Other Operating Expenses 228,609 202,037 26,572 TOTAL EXPENSES \$ 182,885 663,838 (480,951) Expenses before Capital Expenditures \$ 182,885 663,838 (480,951) Capital Outlay-FF8E, Automobiles 3,933 496,519 (492,586) Capital Outlay-FF8E, Automobiles 9,670 (3) Capital Outlay-FF8E, Autom	Local Revenue Sources		61,628		591,198		(529,570)
Debt Service and Fixed Asset Fund: Debt Service Dest Service	Earned Income		- ,		•		,
EXPENSES: Salaries	General Revenue-Contract						
Salaries 1,428,500 1,463,007 (34,507) Employee Benefits 302,187 314,160 (11,973) Medication Expense 50,953 66,595 (14,642) Travel-Board/Staff 15,450 5,390 10,060 Building Rent/Maintenance 13,564 21,848 (8,284) Consultants/Contracts 454,551 392,499 62,082 Other Operating Expenses 228,609 202,037 26,572 TOTAL EXPENSES \$ 182,885 \$ 663,838 (480,951) Excess(Deficiency) of Revenues over \$ 182,885 \$ 663,838 (480,951) CAPITAL EXPENDITURES 3,933 496,519 (492,586) Capital Outlay-FF&E, Automobiles 3,933 496,519 (492,586) Capital Outlay-Debt Service 69,667 69,670 (3) TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 566,189 \$ (492,588) GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 3,030,723 \$ (463,280) Debt Service and Fixed Asset Fund: \$ 2,567,443 \$ 97,646 \$ 11,637	TOTAL INCOME	\$		\$		\$	
Employee Benefits 302,187 314,180 (11,973) Medication Expense 50,583 65,595 (14,642) Travel-Board/Staff 15,450 5,390 10,060 Building Rent/Maintenance 13,564 21,848 (8,284) Consultants/Contracts 454,581 392,499 62,082 Other Operating Expenses 228,609 202,037 26,572 TOTAL EXPENSES \$ 2,493,843 \$ 2,464,534 \$ 29,307 Excess(Deficiency) of Revenues over \$ 182,885 \$ 663,838 \$ (480,951) CAPITAL EXPENDITURES \$ 3,933 496,519 (492,586) Capital Outlay-FP4E, Automobiles 3,933 496,519 (492,586) Capital Outlay-P64 Service 69,667 69,670 (3) TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 566,189 \$ (492,588) GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 3,030,723 \$ (463,280) Debt Service and Fixed Asset Fund: \$ 69,670 69,670 69,670 69,670 69,670 69,670 69,670 69,670 <	EXPENSES:						
Employee Benefits 302,187 314,180 (11,973) Medication Expense 50,583 65,595 (14,642) Travel-Board/Staff 15,450 5,390 10,060 Building Rent/Maintenance 13,564 21,848 (8,284) Consultants/Contracts 454,581 392,499 62,082 Other Operating Expenses 228,609 202,037 26,572 TOTAL EXPENSES \$ 2,493,843 \$ 2,464,534 \$ 29,307 Excess(Deficiency) of Revenues over \$ 182,885 \$ 663,838 \$ (480,951) CAPITAL EXPENDITURES \$ 3,933 496,519 (492,586) Capital Outlay-FP4E, Automobiles 3,933 496,519 (492,586) Capital Outlay-P64 Service 69,667 69,670 (3) TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 566,189 \$ (492,588) GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 3,030,723 \$ (463,280) Debt Service and Fixed Asset Fund: \$ 69,670 69,670 69,670 69,670 69,670 69,670 69,670 69,670 <			1,428,500		1,463,007		(34,507)
Medication Expense							, ,
Travel-Board/Staff	' '						· · /
Building Rent/Maintenance			· ·				,
Consultants/Contracts							
CAPITAL EXPENDITURES \$ 2,493,843 \$ 2,464,534 \$ 29,307	•						
Excess (Deficiency) of Revenues over Expenses before Capital Expenditures \$ 182,885 \$ 663,838 \$ (480,951)							
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures CAPITAL EXPENDITURES Capital Outlay-FF&E, Automobiles Capital Outlay-Fbet Service 69,667 60,670 (3) TOTAL CAPITAL EXPENDITURES \$ 73,601 \$ 566,189 \$ (492,586) GRAND TOTAL EXPENDITURES \$ 73,601 \$ 566,189 \$ (492,588) GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 3,030,723 \$ (463,280) Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 97,646 \$ 11,637		\$		\$		\$	
GRAND TOTAL EXPENDITURES \$ 2,567,443 \$ 3,030,723 \$ (463,280) Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 97,646 \$ 11,637 Debt Service and Fixed Asset Fund: Debt Service \$ 69,667 \$ 69,670 \$	CAPITAL EXPENDITURES Capital Outlay-FF&E, Automobiles Capital Outlay-Debt Service		3,933 69,667		496,519 69,670		(492,586) (3)
Excess (Deficiency) of Revenues and Expenses \$ 109,284 \$ 97,646 \$ 11,637 Debt Service and Fixed Asset Fund: Debt Service 69,667 69,670 (3)	TOTAL CAPITAL EXPENDITURES	\$	73,601		566,189	\$	(492,588)
Debt Service and Fixed Asset Fund: Debt Service 69,667 69,670 (3)	GRAND TOTAL EXPENDITURES	\$	2,567,443	\$	3,030,723	\$	(463,280)
Debt Service 69,667 69,670 (3)	Excess (Deficiency) of Revenues and Expenses	\$	109,284	\$	97,646	\$	11,637
Excess(Deficiency) of revenues over Expenses 69,667 69,670 (3)			69,667		69,670		(3)
Excess(Deficiency) of revenues over Expenses	Evenes(Deficiency) of revenues over Expenses		69 667		59 670		
	Excess(Deliciency) of revenues over Expenses		09,007		03,070		(3)

TRI-COUNTY BEHAVIORAL HEALTHCARE Revenue and Expense Summary With September 2020 Comparative Data For the Month Ended September 2021

INCOME:	ONTH OF tember 2021		ONTH OF tember 2020		ncrease Jecrease)
Local Revenue Sources	61,628		591,198		(529,570)
Earned Income	1,000,015		1,113,141		(113,126)
General Revenue-Contract	 1,615,084		1,424,033		191,051
TOTAL INCOME	\$ 2,676,728	\$	3,128,372	_\$	(451,644)
Salaries	1,428,500		1,463,007		(34,507)
Employee Benefits	302,187		314,160		(11,973)
Medication Expense	50,953		65,595		(14,642)
Travel-Board/Staff	15,450		5,390		10,060
Building Rent/Maintenance	13,564		21,848		(8,284)
Consultants/Contracts	454,581		392,499		62,082
Other Operating Expenses	 228,609	_	202,037	_	26,572
TOTAL EXPENSES	\$ 2,493,843	\$	2,464,534	\$	29,307
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures CAPITAL EXPENDITURES Capital Outlay-FF&E, Automobiles Capital Outlay-Debt Service TOTAL CAPITAL EXPENDITURES	\$ 3,933 69,667 73,601	\$	496,519 69,670 566,189	\$	(480,951) (492,586) (3) (492,588)
GRAND TOTAL EXPENDITURES	\$ 2,567,443	\$	3,030,723	\$	(463,280)
Excess (Deficiency) of Revenues and Expenses	\$ 109,284	\$	97,646	\$	11,637
Debt Service and Fixed Asset Fund: Debt Service	69,667		69,670		(3)
Excess(Deficiency) of revenues over Expenses	 69,667		69,670		(3)

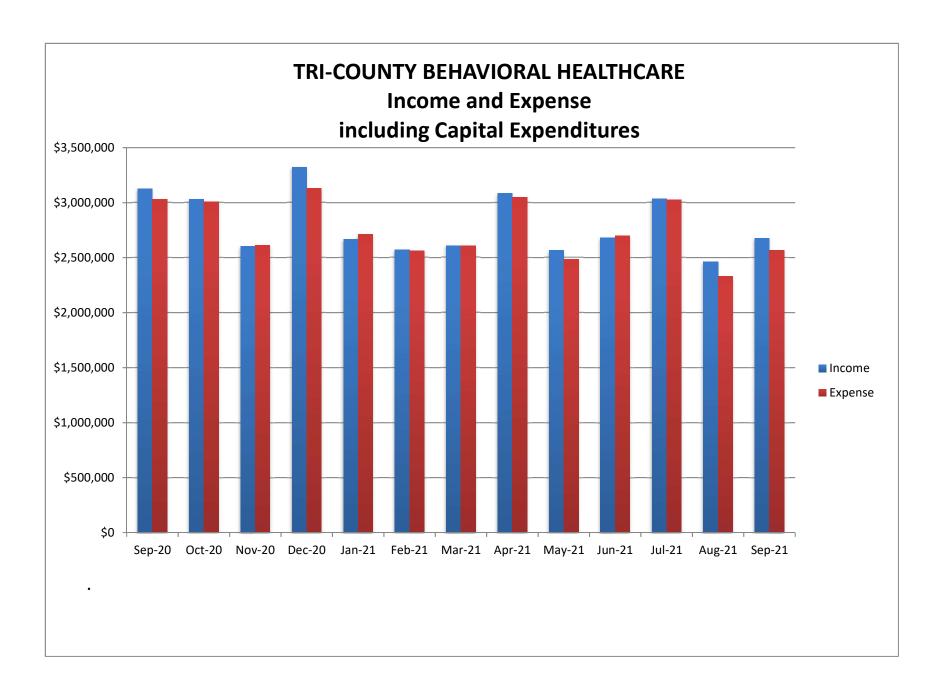
TRI-COUNTY BEHAVIORAL HEALTHCARE Revenue and Expense Summary With August 2021 Comparative Data For the Month Ended September 2021

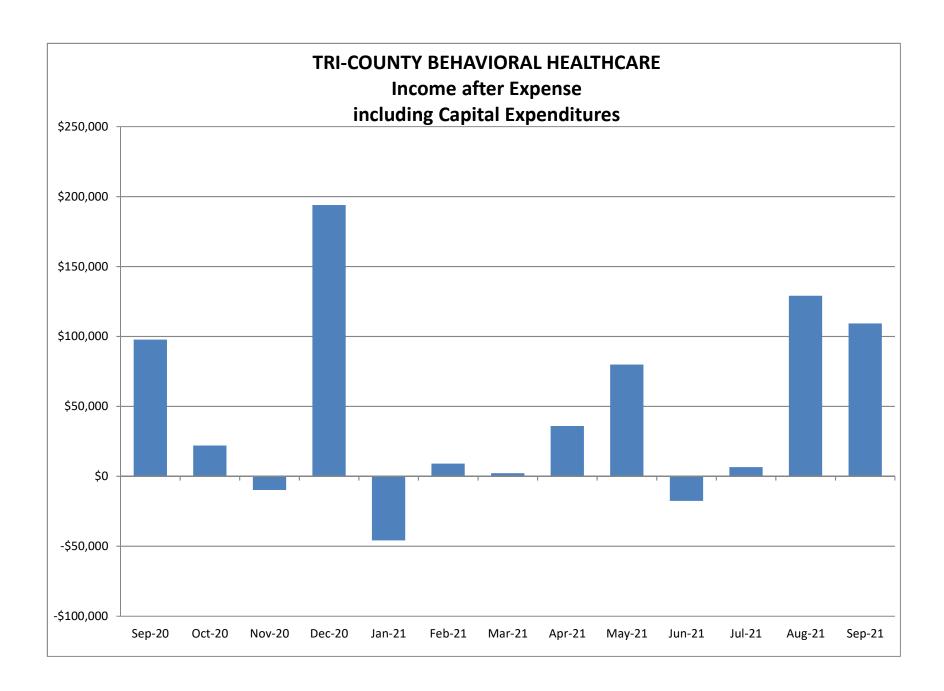
Preliminary

INCOME:	ONTH OF tember 2021		IONTH OF ugust 2021	ncrease ecrease)
Local Revenue Sources	61,628		105,350	(43,722)
Earned Income	1,000,015		996,880	3,136
General Revenue-Contract	 1,615,084		1,359,360	 255,724
TOTAL INCOME	\$ 2,676,728	\$	2,461,590	\$ 215,138
EXPENSES:				
Salaries	1,428,500		1,415,049	13,451
Employee Benefits	302,187		146,271	155,915
Medication Expense	50,953		33,956	16,997
Travel-Board/Staff	15,450		26,444	(10,994)
Building Rent/Maintenance	13,564		22,076	(8,512)
Consultants/Contracts	454,581		384,630	69,951
Other Operating Expenses	 228,609	_	203,591	 25,018
TOTAL EXPENSES	\$ 2,493,843	\$	2,232,017	\$ 261,826
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	\$ 182,885	\$	229,573	\$ (46,688)
CAPITAL EXPENDITURES				
Capital Outlay-FF&E, Automobiles	3,933		30,899	(26,965)
Capital Outlay-Debt Service	69,667		69,667	-
TOTAL CAPITAL EXPENDITURES	\$ 73,601	\$	100,566	\$ (26,965)
GRAND TOTAL EXPENDITURES	\$ 2,567,443	\$	2,332,583	\$ 234,860
Excess (Deficiency) of Revenues and Expenses	\$ 109,284	\$	129,007	\$ (19,723)
Debt Service and Fixed Asset Fund:				
Debt Service	69,667		69,667	-
Excess(Deficiency) of revenues over Expenses	69,667		69,667	-

TRI-COUNTY BEHAVIORAL HEALTHCARE Revenue and Expense Summary by Service Type Compared to Budget Year To Date as of September 2021

INCOME:	YTD Mental Health tember 2021	Sent	YTD IDD tember 2021	s	YTD Other ervices ember 2021	YTD Agency Total tember 2021	YTD Approved Budget tember 2021	ncrease Jecrease)
INCOME.	 terriber 2021		terriber 2021	Зери	eniber 2021	 terriber 2021	 terriber 2021	 ecrease)
Local Revenue Sources	94,729		(44,965)		11,865	61,628	66,955	(5,327)
Earned Income	381,990		328,264		289,761	1,000,015	1,039,607	(39,592)
General Revenue-Contract	 1,383,692		138,018		93,373	 1,615,084	 1,651,589	 (36,505)
TOTAL INCOME	\$ 1,860,411	\$	421,317	\$	394,999	\$ 2,676,727	\$ 2,758,151	\$ (81,424)
EXPENSES:								
Salaries	927,999		204,853		295,648	1,428,500	1,550,483	(121,983)
Employee Benefits	195,705		44,223		62,258	302,187	320,242	(18,055)
Medication Expense	41,385				9,568	50,953	59,854	(8,901)
Travel-Board/Staff	8,476		3,252		3,722	15,450	33,474	(18,024)
Building Rent/Maintenance	10,778		1,390		1,396	13,564	16,879	(3,315)
Consultants/Contracts	363,110		72,514		18,956	454,581	486,422	(31,841)
Other Operating Expenses	148,877		53,853		25,880	228,609	214,461	14,148
TOTAL EXPENSES	\$ 1,696,330	\$	380,085	\$	417,428	\$ 2,493,842	\$ 2,681,815	\$ (187,971)
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures CAPITAL EXPENDITURES	\$ 164,081	\$	41,232	\$	(22,429)	\$ 182,885	\$ 76,336	\$ 106,547
Capital Expenditures Capital Outlay-FF&E, Automobiles	3,933					3,933	6,667	(2,734)
Capital Outlay-Pr&E, Automobiles Capital Outlay-Debt Service	3,933 47,374		10,450		11,843	3,933 69,667	69,669	
TOTAL CAPITAL EXPENDITURES	\$ 51,307	\$	10,450	\$	11,843	\$ 73,600	\$ 76,336	\$ (2)
	 -							
GRAND TOTAL EXPENDITURES	\$ 1,747,637	\$	390,535	\$	429,271	\$ 2,567,442	\$ 2,758,151	\$ (190,707)
Excess (Deficiency) of Revenues and Expenses	\$ 112,774	\$	30,782	\$	(34,272)	\$ 109,284	\$ <u> </u>	\$ 109,283
Debt Service and Fixed Asset Fund: Debt Service	 47,374		10,450		11,843	69,667	69,669	(22,295)
Excess (Deficiency) of Revenues over Expenses	 47,374		10,450		11,843	69,667	69,669	(22,295)





Agenda Item: Approve Contract with Mosaics of Mercy for American Rescue Plan Act Mental Health Referral and Navigation Services

Board Meeting Date:

October 28, 2021

Committee: Business

As a condition of the American Rescue Plan Act (ARPA) contract with Montgomery County, Tri-County was asked to contract with two non-profit entities to provide services approved as part of the County's plans for these funds. The first of these contracts will be with Mosaics of Mercy, a non-profit located in the Woodlands.

Mosaics of Mercy's mission is to help families navigate mental health and addiction recovery. They have created a service that provides referrals to individuals/families who need psychiatric/addiction services, both routine and crisis, by linking them to resources that have been vetted by the organization and which are matched to the needs of the individual/family.

From the Mosaics website:

"In our community, there are families with mental health and addiction struggles. There are also resources for these struggles. But there has been a gap between the two, preventing people from making a connection. Mosaics of Mercy is *building a bridge* over the gap in our community."

Mosaics has been providing this service, at a small scale, for five years. As a part of the work with the Montgomery County Behavioral Health and Suicide Prevention Task Force, identification and vetting resources along with assisted navigation have been identified as a priority in our service area. Mosaics has agreed to build a database with referral information in a software called Wellnitty, and to staff a navigation team that will guide individuals and families to the correct resource.

The budget for the program is \$650,000 and this contract with Mosaics will expire with the County's ARPA funds on December 31, 2022 unless the funding is extended.

The contract has been developed using our standard Vendor Contract with deliverables from our ARPA agreement with Montgomery County.

Supporting Documentation:

Draft Contract Available for Review

Recommended Action:

Approve Contract with Mosaics of Mercy in the amount of \$650,000 for American Rescue Plan Act Mental Health Referral and Navigation Services with Consultation from Jackson Walker

Agenda Item: Approve Purchase of 23750 FM 1314, Porter,

Texas

Board Meeting Date:

October 28, 2021

Committee: Business

Background Information:

As a condition of American Rescue Plan Act funding from Montgomery County, Tri-County is required to re-establish a presence in East Montgomery County. After reviewing our most pressing needs in East Montgomery County, staff determined that we would establish a Child and Youth Clinic. We would like to have the facility open in March 2022.

We have found it difficult to locate appropriate lease space in East Montgomery County for this service location, but have located a building for sale which will meet our needs and which would include one tenant to defer most of the monthly cost of ownership.

After conferring with the Board Chair, we have made an initial offer on the facility. If the Board approves the purchase of the property, we would hope to close by the end of December 2021.

Mike Duncum will provide a detailed summary of the project at the Board meeting. The Project Summary is included as a part of this agenda item.

The facility will require some remodeling so that it can be used for our purposes and we will ask the Board to approve these costs as part of our next agenda item.

Supporting Documentation:

23750 FM 1314 Porter, Texas Project Summary

Recommended Action:

Approve Purchase of 23750 FM 1314, Porter, Texas and Authorize the Executive Director to Execute All Necessary Documents with Consultation from Jackson Walker

15,000 SF Office Bldg/ 2.324-AC – FOR SALE **23750 FM 1314, Porter, TX 77365**





Demographics (5 Mile Radius):

 Population:
 110,428

 Average HH Income:
 \$101,269

 Tax Rate:
 2.61

 VPD: (2017)
 40,433

Please Note: Property Dimensions Are Approximate

Location: 23750 FM 1314, Porter, TX 77365

Size: Building: 15,000 SF

Canopy: 480 SF

Land: 2.324 Acres (101,233.44 SF)

Price: \$2,488,300

Ideal Use: Office-Medical-Investment-Event Center

Building Features:

Joint Reception Area w/passthrough windows to Lobby, 20+ Small Offices, Multiple Large Open Rooms, Large Storage Room w/ Bay Door, Kitchen, Break Room, Tech Room, 5-Restrooms, 1-Bathroom

Highlights:

- **Currently a Therapy Center & Dental Clinic**
- Excellent location on High Traffic FM 1314 near Old Sorters Rd
- Utilities Porter MUD-Porter SUD
- > Tenant In Place until December 2021
- High Growth Area
- ➤ Adjacent to J&R Ace Hardware
- Close Proximity to Upcoming Valley Ranch Medical District at Valley Ranch
- ➤ Valley Ranch Town Center & Grand Pkwy (Hwy 99) 3 miles
- Easy access to I-69 (Hwy 59)
- ➤ Houston & IAH Bush Airport 30 Min

15,000 SF Office Bldg / 2.324-AC – FOR SALE **23750 FM 1314, Porter, TX 77365**































OWNERSHIP COST

23750 FM 1314

Porter, Texas 77365

Building Area: Tenant Space Owner Space	4,992	squ	are feet are feet are feet	
Asking Price	\$ 2,488,300	\$	165.89	•
Possible Price	\$ 2,300,000	\$	153.33	•
Replacement Cost Today +/-	\$ 3,000,000	\$	200.00	per st
Monthly Ownership Cost:				
Rate	3.90%			
Amortization	20	yrs		
Equity	\$ 500,000			
Monthly Mortgage Cost	\$ 10,813.03	\$	2.17	per sf
Utilities	\$ 1,507.50	\$	0.10	per sf
Maintenance	\$ 500.00	\$		per sf
Insurance	\$ 1,267.00	\$		per sf
Total Monthly Ownership Cost	\$ 14,087.53	\$	0.94	per sf
Potential Monthly Income:				
Rentable Area	4,992	sf		
Rental Rate Annually/SF	\$ 24.00	\$	15.00	
Rental Income Annually	\$ 119,808.00	\$	74,880.00	
Rental Income Monthly	\$ 9,984.00	\$	6,240.00	
Monthly Cost Less Rent Income	\$4,103.53		\$7,847.53	
Per Square Foot Monthly	\$ 0.41	\$	0.78	

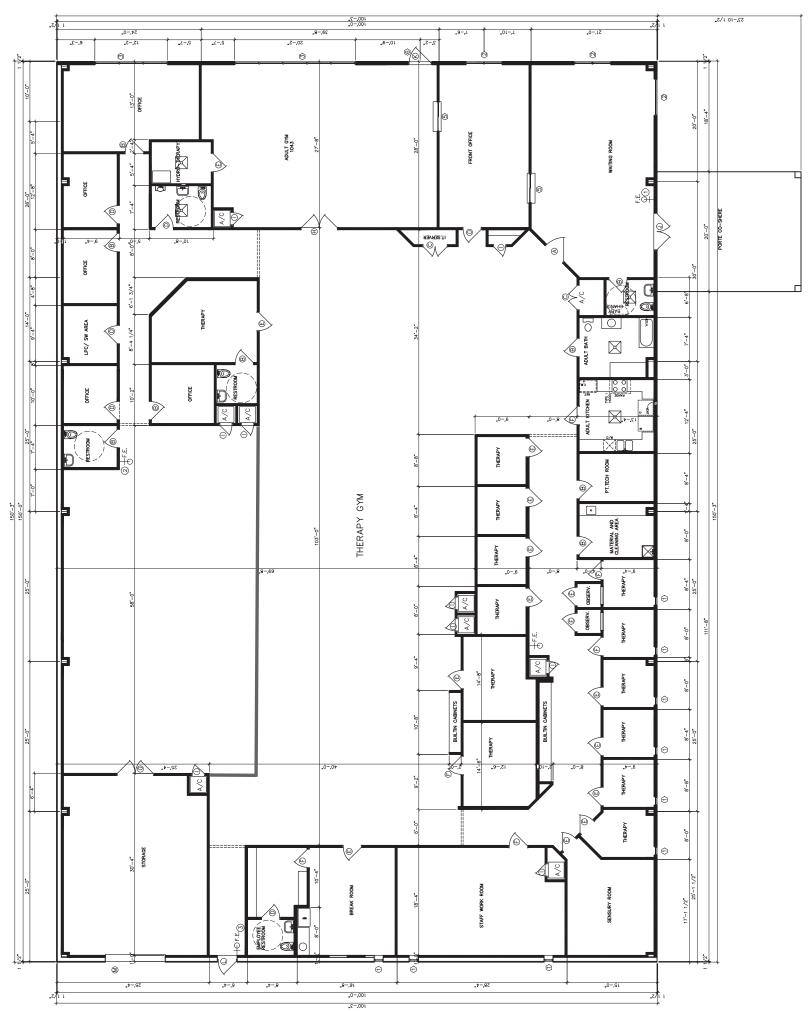
RENOVATION AND FURNITURE BUDGET

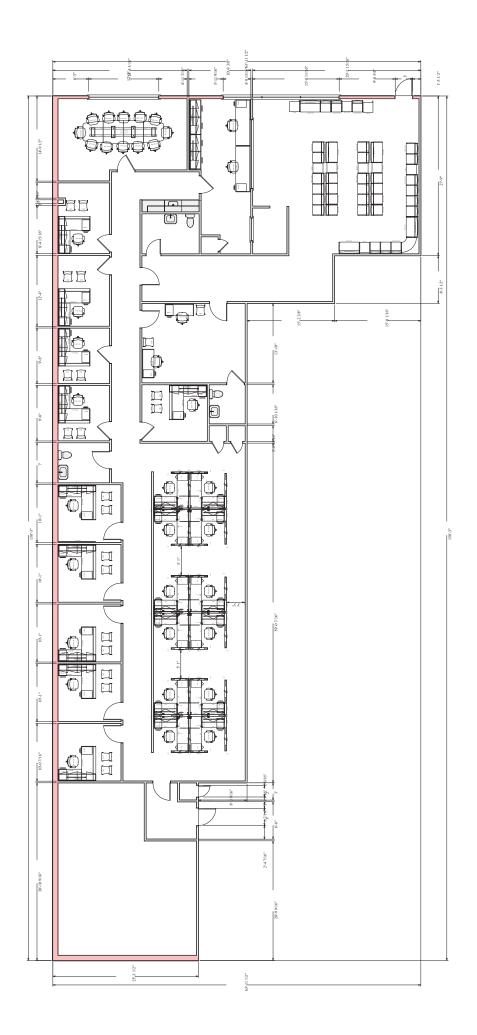
23750 FM 1314

Porter, Texas 77365

Add Five Offices and Reception Area

Supervision				\$	20,000.00
General Conditions				\$	25,000.00
Demolition SF		100			
Cost/SF	\$	2.25		_	
Total Cost				\$	225.00
Additional Wall SF		2,559			
Cost/SF	\$	30.00			
Total Cost	Y	30.00		\$	76,770.00
Total cost				7	70,770.00
Additional Ceiling SF		660			
Cost/SF	\$	4.00			
Total Cost				\$	2,640.00
Flooring		4,775		\$	4,775.00
Doors		9	\$ 1,750	\$	15,750.00
Electrical				\$	8,300.00
HVAC Modification				\$	4,500.00
Data Drops		22	\$ 125	\$	2,750.00
Card Swipes				\$	7,000.00
Security Glass				\$	1,600.00
Security Wall				\$	5,500.00
Counter		70	\$ 50	\$	3,500.00
IT Budget				\$	50,000.00
Off: F:t				۲.	FO C24 20
Office Furniture				\$	50,624.38
Waiting Room Chairs				\$ \$	24,231.71
Cubicles				\$	30,793.66
Total				\$	333,959.75
Overhead/Contigency		20%			400,751.70
222, 22 20007				'	.,





Agenda Item: Approve Not to Exceed Construction Costs at

23750 FM 1314, Porter, Texas

Board Meeting Date:

October 28, 2021

Committee: Business

Background Information:

As a condition of American Rescue Plan Act funding from Montgomery County, Tri-County is required to re-establish a presence in East Montgomery County. After reviewing our most pressing needs in East Montgomery County, staff has determined that we would establish a Child and Youth Clinic. We would like to have the facility open in March 2022.

As we mentioned in the previous discussion regarding the purchase of this facility, the current space will need to be modified to meet the needs of our Child and Youth team. The current tenant, Lone Star College, won't be out of the facility until the middle of December 2021, but we would like to be ready to go with construction as soon as they vacate.

Several staff and Mike Duncum walked the site and Mike has prepared preliminary cost estimates for the construction. As we have learned with recent construction projects, it is more challenging to predict construction costs than it has been in the past.

Mike will present plans for construction and anticipated costs, including information technology. Staff are asking that the Board consider a not to exceed budget and approve moving forward with construction prior to the January 27, 2022 Board meeting.

More details about proposed construction and anticipated costs will be provided at the Board meeting.

Supporting Documentation:

23750 FM 1314 Porter, Texas Project Summary

Recommended Action:

Approve Not to Exceed Construction Costs at 23750 FM 1314, Porter, Texas

Agenda Item: Approve Purchase of Furniture for 23750 FM

1314 in Porter, Texas

Board Meeting Date:

October 28, 2021

Committee: Business

Background Information:

The new facility in Porter will need furniture for the lobby/office, and 12 cubicles to meet the needs of staff. In normal times we would be able to wait to purchase the furniture, but due to the Pandemic furniture lead time is estimated to be 10-12 weeks, and therefore we are asking the Board to authorize this purchase prior to the January 27, 2022 Board meeting. More details will be provided at the Board Meeting.

Furniture will be purchased via the Texas Department of Information Services (DIR) contract and therefore does not require bids. The furniture will be the same type of furniture that is currently used at the Sqt. Ed Holcombe location.

Supporting Documentation:

23750 FM 1314 Porter, Texas Project Summary

Recommended Action:

Approve Purchase of Furniture for 23750 FM 1314 in Porter, Texas

Agenda Item: 401(a) Retirement Plan Account Review

Board Meeting Date:

October 28, 2021

Committee: Business

Background Information:

A representative from ISC Group will present an update of the 401(a) Retirement Plan account activity and will provide a forecast for the future.

Supporting Documentation:

Information to be Distributed for Review at the Board Meeting

Recommended Action:

For Information Only

Agenda Item: HUD 811 Update Board Meeting Date

Committee: Business

Background Information:

As you are aware our HUD 811 housing projects are funded with the expectation that they remain viable for the next forty (40) years. Once this time period is met, HUD considers the program obligation met (i.e. loan paid in full). Each of the Housing Boards is appointed by the Board of Trustees and each organization is a component unit of Tri-County Behavioral Healthcare. As a Liaison to these projects, Tri-County has established a quarterly reporting mechanism to keep the Board of Trustees updated on the status of these projects.

Supporting Documentation:

Fourth Quarter FY 2021 HUD 811 Report

Recommended Action:

For Information Only

October 28, 2021

4th Quarter FY 2021 HUD 811 Report

Due to an increase in the number of COVID-19 cases in our area during the fourth quarter related to the Delta Variant, MDM Property Management made the decision to close the office and community room to the public as of August 16, 2021. The Community Directors remain available to residents by phone and email and the laundry services have remained open to the residents.

All properties have experienced increases in their annual insurance premiums. While these increases are temporarily affecting the annual budgets, this is not unique to our area as these increases are being seen across the State.

During the fourth quarter, the maintenance technician who services all three HUD 811 properties, resigned to pursue higher education and has since been replaced with a new technician who began work on September 7, 2021.

The Cleveland Supported Housing, Inc. Board (CSHI)

The CSHI Board held a meeting on September 17, 2021 where they reviewed financial statements, project status reports and voted to obtain an engagement letter from the selected auditor for the upcoming year. The property is currently at 100% occupancy and there are three approved people on the waiting list.

During the fourth quarter of the fiscal year, the property manager resigned after she remarried and was set to relocate to another area. MDM Property Management has since hired a new Community Director, De'Nique Johnson who began in this position on September 1, 2021 and moved to the property with her family shortly after.

As of the end of July, the property was operating at a profit despite a few items that were overbudget during this period including repairs needed following the freeze, increases in annual insurance premiums mentioned previously in this report, and expenses due to previous resident move outs (i.e. failure to pay and legal filing fees related to a non-renewal).

The CSHI Board currently has three members which is the minimum membership allowable per the bylaws. For this reason, we are actively seeking recommendations for additional membership as they become available. Please contact Tanya with any potential leads.

The Montgomery Supported Housing, Inc. Board (MSHI)

The MSHI Board held a meeting on September 21, 2021 where the Board reviewed financial statements, project status reports, and voted to obtain an engagement letter from the selected auditor for the upcoming year. The property is currently at 100% occupancy with four people on the waiting list.

The property had one resident test positive for COVID-19 during this past quarter and following quarantine, recovered well.

As of the end of July, the property was operating at a loss of (\$4,450.04) which included a significant amount of the overbudget expenses related to the restoration of the units flooded when a valve broke in one of the riser rooms and leaked into two units on June 14, 2021. As mentioned previously in this report, insurance rates continue to climb which have affected the annual budget as well.

The MSHI Board currently has four members and is pursuing a few leads for potential new members.

The Independence Communities, Inc. Board (ICI)

The ICI Board held a meeting on September 21, 2021 where the Board reviewed financial statements, project status reports, and voted to obtain an engagement letter from the selected auditor for the upcoming year. The property currently has one vacant unit that is expected to be filled at the beginning of October. The previous resident made the decision to move in with family after developing some significant health concerns. The property currently has seven approved applications on the waiting list.

As mentioned in the previous report, the repairs from the damage caused by Winter Strom Uri have been completed, pending additional insurance proceeds, the property's operating expense line is currently overbudget as they continue to recover from these expenses. Prior to insurance, which covered much of the costs, damages totaled \$71,576.03. As of seven months into the fiscal year the property's operating account has a balance of (\$619.70), and has year to date loss of (\$3,747.15) which is \$5,199.73 worse than budget. Reserve for Replacements as of July 31, 2021 are \$18,262.03. Although property is experiencing short term cash flow issues, these are expected to improve upon additional insurance payments. Should we have an ongoing significant increase in expenditure, MDM Property Management is able to request a budget based rent increase from HUD to offset these expenses.

As you may recall from a previous report, several of the HUD Real Estate Assessment Center (REAC) inspections have been on hold due to the rise in positive COVID cases in Texas. On July 9, 2021 the property underwent inspection and received a score of 91 which is considered to be a healthy score and means that the property will likely not need another inspection before 2024.

The Board currently has four members and is open to recommendations for additional members at this time.

Agenda Item: Tri-County's Consumer Foundation Update	Board Meeting Date
Committee: Business	October 28, 2021

Background Information:

Tri-County's Consumer Foundation Board of Directors met on September 10, 2021 where they accepted financial statements through August 31, 2021 and set the spending amount for Q4 FY 2021. In addition, the Board identified two fundraisers to celebrate Individuals with Intellectual and Developmental Disabilities for 2022; "Spring Fling" and "The Fall Harvest Festival." Our goal was to have the "The Fall Harvest Festival" this year but with the number of COVID cases within the community, it was decided that it would be healthier to wait until next year to ensure all clients and staff are healthy and can attend and enjoy the events safely.

Two applications were approved during the quarter via email after being reviewed by the Board.

Board.	
Supporting Documentation:	
None	
Recommended Action:	
For Information Only	

Agenda Item: Board of Trustees Unit Financial Statement as of September 2021

Committee: Business

Background Information:

None

Supporting Documentation:

September 2021 Board of Trustees Unit Financial Statement

Recommended Action:

For Information Only

					inancial September		mem							
•				,	/ariance		YTD Actual		YTD Budget		Variance	Percent		Budget
						_		_		_			_	
\$	2,029.00	\$	2,029.00	\$	-	\$	2,029.00	\$	2,029.00	\$	=	100.00%	\$	24,350.00
\$	2,029.00	\$	2,029.00	\$	-	\$	2,029.00	\$	2,029.00	\$	-	100.00%	\$	24,350.00
\$	3.44	\$	13.00	\$	(9.56)	\$	3.44	\$	13.00	\$	(9.56)	26.46%	\$	150.00
\$	1,500.00	\$	1,500.00	\$	-	\$	1,500.00	\$	1,500.00	\$	-	100.00%	\$	18,000.00
\$	-	\$	42.00	\$	(42.00)	\$	-	\$	42.00	\$	(42.00)	0.00%	\$	500.00
\$	-	\$	208.00	\$	(208.00)	\$	-	\$	208.00	\$	(208.00)	0.00%	\$	2,500.00
\$	-	\$	167.00	\$	(167.00)	\$	-	\$	167.00	\$	(167.00)	0.00%	\$	2,000.00
\$	-	\$	100.00	\$	(100.00)	\$	-	\$	100.00	\$	(100.00)	0.00%	\$	1,200.00
\$	1,503.44	\$	2,030.00	\$	(526.56)	\$	1,503.44	\$	2,030.00	\$	(526.56)	74.06%	\$	24,350.00
\$	525.56	\$	(1.00)	\$	526.56	\$	525.56	\$	(1.00)	\$	526.56	25.94%	\$	
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UPCOMING MEETINGS

November 18, 2021 - Cancelled

January 27, 2022 – Board Meeting

- Approve Minutes from October 28, 2021 Board Meeting
- Reappoint ICI Board of Directors
- Reappoint MSHI Board of Directors
- Reappoint CSHI Board of Directors
- Community Resources Report
- Consumer Services Report for October, November & December 2021
- Program Updates
- FY 2022 Goals & Objectives Progress Report 1st Quarter
- 1st Quarter FY 2022 Corporate Compliance and Quality Management Report
- 2nd Quarter FY 2022 Corporate Compliance Training
- Medicaid 1115 Transformation Waiver Project Status Report
- Personnel Report for October, November and December 2021
- Texas Council Risk Management Fund Claims Summary as of October, November & December 2021
- Texas Council Quarterly Board Update
- Approve Financial Statements for October, November & December 2021
- Approve FY 2021 Independent Financial Audit
- 1st Quarter FY 2022 Investment Report
- Board of Trustees Unit Financial Statement as of October, November & December 2021
- Foundation Board Update
- HUD 811 Updates

Tri-County Behavioral Healthcare Acronyms

Acronym	Name
1115	Medicaid 1115 Transformation Waiver
AAIDD	American Association on Intellectual and Developmental Disabilities
AAS	American Association of Suicidology
ABA	Applied Behavioral Analysis
ACT	Assertive Community Treatment
ADA	Americans with Disabilities Act
ADD	Attention Deficit Disorder
ADHD	Attention Deficit Hyperactivity Disorder
ADL	Activities of Daily Living
ADRC	Aging and Disability Resource Center
AMH	Adult Mental Health
ANSA	Adult Needs and Strengths Assessment
AOP	Adult Outpatient
APM	Alternative Payment Model
APRN	Advanced Practice Registered Nurse
APS	Adult Protective Services
ARDS	Assignment Registration and Dismissal Services
ASH	Austin State Hospital
BCBA	Board Certified Behavior Analyst
BJA	Bureau of Justice Administration
BMI	Body Mass Index
C&Y	Child & Youth Services
CAM	Cost Accounting Methodology
CANS	Child and Adolescent Needs and Strengths Assessment
CARE	Client Assignment Registration & Enrollment
CBT	Computer Based Training & Cognitive Based Therapy
CC	Corporate Compliance
CCBHC	Certified Community Behavioral Health Clinic
CCP	Crisis Counseling Program
CDBG	Community Development Block Grant
CFC	Community First Choice
CFRT	Child Fatality Review Team
CHIP	Children's Health Insurance Program
CIRT	Crisis Intervention Response Team
CISM	Critical Incident Stress Management
CMH	Child Mental Health
CNA	Comprehensive Nursing Assessment
COC	Continuity of Care
COPSD	Co-Occurring Psychiatric and Substance Use Disorders
COVID-19	Novel Corona Virus Disease - 2019
CPS	Child Protective Services
CPT	Cognitive Processing Therapy
CRCG	Community Resource Coordination Group
CSC	Coordinated Specialty Care
CSHI	Cleveland Supported Housing, Inc.
CSU	Crisis Stabilization Unit
DADS	Department of Aging and Disability Services
DARS	Department of Assistive & Rehabilitation Services
DCP	Direct Care Provider
DEA	Drug Enforcement Agency
DFPS	Department of Family and Protective Services
DO	Doctor of Osteopathic Medicine
DOB	Date of Birth
DPP-BHS	Directed Payment Program - Behavioral Health Services
DRC	Disaster Recovery Center

DRPS	Department of Protective and Regulatory Services
DSHS	Department of State Health Services
DSM	Diagnostic and Statistical Manual of Mental Disorders
DSRIP	Delivery System Reform Incentive Payments
DUA	Data Use Agreement
Dx	Diagnosis Provides
EBP	Evidence Based Practice
ECI	Early Childhood Intervention
EHR	Electronic Health Record
EOU	Extended Observation Unit
ETBHN	East Texas Behavioral Healthcare Network
EVV	Electronic Visit Verification
FDA	Federal Drug Enforcement Agency
FEMA	Federal Emergency Management Assistance
FEP	First Episode Psychosis
FLSA	Fair Labor Standards Act
FMLA	Family Medical Leave Act
FTH	From the Heart
FY	Fiscal Year
HCBS-AMH	Home and Community Based Services - Adult Mental Health
HCS	Home and Community-based Services
HHSC	Health & Human Services Commission
HIPAA	Health Insurance Portability & Accountability Act
HR	Human Resources
HUD	Housing and Urban Development
ICAP	Inventory for Client and Agency Planning
ICF-IID	Intermediate Care Facility - for Individuals w/Intellectual Disabilities
ICI	Independence Communities, Inc.
ICM	Intensive Case Management
	Intensive Case Management
	Intellectual and Developmental Disabilities
IDD BNAC	Intellectual and Developmental Disabilities
IDD PNAC	Intellectual and Developmental Disabilities Planning Network Advisory Committee
IDD PNAC IHP	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan
IDD PNAC IHP IMR	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery
IDD PNAC IHP IMR IP	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan
IDD PNAC IHP IMR IP IPE	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation
IDD PNAC IHP IMR IP IPE IPP	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan
IDD PNAC IHP IMR IP IPE IPP	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools)
IDD PNAC IHP IMR IP IPE IPP ITP JDC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority
IDD PNAC IHP IMR IP IPE IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMHA LMSW LMFT LOC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH)
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH)
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT LOC LOC-TAY	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Care - Transition Age Youth
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT LOC LOC-TAY LON	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH)
IDD PNAC IHP IMR IP IPE IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT LOC LOC-TAY LON LOSS	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Care - Transition Age Youth Level Of Need (IDD) Local Outreach for Suicide Survivors
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMHA LMSW LMFT LOC LOC-TAY LON LOSS LPHA	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Care - Transition Age Youth Level Of Need (IDD) Local Outreach for Suicide Survivors Licensed Practitioner of the Healing Arts
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMHA LMSW LMFT LOC LOC-TAY LON LOSS LPHA LPC	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Need (IDD) Local Outreach for Suicide Survivors Licensed Practitioner of the Healing Arts Licensed Professional Counselor
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT LOC LOC-TAY LON LOSS LPHA LPC LPC-S	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Care - Transition Age Youth Level Of Need (IDD) Local Outreach for Suicide Survivors Licensed Professional Counselor Licensed Professional Counselor-Supervisor
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMHA LMSW LMFT LOC LOC-TAY LON LOSS LPHA LPC LPC-S LPND	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Care - Transition Age Youth Level Of Need (IDD) Local Outreach for Suicide Survivors Licensed Practitioner of the Healing Arts Licensed Professional Counselor-Supervisor Local Planning and Network Development
IDD PNAC IHP IMR IP IPE IPP ITP JDC JUM LAR LBHA LCDC LCSW LIDDA LMC LMC LMHA LMSW LMFT LOC LOC-TAY LON LOSS LPHA LPC LPC-S	Intellectual and Developmental Disabilities Planning Network Advisory Committee Individual Habilitation Plan Illness Management and Recovery Implementation Plan Initial Psychiatric Evaluation Individual Program Plan Individual Transition Planning (schools) Juvenile Detention Center Junior Utilization Management Committee Legally Authorized Representative Local Behavioral Health Authority Licensed Chemical Dependency Counselor Licensed Clinical Social Worker Local Intellectual & Developmental Disabilities Authority Leadership Montgomery County Local Mental Health Authority Licensed Master Social Worker Licensed Marriage and Family Therapist Level of Care (MH) Level of Care - Transition Age Youth Level Of Need (IDD) Local Outreach for Suicide Survivors Licensed Professional Counselor Licensed Professional Counselor-Supervisor

LVN	Licensed Vestional Nurse
	Licensed Vocational Nurse
MAC MAT	Medicaid Administrative Claiming Medication Assisted Treatment
MCHC	
	Montgomery County Homeless Coalition
MCHD	Montgomery County Hospital District
MCO	Managed Care Organizations
MCOT	Mobile Crisis Outreach Team
MD	Medical Director/Doctor
MDCD	Medicaid
MDD	Major Depressive Disorder
MHFA	Mental Health First Aid
MIS	Management Information Services
MOU	Memorandum of Understanding
MSHI	Montgomery Supported Housing, Inc.
MTP	Master Treatment Plan
MVPN	Military Veteran Peer Network
NAMI	National Alliance on Mental Illness
NASW	National Association of Social Workers
NEO	New Employee Orientation
NGM	New Generation Medication
NGRI	Not Guilty by Reason of Insanity
NP	Nurse Practitioner
OCR	Outpatient Competency Restoration
OIG	Office of the Inspector General
OSAR	Outreach, Screening, Assessment and Referral (Substance Use Disorders)
PA	Physician's Assistant
PAP	Patient Assistance Program
PASRR	Pre-Admission Screening and Resident Review
PATH	Projects for Assistance in Transition from Homelessness (PATH)
PCIT	Parent Child Interaction Therapy
PCP	Primary Care Physician
PCRP	Person Centered Recovery Plan
PDP	Person Directed Plan
PETC	Psychiatric Emergency Treatment Center
PFA	Psychological First Aid
PHI	Protected Health Information
PHP-CCP	Public Health Providers - Charity Care Pool
PNAC	Planning Network Advisory Committee
PPB	Private Psychiatric Bed
PRS	Psychosocial Rehab Specialist
QIDP	Qualified Intellectual Disabilities Professional
QM	Quality Management
QMHP	Qualified Mental Health Professional
RAC	Routine Assessment and Counseling
RCF	Residential Care Facility
RCM	Routine Case Management
RFP	Request for Proposal
RN	Registered Nurse
ROC	Regional Oversight Committee - ETBHN Board
RPNAC	Regional Planning & Network Advisory Committee
RSH	Rusk State Hospital
RTC	Residential Treatment Center
SAMA	Satori Alternatives to Managing Aggression
SAMHSA	Substance Abuse and Mental Health Services Administration
SASH	San Antonio State Hospital
SH	Supported Housing
SHAC	School Health Advisory Committee
SOAR	SSI Outreach, Access and Recovery

SSA	Social Security Administration
SSDI	Social Security Disability Income
SSI	Supplemental Security Income
SSLC	State Supported Living Center
STAR Kids	State of Texas Reform-Kids (Managed Medicaid)
SUD	Substance Use Disorder
SUMP	Substance Use and Misuse Prevention
TAC	Texas Administrative Code
TANF	Temporary Assistance for Needy Families
TAY	Transition Aged Youth
TCBHC	Tri-County Behavioral Healthcare
TF-CBT	Trauma Focused CBT - Cognitive Behavioral Therapy
TCCF	Tri-County Consumer Foundation
TCOOMMI	Texas Correction Office on Offenders with Medical & Mental Impairments
TCRMF	Texas Council Risk Management Fund
TDCJ	Texas Department of Criminal Justice
TEA	Texas Education Agency
TIC/TOC	Trauma Informed Care-Time for Organizational Change
TP	Treatment Plan
TRA	Treatment Adult Services (Substance Abuse)
TRR	Texas Resilience and Recovery
TxHmL	Texas Home Living
TRY	Treatment Youth Services (Substance Abuse)
TVC	Texas Veterans Commission
TWC	Texas Workforce Commission
UM	Utilization Management
UW	United Way of Greater Houston
WCHD	Walker County Hospital District
WSC	Waiver Survey & Certification
YES	Youth Empowerment Services
YMHFA	Youth Mental Heath First Aid
YPS	Youth Prevention Services
YPU	Youth Prevention Selective

Updated 6/28/21