

**Tri-County  
Behavioral Healthcare  
Board of Trustees  
Meeting**

**November 30, 2023**



Notice is hereby given that a regular meeting of the Board of Trustees of Tri-County Behavioral Healthcare will be held on Thursday, November 30, 2023. The Business Committee will convene at 9:30 a.m., the Program Committee will convene at 9:30 a.m. and the Board meeting will convene at 10:00 a.m. at 233 Sgt. Ed Holcomb Blvd. S., Conroe, Texas. The public is invited to attend and offer comments to the Board of Trustees between 10:00 a.m. and 10:05 a.m. In compliance with the Americans with Disabilities Act, Tri-County Behavioral Healthcare will provide for reasonable accommodations for persons attending the Board Meeting. To better serve you, a request should be received with 48 hours prior to the meeting. Please contact Tri-County Behavioral Healthcare at 936-521-6119.

## AGENDA

- I. Organizational Items**
  - A. Chair Calls Meeting to Order
  - B. Public Comment
  - C. Quorum
  - D. Review & Act on Requests for Excused Absence
- II. Program Presentation - Life Skills Christmas Carolers**
- III. Presentation of Awards to Consumer Christmas Card Contest Winners**
- IV. Program Presentation - Longevity Recognitions**
- V. Approve Minutes - September 28, 2023**
- VI. Executive Director's Report - Evan Roberson**
  - A. Sequential Intercept Modeling
  - B. Huntsville ISD Schools
  - C. New HHSC Grants
  - D. Cleveland Building Update
- VII. Chief Financial Officer's Report - Millie McDuffey**
  - A. FY 2023 Audit
  - B. HHSC MH Fiscal Compliance Desk Review
  - C. Public Health Provider - Charity Care Pool - (PHP-CCP) Cost Report
  - D. Cost Accounting Methodology (CAM)
- VIII. Program Committee**
  - Information Items
  - A. Community Resources Report.....10-15
  - B. Consumer Services Report for September & October 2023.....16-20
  - C. Program Updates.....21-27
- IX. Executive Committee**
  - Information Items
  - A. Personnel Report for September through October 2023.....28-30
  - B. Texas Council Risk Management Fund Claims Summary as of October 2023.....31-32
  - C. Texas Council Quarterly Board Meeting Update.....33

**X. Business Committee**

Action Items

A. Approve September 2023 Financial Statements.....	34-46
B. Approve October 2023 Financial Statements.....	47-60
C. Approve Change in Authorized Signers for Financial Accounts.....	61
D. Reappoint Cleveland Supported Housing, Inc. Board of Directors.....	62
E. Reappoint Montgomery Supported Housing, Inc. Board of Directors.....	63
F. Reappoint Independence Communities, Inc. Board of Directors.....	64

Information Items

G. HUD 811 Updates (Cleveland, Montgomery and Huntsville).....	65-67
H. Tri-County Consumer Foundation Board Meeting Update.....	68
I. Board of Trustees Unit Financial Statements for September & October 2023.....	69-71

**XI. Executive Session in compliance with Texas Government Code Section 551.071, Consultation with Attorney.**

Posted By:

Ava Green  
Executive Assistant

# Tri-County Behavioral Healthcare

P.O. Box 3067  
Conroe, TX 77305

## BOARD OF TRUSTEES MEETING

September 28, 2023

### Board Members Present:

Patti Atkins  
Gail Page  
Tracy Sorensen  
Morris Johnson  
Sharon Walker  
Richard Duren  
Carl Williamson  
Tim Cannon

### Board Members Absent:

Jacob Paschal

### Tri-County Staff Present:

Evan Roberson, Executive Director  
Millie McDuffey, Chief Financial Officer  
Tanya Bryant, Director of Quality Management and Support  
Kenneth Barfield, Director of Management Information Systems  
Kathy Foster, Director of IDD Provider Services  
Yolanda Gude, Director of IDD Authority Services  
Stephanie Ward, Director of Adult Behavioral Health  
Andrea Scott, Chief Nursing Officer  
Ashley Bare, HR Manager  
Darius Tuminas, Controller  
Tabatha Abbott, Manager of Accounting  
Ava Green, Executive Assistant

**Legal Counsel Present:** Jennifer Bryant, Jackson Walker LLP

**Sheriff Representatives Present:** None present

**Guests:** None

**Call to Order:** Board Chair, Patti Atkins, called the meeting to order at 10:07 a.m.

**Public Comment:** There was no public comment.

**Quorum:** There being eight (8) Board Members present, a quorum was established.

**Resolution #09-28-01**

**Motion Made By:** Richard Duren

**Seconded By:** Morris Johnson, with affirmative votes by Tracy Sorensen, Carl Williamson, Tim Cannon, Sharon Walker and Gail Page that it be...

**Resolved:**

That the Board approve the absence of Jacob Paschal.

**Resolution #09-28-02**

**Motion Made By:** Sharon Walker

**Seconded By:** Gail Page, with affirmative votes by Tracy Sorensen, Carl Williamson, Morris Johnson, Richard Duren and Tim Cannon that it be...

**Resolved:**

That the Board approve the minutes of the August 31, 2023 meeting of the Board of Trustees.

**Program Presentation:** Board of Trustees Code of Conduct by Evan Roberson

**Executive Director's Report:**

The Executive Director's report is on file.

- OIG Process Updates
- Cleveland Facility Updates and Groundbreaking
- Child and Youth Crisis Collaborative Team

**Chief Financial Officer's Report:**

The Chief Financial Officer's report is on file.

- FY 2023 Audit
- HHSC Mental Health Fiscal Compliance Desk Review
- CFO Consortium Update
- Days of Operation Ratio

**PROGRAM COMMITTEE:**

**Resolution #09-28-03**

**Motion Made By:** Gail Page

**Seconded By:** Sharon Walker, with affirmative votes by Richard Duren, Tracy Sorensen, Tim Cannon, Morris Johnson and Carl Williamson that it be...

**Resolved:**

That the Board reappoint Intellectual and Developmental Disabilities Planning Network Advisory Committee members Ladana Iglar, Pat Shaw, Judi Hunter, Carol Sloan and Madeline Brogan to two-year terms expiring on August 31, 2025.

**Resolution #09-28-04**

**Motion Made By:** Gail Page,

**Seconded By:** Sharon Walker, with affirmative votes by Richard Duren, Tracy Sorensen, Tim Cannon, Morris Johnson and Carl Williamson that it be...

**Resolved:**

That the Board reappoint Mental Health Planning Network Advisory Committee Members Richard Duren, Cori Carter and Bonnie Atkinson to a two-year term expiring on August 31, 2025.

**Resolution #09-28-05**

**Motion Made By:** Gail Page,

**Seconded By:** Sharon Walker, with affirmative votes by Richard Duren, Tracy Sorensen, Tim Cannon, Morris Johnson and Carl Williamson that it be...

**Resolved:**

That the Board approve the FY 2024 Goals and Objectives.

The Community Resources Report was reviewed for information purposes only.

The Consumer Services Report for August 2023 was reviewed for information purposes only.

The Program Updates Report was reviewed for information purposes only.

The Annual PNAC Reports were reviewed for information purposes only.

The FY 2023 Goals and Objectives 4<sup>th</sup> Qtr Progress Report was reviewed for information purposes only.

The 4<sup>th</sup> Qtr Corporate Compliance and Quality Management Report was reviewed for information purposes only.

The Annual Corporate Compliance Report and 1<sup>st</sup> Qtr Corporate Compliance Training was reviewed for information purposes only.

**EXECUTIVE COMMITTEE:**

**Resolution #09-28-06**

**Motion Made By:** Gail Page

**Seconded By:** Tracy Sorensen, with affirmative votes by Richard Duren, Morris Johnson, Sharon Walker, Tim Cannon and Carl Williamson that it be...

**Resolved:**

That the Board appoint Sharon Walker as the Texas Council Representative for FY 2024 with Gail Page as alternate.

**Resolution #09-28-07**

**Motion Made By:** Gail Page,

**Seconded By:** Richard Duren, with affirmative votes by Tracy Sorensen, Tim Cannon, Sharon Walker, Morris Johnson and Carl Williamson that it be...

**Resolved:**

That the Board cast the election ballot for the Texas Council Risk Management Fund Board of Trustees for places four, five and six consisting of: Judge Van York, Ms. Edreauanna Fowler and Mr. Bob Brown.

The Personnel Report for August 2023 was reviewed for information purposes only.

The Texas Council Risk Management Fund Claims Summary as of August 2023 was reviewed for information purposes only.

The Board of Trustees Reappointments and Oaths of Office were taken by Gail Page, Morris Johnson, Tracy Sorensen and Sharon Walker.

The Board of Trustees Committee Appointments were reviewed for information purposes only.

The Analysis of Board Members Attendance for FY 23 Regular & Special Called Board Meetings was reviewed for information purposes only.

**BUSINESS COMMITTEE:**

**Resolution #09-28-08**

**Motion Made By:** Morris Johnson

**Seconded By:** Richard Duren, with affirmative votes by Tracy Sorensen, Sharon Walker, Tim Cannon, Gail Page and Carl Williamson that it be...

**Resolved:**

That the Board ratify HHSC Mental Health Coordinated Specialty Care Grant Program Contract No. HHS001329300021, First Episode Psychosis.

**Resolution #09-28-09**

**Motion Made By:** Morris Johnson

**Seconded By:** Richard Duren, with affirmative votes by Tracy Sorensen, Sharon Walker, Tim Cannon, Gail Page and Carl Williamson that it be...

**Resolved:**

That the Board approve the FY 2024 Dues Commitment and Payment Schedule for the Texas Council.

**Resolution #09-28-10**

**Motion Made By:** Morris Johnson

**Seconded By:** Tracy Sorensen, with affirmative votes by Tim Cannon, Sharon Walker, Gail Page, Richard Duren and Carl Williamson that it be...

**Resolved:**

That the Board reappoint Tri-County's Consumer Foundation Directors Richard Duren, Philip Dupuis, Matthew Blake and Lynn Carr to a two year term expiring on August 31, 2025.

**Resolution #09-28-11**

**Motion Made By:** Richard Duren

**Seconded By:** Tracy Sorensen, with affirmative votes by Tim Cannon, Sharon Walker, Morris Johnson, Gail Page and Carl Williamson that it be...

**Resolved:**

That the Board approve change in financing for 402 Liberty Street in Cleveland, Texas to tax exempt Bond Financing with Municipal Capital Markets Group, Inc.; approve the Investment Banking Agreement related to the procurement of these bonds and the Bond Resolution to allow tax exempt financing as modified by Jackson Walker, LLP; and, authorize the Executive Director to execute any necessary documents.

**Resolution #09-28-12**

**Motion Made By:** Morris Johnson

**Seconded By:** Tracy Sorensen, with affirmative votes by Tim Cannon, Richard Duren, Gail Page, Sharon Walker and Carl Williamson that it be...

**Resolved:**

That the Board approve purchase of a used generator for 402 Liberty Street, Cleveland, Texas.

Review of August 2023 Preliminary Financial Statements was reviewed for information purposes only.

The 4<sup>th</sup> Qtr Investment Report was reviewed for information purposes only.

The Board Unit Financial Statement for August 2023 was reviewed for information purposes only.

The Consumer Foundation Board Meeting Update was reviewed for information purposes only.



**The regular meeting of the Board of Trustees adjourned at 11:45 a.m.**

**Adjournment:**

**Attest:**

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Patti Atkins  
Chair

Date

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Jacob Paschal  
Secretary

Date

**Agenda Item:** Community Resources Report

**Board Meeting Date:**

November 30, 2023

**Committee:** Program

**Background Information:**

None

**Supporting Documentation:**

Community Resources Report

**Recommended Action:**

**For Information Only**

# Community Resources Report

## September 29, 2023 – November 30, 2023

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### Volunteer Hours:

Location	September	October
Conroe	85.5	72.75
Cleveland	4.5	1.5
Liberty	32.65	19.5
Huntsville	11.5	9
<b>Total</b>	<b>134.15</b>	<b>102.75</b>

### COMMUNITY ACTIVITIES

9/29/23	Walker County Juvenile Justice Staffing	Huntsville
9/30/23	The Arc of Texas Board Meeting	Austin
10/2/23	Parent Vaping Presentation - New Waverly High School	New Waverly
10/3/23	Parent Vaping Presentation - New Waverly Elementary	New Waverly
10/3/23	Veterans of Foreign Wars Monthly Meeting	Liberty
10/4/23	Children’s Mental Health Consortium - Dr. Maria Quintero-Conk Presentation	Austin
10/4/23	Conroe Noon Lions Club - President & Secretary District Meeting	Houston
10/4/23	Conroe Noon Lions Club Luncheon	Conroe
10/5/23	New Waverly ISD Student Health Advisory Committee	New Waverly
10/8/23	Introduction of New Fellows into the 2023-2024 LoneStar LEND (Leadership Education in Neurodevelopmental and Related Disabilities) Program	Missouri City
10/9/23	Homeless Coalition Meeting	Conroe
10/10/23	American Legion Monthly Meeting	Conroe
10/10/23	Family & Community Coalition of East Texas Monthly Meeting	Cleveland
10/11/23	Walker County Crisis Collaborative Meeting	Huntsville
10/11/23	Youth Mental Health First Aid Region 4 School District	Houston
10/11/23	Conroe Noon Lions Club Board Meeting	Conroe
10/11/23	Conroe Noon Lions Club Luncheon	Conroe
10/11/23	Veterans Treatment Court October Graduation	Conroe
10/11/23	Suicide Prevention Collaborative Meeting - Virtual	Conroe
10/11/23	Community Engagement Committee - Veterans Affairs-Virtual	Conroe
10/11/23	Texas MCOT Leadership Meeting - Virtual	Conroe
10/11/23	Department of Public Safety Complex Coordinated Terrorist Attack Exercise Planning Meeting	The Woodlands
10/12/23	Youth Mental Health First Aid Training - Conroe ISD	The Woodlands
10/12/23	Behavioral Health Suicide Prevention Task Force - Major Mental Health Workgroup/Gaps Analysis Meeting - Virtual	Conroe

10/13/23	Lynn Lucas Trunk-or-Treat Event - Lynn Lucas Middle School	Willis
10/16/23	Adult Mental Health First Aid for Community Assistance Center Staff	Conroe
10/16/23	Behavior Healthcare Suicide Prevention-Military Connected Subgroup Meeting	Conroe
10/17/23	Montgomery County Community Resource Coordination Group	Conroe
10/17/23	Montgomery County Juvenile Probation Behavioral Health Presentation	Conroe
10/18/23	Montgomery County Youth Crisis Collaborative	Conroe
10/18/23	Conroe Noon Lions Luncheon	Conroe
10/18/23	Cleveland Town Hall Meeting	Cleveland
10/19/23	Behavioral Health Suicide Prevention Task Force	Conroe
10/19/23	Fun After Five Networking Conroe/Lake Conroe Chamber	Conroe
10/20/23	Montgomery County Childhood Trauma Impact Conference	The Woodlands
10/21/23	Vet Fest-Community Resource Fair	Conroe
10/23/23	Adult Mental Health First Aid - Lone Star College Nursing Students	Tomball
10/23/23	Cleveland Town Hall Meeting	Cleveland
10/23/23	New Caney ISD Health Fair	New Caney
10/24/23	Walker County Community Resource Collaborative Group	Huntsville
10/24/23	Lone Star College Mental Health Presentation	Spring
10/24/23	Leadership Meeting for Montgomery County Sheriff's Office and Conroe Police Department	Conroe
10/24/23	Montgomery Independent School District Resource Fair	Montgomery
10/25/23	Conroe Noon Lions Club Luncheon	Conroe
10/25/23	Montgomery County Community Crisis Collaborative Team Meeting	Conroe
10/25/23	City of Cleveland Senior Health Expo Event	Cleveland
10/25/23	Hidden in Plain Sight Substance Use Prevention Event	Conroe
10/25/23	Department of Public Safety Complex Coordinated Terrorist Attack Exercise Day 1	The Woodlands
10/26/23	Department of Public Safety Complex Coordinated Terrorist Attack Exercise Day 2	The Woodlands
10/26/23	Creighton Elementary Trunk-or-Treat Event	Conroe
10/26/23	Conroe ISD SUD Treatment Presentation	Conroe
10/26/23	San Jacinto Elementary Trunk-or-Treat Event	Conroe
10/26/23	Texas Veterans Commission Monthly Webinar - Virtual	Conroe
10/27/23	Department of Public Safety Complex Coordinated Terrorist Attack Exercise Day 3	The Woodlands
10/27/23	AS+K Suicide Prevention Training Liberty ISD Staff	Liberty
10/27/23	Adult Mental Health First Aid - Lone Star College Students	Tomball
10/27/23	Walker County Juvenile Services Staffing	Huntsville
10/27/23	Cleveland Service Facility Groundbreaking Ceremony	Cleveland
10/28/23	HEARTS-Veterans Museum Trunk or Treat	Huntsville

10/31/23	Lone Star College Student Presentation	The Woodlands
10/31/23	Liberty County Community Resource Collaboration Group	Liberty
10/31/23	Youth Mental Health First Aid General Public Training	Conroe
10/31/23	Huntsville ISD Student Health Advisory Committee	Huntsville
11/1/23	Mental Health Presentation - Conroe ISD Academy Health/Science	Conroe
11/1/23	Conroe Noon Lions Club Luncheon	Conroe
11/1/23	Child Crisis Collaborative of Montgomery County	Conroe
11/1/23	Veterans Treatment Court November Graduation	Conroe
11/1/23	Conroe Noon Lions Club Presidents & Secretaries Council Meeting	Houston
11/2/23	New Waverly ISD Student Health Advisory Committee	New Waverly
11/2/23	Health Equity Collective	Houston
11/2/23	Great Oaks Detox Center and Veteran Cabin Tour	Egypt
11/2/23	Vogel Intermediate Resource Fair	Conroe
11/2/23	Homeless Services Community Resources Meeting	Conroe
11/4/23	Caregivers Conference Community Event	The Woodlands
11/4/23	Veterans Luncheon	The Woodlands
11/6/23	University of St Thomas Leadership Luncheon	Conroe
11/8/23	Conroe Noon Lions Club Luncheon	Conroe
11/8/23	Youth Mental Health First Aid - ESC Region 6 - Huntsville	Huntsville
11/8/23	Conroe Noon Lions Board Meeting	Conroe
11/8/23	Child Fatality Review Team (CFRT) Meeting	Conroe
11/8/23	Sheriff's Department Veterans Pod Ceremony	Conroe
11/8/23	Lone Star College Veteran Resource Fair	Kingwood
11/8/23	Veteran Resource Fair	Willis
11/8/23	Social Determinants of Health Collaboration - Virtual	Conroe
11/8/23	Community Engagement Committee - Veterans Affairs-Virtual	Conroe
11/8/23	Texas MCOT Leadership Meeting - Virtual	Conroe
11/9/23	Youth Mental Health First Aid Conroe ISD - Staff	Conroe
11/9/23	Veterans Day Celebration and Presentation	New Waverly
11/9/23	Behavioral Health Suicide Prevention Task Force - Major Mental Health Workgroup/Gaps Analysis Meeting - Virtual	Conroe
11/9/23	First Episode Psychosis Presentation to Conroe ISD Crisis Team	Conroe
11/10/23	Veterans Day Breakfast Celebration	Montgomery
11/11/23	Veterans Day Ceremony	Conroe
11/11/23	Out of the Darkness Walk	The Woodlands
11/13/23	Walker County Crisis Collaborative	Huntsville
11/13/23	Conroe Homeless Coalition Meeting	Conroe
11/14/23	Adult Mental Health First Aid General Community	Conroe
11/14/23	Veteran Taskforce Meeting	Conroe

11/14/23	Behavioral Health Suicide Prevention Task Force - Major Mental Health Planning Meeting - Virtual	Conroe
11/14/23	Domestic Violence Quarterly Training	The Woodlands
11/15/23	Conroe Noon Lions Club Luncheon	Conroe
11/15/23	Liberty County Mental Health Collaborative Workgroup Meeting	Liberty
11/15/23	Montgomery County Youth Crisis Collaborative	Conroe
11/16/23	Veterans & Family Members Mental Health First Aid Training	Huntsville
11/16/23	Behavioral Health Suicide Prevention Task Force	Conroe
11/16/23	Runyan Elementary School Fall Community Resource Fair	Conroe
11/21/23	Montgomery County Community Resource Collaboration Group	Conroe
11/21/23	Presentation to Cleveland City Council – New Cleveland Building	Cleveland
11/22/23	Conroe Noon Lions Luncheon	Conroe
11/24/23	Montgomery County Juvenile Probation Behavioral Health Presentation	Conroe
11/26/23	Veterans & Family Members Mental Health First Aid	Huntsville
11/28/23	Walker County Community Resource Collaboration Group	Huntsville
11/28/23	Liberty County Community Resource Collaboration Group	Liberty
11/29/23	Montgomery County Community Crisis Collaborative Meeting	Conroe
11/29/23	PATH Outreach/Education to the Women’s Center	Conroe
11/29/23	Conroe Noon Lions Luncheon	Conroe

**UPCOMING ACTIVITIES:**

12/2/23	Veteran Breakfast Meeting	Huntsville
12/5/23	New Waverly ISD Student Health Advisory Committee	New Waverly
12/6/23	Conroe Noon Lions Luncheon	Conroe
12/6/23	Conroe Noon Lions Club Presidents & Secretaries Council Meeting	Houston
12/6/23	Child Crisis Collaborative of Montgomery County	Conroe
12/7/23	Montgomery County Civil Service Commissioners Meeting	Conroe
12/11/23	Homeless Coalition Meeting	Conroe
12/11/23	Walker County Crisis Collaborative	Huntsville
12/12/23	Liberty County Collaborative Meeting	Cleveland
12/12/23	First Responders Meetings for Neurodiversity	Conroe
12/12/23	Behavioral Health Suicide Prevention Task Force - Major Mental Health Planning Meeting - Virtual	Conroe
12/12/23	Montgomery County Juvenile Probation Behavioral Health Presentation	Conroe
12/13/23	Conroe Noon Lions Club Luncheon	Conroe
12/13/23	Conroe Noon Lions Club Board Meeting	Conroe
12/13/23	Texas MCOT Leadership Meeting - Virtual	Conroe

12/14/23	Behavioral Health Suicide Prevention Task Force - Major Mental Health Workgroup	Conroe
12/20/23	Conroe Noon Lions Luncheon	Conroe
12/21/23	Behavioral Health Suicide Prevention Task Force Meeting	Conroe
12/27/23	Montgomery County Community Crisis Collaborative Meeting	Conroe

**Agenda Item:** Consumer Services Report for September & October 2023

**Board Meeting Date:**

November 30, 2023

**Committee:** Program

**Background Information:**

None

**Supporting Documentation:**

Consumer Services Report for September & October 2023

**Recommended Action:**

**For Information Only**



## CONSUMER SERVICES REPORT

September 2023

	MONTGOMERY COUNTY	LIBERTY COUNTY	WALKER COUNTY	CONROE CLINICS	PORTER CLINIC	CLEVELAND CLINIC	LIBERTY CLINIC	COUNTY TOTAL
<b>Crisis Services, MH Adults/Children Served</b>								
Crisis Assessments and Interventions	377	28	22	375	2	18	10	427
Crisis Hotline Served	356	56	27	-	-	-	-	439
Crisis Stabilization Unit	20	2	2	20	-	2	0	24
Crisis Stabilization Unit Bed Days	69	3	12	69	-	3	0	84
Adult Contract Hospital Admissions	60	7	6	60	-	3	4	73
Child and Youth Contract Hospital Admissions	10	0	1	10	0	0	0	11
Total State Hospital Admissions (Civil only)	0	0	0	0	0	0	0	0
<b>Routine Services, MH Adults/Children Served</b>								
Adult Levels of Care (LOC 1-5, EO, TAY)	847	174	107	847	-	94	80	1128
Adult Medication	797	167	128	797	-	96	71	1092
Child Levels of Care (LOC 1-5, EO, YC, YES)	611	97	103	430	181	67	30	811
Child Medication	249	31	27	174	78	22	6	307
School Based Clinics	90	8	0	-	-	-	-	98
TCOOMMI (Adult Only)	91	33	8	91	-	16	17	132
Adult Jail Diversions	3	0	0	3	-	0	0	3
Expanded Therapy (SAMHSA, ARPA)	110	14	15	-	-	-	-	139
<b>Veterans Served</b>								
Veterans Served - Therapy	23	3	2	-	-	-	-	28
Veterans Served - Case Management	17	4	4	-	-	-	-	25
<b>Persons Served by Program, IDD</b>								
Number of New Enrollments for IDD	12	0	2	12	-	0	0	14
Service Coordination	650	72	62	650	-	31	41	784
Individualized Skills and Socialization (ISS)	11	24	23	-	-	7	13	58
<b>Persons Enrolled in Programs, IDD</b>								
Center Waiver Services (HCS, Supervised Living)	27	16	18	27	-	4	12	61
<b>Substance Use Services, Adults and Youth Served</b>								
Children and Youth Prevention - Group Attendees	7	0	21	-	-	-	-	28
Children and Youth Prevention - Alternate Activities	816	0	52	-	-	-	-	868
Youth Substance Use Disorder Treatment/COPSD	17	1	0	17	-	1	0	18
Adult Substance Use Disorder Treatment/COPSD	32	1	7	32	-	1	0	40

<b>Waiting/Interest Lists as of Month End</b>								
Home and Community Based Services Interest List	1817	303	210	-	-	-	-	<b>2330</b>
<b>SAMHSA Grant Served</b>								
SAMHSA CCBHC	79	35	19	64	15	31	4	<b>133</b>
SAMHSA CMHC	456	35	25	452	4	18	17	<b>516</b>
<b>August Served</b>								
Adult Mental Health	1662	334	250	1662	-	184	150	<b>2246</b>
Child Mental Health	960	107	114	641	319	71	36	<b>1181</b>
Intellectual and Developmental Disabilities	794	101	79	794	-	47	54	<b>974</b>
<b>Total Served</b>	<b>3416</b>	<b>542</b>	<b>443</b>	<b>3097</b>	<b>319</b>	<b>302</b>	<b>240</b>	<b>4401</b>
<b>September Served</b>								
Adult Mental Health	1643	298	225	1643	-	185	113	<b>2166</b>
Child Mental Health	945	143	120	735	227	89	37	<b>1208</b>
Intellectual and Developmental Disabilities	706	82	77	706	-	34	48	<b>865</b>
<b>Total Served</b>	<b>3294</b>	<b>473</b>	<b>422</b>	<b>3084</b>	<b>227</b>	<b>308</b>	<b>198</b>	<b>4189</b>

## CONSUMER SERVICES REPORT

October 2023

	MONTGOMERY COUNTY	LIBERTY COUNTY	WALKER COUNTY	CONROE CLINICS	PORTER CLINIC	CLEVELAND CLINIC	LIBERTY CLINIC	COUNTY TOTAL
<b>Crisis Services, MH Adults/Children Served</b>								
Crisis Assessments and Interventions	404	32	21	403	1	15	17	457
Crisis Hotline Served	351	55	26	-	-	-	-	432
Crisis Stabilization Unit	19	1	3	19	-	1	0	23
Crisis Stabilization Unit Bed Days	67	1	11	67	-	1	0	79
Adult Contract Hospital Admissions	70	11	8	70	-	3	8	89
Child and Youth Contract Hospital Admissions	12	1	0	12	0	1	0	13
Total State Hospital Admissions (Civil only)	0	0	0	0	0	0	0	0
<b>Routine Services, MH Adults/Children Served</b>								
Adult Levels of Care (LOC 1-5, EO, TAY)	1016	171	91	1016	-	74	97	1278
Adult Medication	962	171	136	962	-	80	85	1269
Child Levels of Care (LOC 1-5, EO, YC, YES)	645	113	99	452	205	75	26	857
Child Medication	245	30	21	175	75	18	7	296
School Based Clinics	100	6	0	-	-	-	-	106
TCOOMMI (Adult Only)	91	33	10	91	-	13	20	134
Adult Jail Diversions	5	0	0	5	-	0	0	5
Expanded Therapy (SAMHSA, ARPA)	127	18	16	-	-	-	-	161
<b>Veterans Served</b>								
Veterans Served - Therapy	28	6	3	-	-	-	-	35
Veterans Served - Case Management	24	1	1	-	-	-	-	26
<b>Persons Served by Program, IDD</b>								
Number of New Enrollments for IDD	11	1	2	11	-	0	1	14
Service Coordination	740	88	74	740	-	38	50	902
Individualized Skills and Socialization (ISS)	7	19	19	-	-	5	14	45
<b>Persons Enrolled in Programs, IDD</b>								
Center Waiver Services (HCS, Supervised Living)	26	15	16	20	-	4	11	57
<b>Substance Use Services, Adults and Youth Served</b>								
Children and Youth Prevention - Groups	662	0	21	-	-	-	-	683
Children and Youth Prevention - Presentations	850	142	79	-	-	-	-	1071
Youth Substance Use Disorder Treatment/COPSD	13	1	1	13	-	1	0	15
Adult Substance Use Disorder Treatment/COPSD	38	0	9	38	-	0	0	47

<b>Waiting/Interest Lists as of Month End</b>								
Home and Community Based Services Interest List	1815	303	209	-	-	-	-	<b>2327</b>
<b>SAMHSA Grant Served</b>								
SAMHSA CCBHC	102	33	21	83	19	28	5	<b>156</b>
SAMHSA CMHC	466	34	25	452	4	17	17	<b>525</b>
<b>September Served</b>								
Adult Mental Health	1643	298	225	1643	-	185	113	<b>2166</b>
Child Mental Health	945	143	120	735	227	89	37	<b>1208</b>
Intellectual and Developmental Disabilities	706	82	77	706	-	34	48	<b>865</b>
<b>Total Served</b>	<b>3294</b>	<b>473</b>	<b>422</b>	<b>3084</b>	<b>227</b>	<b>308</b>	<b>198</b>	<b>4189</b>
<b>October Served</b>								
Adult Mental Health	1790	286	227	1790	-	146	140	<b>2303</b>
Child Mental Health	1010	147	119	789	232	94	41	<b>1199</b>
Intellectual and Developmental Disabilities	852	103	85	852	-	47	56	<b>1040</b>
<b>Total Served</b>	<b>3652</b>	<b>536</b>	<b>431</b>	<b>3431</b>	<b>232</b>	<b>287</b>	<b>237</b>	<b>4542</b>

**Agenda Item:** Program Updates

**Board Meeting Date:**

November 30, 2023

**Committee:** Program

**Background Information:**

None

**Supporting Documentation:**

Program Updates

**Recommended Action:**

**For Information Only**

# Program Updates

## September 29, 2023 – November 30, 2023

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### Crisis Services

1. A total of 349 crisis assessments were provided to 295 individuals in September across all of the crisis services programs, 35.8% of which were provided to children and youth under the age of 18. For October, 334 crisis assessments were provided to 291 individuals; 25.7% of these were for children and youth under the age of 18.
2. We have experienced an increase in private contract bed placements with 46.1% of persons in September and 38.8% of these individuals in October received their first Tri-County service, a trend we have observed since the Pandemic.
3. Our first Child Crisis Collaborative of Montgomery County occurred on September 20<sup>th</sup> and our second meeting was on November 1<sup>st</sup>. Both meetings were well attended by multiple agencies who work closely with youth and families. The group has identified several areas of questions or concerns and are still considering the two collaborative goals related to child crisis systems. Through the discussions, we are learning about gaps and barriers for providing youth and families with quality care and supports. At our November meeting, presentations from Cypress Creek and Kingwood Pines Hospitals staff were focused on the types of treatment provided and the pros and cons of inpatient treatment for children and youth. At the December meeting, we are planning for a presentation by CIT representatives, to consider the role that law enforcement plays in child crisis services; what is allowed by Texas law and how the mental health code is different for youth than adults. The meetings will occur ongoing on the first Wednesday of every month.
4. The Montgomery County Community Crisis Collaborative has continued to meet the last Wednesday of every month and is now focused exclusively on adult crisis behavioral health services. At our September meeting, hospital representatives identified an increasing amount of violence by the behavioral health patients towards hospital staff. Continued need for increase in court time was discussed at the October meeting, as the current system does not operate outside of business hours. Court involvement is required to process involuntary court orders for those who are waiting at emergency rooms or other facilities for involuntary admissions or treatment to psychiatric hospital facilities. The group also discussed the need for better definitions of and interventions for individuals experiencing a substance induced crisis.
5. Our first meeting of the Walker County Crisis Collaborative occurred October 11<sup>th</sup> in Huntsville. While attendance to the first meeting was limited, we were able to begin the discussion about the experiences the participants have had with accessing crisis services or knowing what services are available. Our November 13<sup>th</sup> meeting received a better response from those invited and included several Justices of the Peace, County Court at Law Judge Tracy Sorensen and representatives from the Walker County Sheriff's Office, Sam Houston State University Policy Department, and Mr. Marcus Forney, Assistant Superintendent for Curriculum at Huntsville ISD. Each county's needs for crisis intervention will be different and we expect that each response will need to be customized to meet their needs. The Walker County group will initially focus on data for the County and on referral information for persons in crisis.

## **MH Adult Services**

1. The ACT Team recently had one ACT graduation, an individual who had been with ACT since 2020 and also participated in Tri-County's Supported Housing Program successfully for one year. He faced two denials for SSI from the Social Security Administration, homelessness following completion of the Supported Housing program, and chronic medical issues that limited his ability to find and maintain stable employment. After reapplying for SSI benefits the third time, he was approved and was also recently selected for Section 8 housing through Montgomery County Housing Authority. He has reached a point of stability with his mental and physical health problems and has successfully graduated to our Level of Care 3 services.
2. The First Episode Psychosis (FEP) team received feedback from the fidelity audit and is reviewing and making improvements to its current service structure. FEP is now offering evening groups to promote social engagement and to increase access to care by expanding operating hours. The team is also expanding its outreach to include more community education around signs and symptoms to watch for to identify the need early on and connect to treatment.
3. We still have one full-time adult psychiatry position open in Conroe, but have an agreement with a Locum Tenens company to cover the role until we find the correct candidate. We also now have the Medical Director role vacant and are still developing a plan to cover this opening. In the interim, Dr. Pradan Nathan is serving as Acting Medical Director for the Center.
4. Evan Roberson and Dr. Nathan are working actively with five potential psychiatry candidates for our roles, three of which are just finishing their residencies. Our service area is attractive for professional staff and we can be selective regarding who we hire, but Evan and Dr. Nathan are eager to stabilize these two roles as soon as an appropriate candidate can be located and hired. At least two of these candidates would not be available until the summer of 2024. Finally, rather than hire a doctor from outside of our agency to fill the Medical Director roles – Dr. Sneed really had two roles, the Center Medical Director and a Crisis Medical Director – we will visit with our current employees to serve in the role(s) first.

## **MH Child and Youth Services**

1. We are excited about our new Child and Youth Clinic in Huntsville. This newly remodeled space has allowed us to expand the Child and Youth walk-in schedule as well as provide more space for the additional prescriber. Recently, we added a mural to the waiting area, something that was suggested to the Board by Prosumers International in their report, and it really looks nice. It will be a couple of months before all the staffing is in place, but we are open for services now and eager to serve Walker County more adequately.
2. Huntsville ISD leadership has confirmed their decision to work with us to implement school-based sites in elementary schools this year. We are in the process of planning implementation, but current plans are to start with Huntsville Elementary and Sam Rayburn Houston Elementary as soon as we can get staff and protocols in place.
3. We are gearing up to provide skills training groups for clients who attend Montgomery High School. This is an attempted solution to staffing issues since there is evidence groups are very effective with youth.

4. Tri-County was awarded two youth serving grants, which will allow us to add Multisystemic Therapy (MST) and a Youth Crisis Outreach Team (YCOT). The award for MST looks feasible for implementation, but in order to accept the award for YCOT, in order to accept it, we would have to propose a significantly different structure because we were not granted as much funding as requested. Both services would be beneficial to our community. MST will also us to provide intensive services to the families of youth involved or at risk of involvement with juvenile justice due to delinquent behaviors. YCOT would provide a crisis outreach team and follow-up focused on serving youth involved or at risk or involvement with the Department of Family Services.

### **Criminal Justice Services**

1. The Director of Adult Behavioral Health Services and Program Mangers attended the 2023 Judicial Summit on Mental Health at Moody Gardens in Galveston.
2. Thirty one jail assessments were ordered in September. Twenty nine of those were from Montgomery County Jail and two were from Liberty County Jail. In October, fifty four jail assessments were ordered. One of those was from Liberty County Jail.
3. Tri-County had an initial call with the Forensic department at HHSC to open discussions around hosting a Sequential Intercept Mapping event at Tri-County. This would be a large collaborative effort between community partners, such as judges, law enforcement, and emergency responders to come to the table to discuss our goals for collaboration to assist those with serious mental illness. We will focus on all three counties in this event which will likely be held in early June of 2024.

### **Substance Use Disorder Services**

1. The SUD team completed a thorough Quality Management audit from HHSC and is considering the recommendations to review and update our current processes.
2. The Substance Use Treatment team and the Substance Use Prevention Team are participating in an initiative to support Cleveland ISD following an increase in substance use in that school district. Substance Use leaders continue to participate in Cleveland Town Hall Meetings, and virtual meetings among local leaders to address the concerns and provide information, referrals, and support to the youth and the community.
3. Our Youth Treatment team is actively marketing to local colleges to find interns who are willing to learn about substance use treatment and work towards licensure as Chemical Dependency Counselors. Ideally, students would intern in our program and eventually join on as employees on track for licensure.
4. Our team is revamping our youth group activities to supplement with fun new activities to improve engagement of the population.
5. We have rolled out a training on the emergency use of Narcan, an opioid antagonist used to temporarily reverse the symptoms of an opioid overdose. Narcan is now available for emergency use by staff at all clinics.
6. Our Prevention Manager is working closely with Liberty ISD and their Student Health Advisory Committee, successfully scheduling several prevention presentations for Liberty Middle and High Schools this year.
7. We have expanded 6<sup>th</sup> grade Prevention Education Groups to more school districts across our service area, including Willis ISD, Conroe ISD, and Splendora ISD.



8. Our Prevention Specialists are receiving positive feedback for the Vaping Presentations that they have been offering for parents of New Waverly ISD students. They are planning additional presentations as a result.

## **IDD Services**

1. HCS Texas Administrative Code has been updated recently. HHSC is no longer using the term principles that we are required to follow. The new term is "Certification Standards". Changes include;
  - a. No advance notification of when they will arrive to audit the HCS program.
  - b. Increase in requirements to conduct residential assessments from annual to quarterly. Content of residential assessments has increased.
  - c. Changes to room and board agreements, etc.
2. HCS Provider services transitioned to new software as required by HHSC for Electronic Visit Verification "EVV", effective October 1, 2023. The new software is called HHAeXchange. A mobile application that captures staff location through GPS, staff time clocking in to provide the service and clocking out when finished.
  - a. This software impacts our Direct Care Providers when they provide Community First Choice in the community or Respite in the individuals home.
  - b. Nursing services must begin using this application January 1, 2024.
  - c. This EVV process requires all times for services to align in order to receive reimbursement.
  - d. The application is in addition to the agency software SmartCare and the team is feeling the impact of two software changes within 30 day timeframe.
3. TMHP system continues to have some challenges but showing some improvement. The IDD Provider area continues to require detailed tracking of payment by service to ensure we are actually paid the full amount owed.
4. IDD Authority was notified by HHSC on October 2, 2023 of new changes to the Contract Accountability & Oversight (CAO) audit process. In fiscal year 2024, CAO will conduct monitoring reviews at all LIDDAs to establish a baseline score, which will be used to determine eligibility for **Formal** or **Intermittent** monitoring.
  - a. **Formal Monitoring** reviews will occur when a LIDDA obtains a minimum overall compliance level of 90% or above **and** a compliance level of 90% or above in each of the following four program areas: General Revenue (GR)/Community First Choice (CFC), Home and Community-based Services (HCS), Preadmission Screening and Resident Review (PASRR), and Texas Home Living (TxHmL). CAO will then schedule the LIDDA's next monitoring review within 21-24 months from the previous monitoring exit date.
  - b. **Intermittent Monitoring** reviews will occur when a LIDDA fails to achieve a minimum overall compliance score of 90% or above **or** a compliance level of 90% or above in any of the following four program areas: GR/CFC, HCS, PASRR, or TxHmL. CAO will schedule the LIDDA's next monitoring review within 11-13 months from the previous monitoring exit date.
    - i. LIDDA Directors were informed during IDD Director's Consortium in September that CAO added an "Overall Compliance Score" to its final reports. The individual program specific scores (GR/CFC, HCS, PASRR, or

TxHmL) and the contract compliance score will be calculated together to obtain an overall average for the LIDDA.

5. On October 5, 2023, HHSC IDD Services Training announced the availability of a new on-demand training for LIDDAs in the HHS Operations Portal for any staff who document Person Directed Plans (PDPs), Habilitation Service Plans (HSPs), or other plans of services and supports. The course, entitled "Outcomes: A Deeper Look at Documenting Outcomes in Person-Centered Plans," is not mandatory, but strongly recommended. IDD Authority has committed to completing this course by November 30, 2023.
6. IDD Authority received notification on October 9, 2023 from HHSC Contract Manger Alana Zimmerman that no sanctions will be imposed for our FY23 Annual Quality Assurance Review because part of our review period was prior to March 1, 2023, which was during the Covid-19 flexibilities period.
7. IDD Authority continues to have Case Manager (CM) vacancies in the HCS/TxHmL Waiver services area. We currently have two (2) CM vacancies, one (1) of which has to be filled by a Spanish speaking applicant. We also have one (1) Admissions and Enrollments Coordinator position open. We are working with our recruiting team on ways to increase applicant flow.

## **Support Services**

### **1. Quality Management (QM):**

- a. In addition to routine and ongoing quality assurance of documentation, staff reviewed 65 progress notes prior to billing to ensure compliance. Additional training and follow-up was provided with staff and supervisors when needed.
- b. The Texas Children's Health Plan credentialing site visit and audit was completed on October 3<sup>rd</sup> for the Conroe location. Initial reports were positive and we are pending the final report at this time.
- c. The Superior Health Plan audit started on October 3<sup>rd</sup> with documentation requests due back by October 23<sup>rd</sup> for review prior to the desk review which was held on November 2<sup>nd</sup>. Feedback was primarily positive with some recommendations surrounding recovery planning. The Center was given a pass on quarterly audits due to meeting expectations and the next audit will be scheduled next year.
- d. Optum conducted a credentialing site visit on November 3<sup>rd</sup>. We are currently pending the final report but have been notified that we are credentialed for another three years. Our scores on the clinical and HR files were 97% and 95% respectively.
- e. Staff uploaded documents to HHSC secure file transfer portal in response to a Corrective Action Plan Review of the 2022 Substance Use Claims Audit.
- f. Staff uploaded documents to HHSC in response to a Corrective Action Plan Review of the 2023 Comprehensive Quality Management Audit.
- g. Staff have continued to respond to a variety of record requests from insurance companies during this timeframe.

### **2. Utilization Management (UM):**

- a. Staff reviewed 10% of all Center discharges for September and October to ensure appropriateness and that proper notification and appeal forms were provided. Follow-up with staff was provided as needed to ensure quality improvement.

- b. Staff reviewed and reported data to HHSC for year three round one (Y3R1) of the Directed Payment Program.

### **3. Training:**

- a. The Training Department is currently reviewing current Center trainings and making updates as needed.
- b. The Clinical Trainer is working on a training for Supervisors on the Texas Resiliency and Recovery System of Care in Texas and common issues being seen during reviews of data and documentation.
- c. The Clinical Trainer has completed a new training on how to administer Narcan (opioid overdose emergency treatment) in response to a series of community overdoses.
- d. The Training Department attended the annual Human Resources and Development (HRD) Consortia on November 2<sup>nd</sup> – 3<sup>rd</sup>. The Clinical Trainer was elected Vice Chair of the Committee at this meeting and will serve a two year term. The Consortia is currently working on updating the Training Grid, which is a document outlining all required trainings at Community Centers.

### **4. Veteran Services and Veterans Counseling/Crisis:**

- a. We are excited to report that we have hired a new veterans therapist. She is a recent Sam Houston State graduate and has experience in working with veterans in crisis. She also loves community outreach.
- b. The team has increased their community outreach in Liberty County and have joined the Liberty County Community Coalition. They were very excited to have Tri-County join and have asked Evan to speak to the group later this month.

### **5. Planning and Network Advisory Committee(s) (MH and IDD PNACs):**

- a. The Mental Health PNAC met on October 11, 2023 to review financials, program updates, consumer services, performance measures and community involvement. The attended annual training at the October meeting and had one resignation since the last meeting and continues to seek new members as referrals are provided.
- b. The IDD PNAC met on October 19, 2023 to review program updates, consumer services, performance measures, and community involvement, and attended annual training.

### **6. Community Activities**

- a. The Center disaster contacts participated in a Complex Coordinated Terrorist Attack (CCTA) Exercise October 25-27<sup>th</sup>. This was a multi-agency effort involving significant planning for the exercise to ensure our community is ready to respond to a large scale and unexpected disaster.
- b. We are providing numerous trainings to the Hispanic population which has historically been very difficult in the past. Recent trainings have included MHFA, AS+K training, and suicide prevention presentations. We also have two new staff that have been trained in MHFA and will be trained in MHFA for Veterans & Families, and MHFA for Corrections Professionals.

**Agenda Item:** Personnel Report for September through October 2023

**Board Meeting Date:**

November 30, 2023

**Committee:** Executive

**Background Information:**

None

**Supporting Documentation:**

Personnel Report for September through October 2023

**Recommended Action:**

**For Information Only**

# Personnel Report

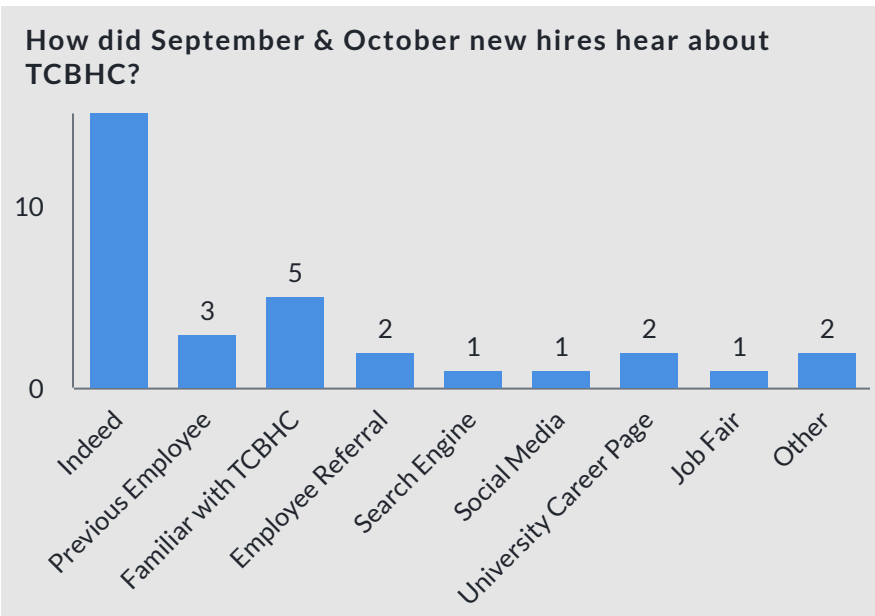
FY24 | September - October 2023



## OVERVIEW

<b>NEW HIRES</b> Sept & Oct <b>36</b> POSITIONS YTD <b>36</b> POSITIONS	<b>SEPARATIONS</b> Sept & Oct <b>21</b> POSITIONS YTD <b>21</b> POSITIONS	<b>Vacant Positions</b> <b>70</b> <b>Frozen Positions</b> <b>0</b>	<b>Newly Created Positions</b> <b>1</b> <b>Total Budgeted Positions</b> <b>484</b>
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## RECRUITING



## APPLICANTS

Sept & Oct Total Applicants	500
YTD Applicants	500

## CURRENT OPENINGS

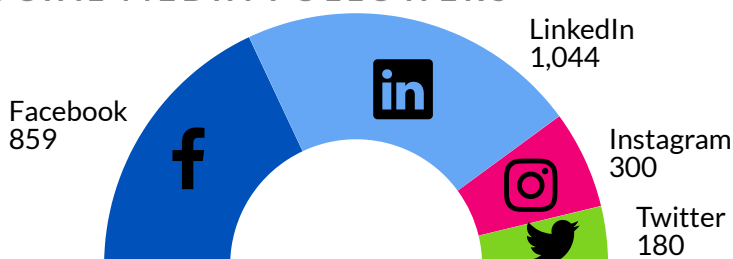
VACANCIES BY LOCATION

CONROE	45
CLEVELAND	8
HUNTSVILLE	6
LIBERTY	5
PETC	5
PORTER	1

## RECRUITING EVENTS

Prairie View A&M University	9/13/2023
University of Houston - Social Work/Criminal Justice	9/14/2023
Texas A&M University - Social Sciences	9/19/2023
Prairie View A&M University - Nursing	9/27/2023
Texas Southern University	10/4/2023
Sam Houston State University	10/4/2023
University of Houston	10/5/2023
St. Thomas University - Human Services	10/17/2023
Lamar University - Criminal Justice & Social Services	10/19/2023
Conroe ISD/Willis ISD Youth to Career Fair	10/24/2023

## SOCIAL MEDIA FOLLOWERS



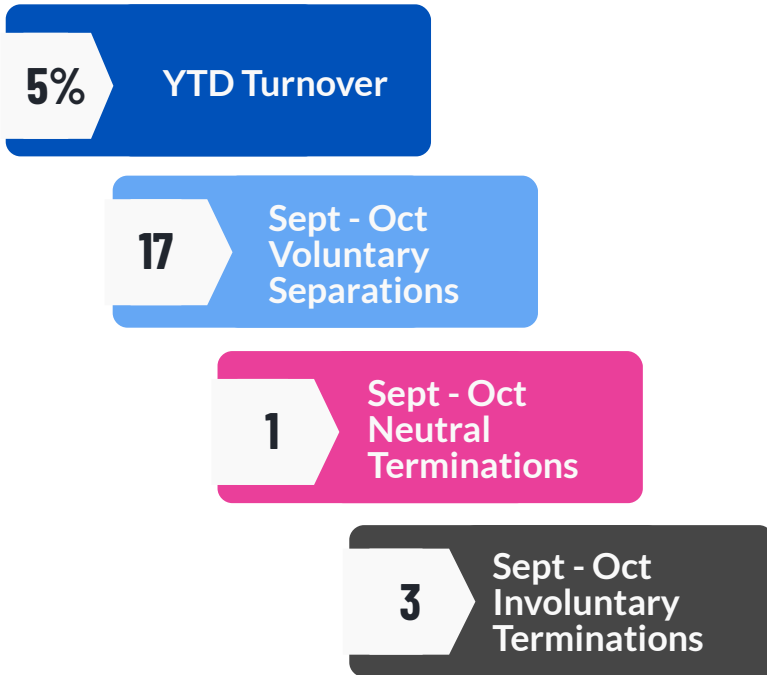
TOP 5 VACANCIES

Mental Health Specialist/Case Manager (Adult, Crisis and C&Y)	38
Direct Care Provider	11
Licensed Clinician	4
Licensed Vocational Nurse	2
Program Support Services Asst	1

# Exit Data

FY24 | September - October 2023

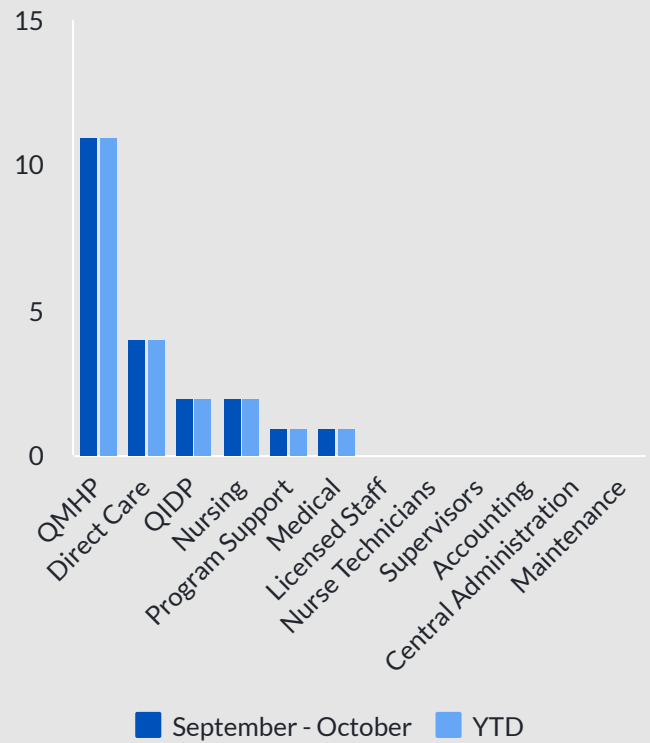
## Exit Stats at a Glance



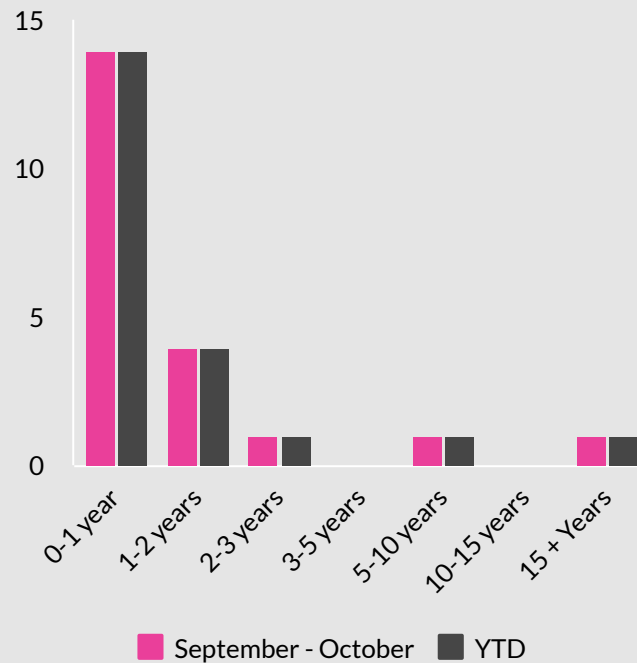
## YTD Top Reasons for Separations

- 1 Another Job
- 2 Personal/Family, includes Relocating
- 3 Health
- 4 Involuntarily Terminated
- 5 Better Pay

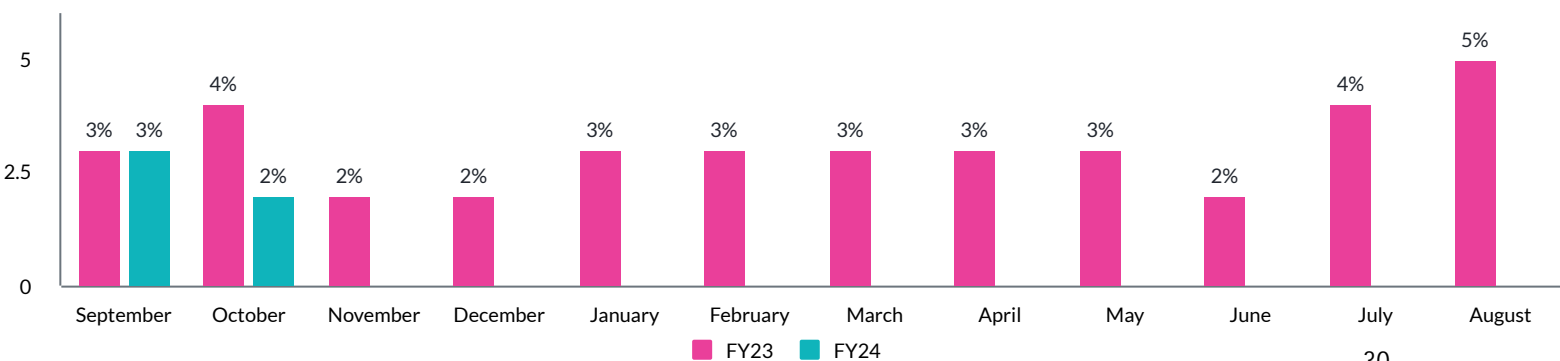
## Separations by Category



## Separations by Tenure



## Turnover Rate by Month



**Agenda Item:** Texas Council Risk Management Fund Claims Summary as of October 2023

**Board Meeting Date:**

November 30, 2023

**Committee:** Executive

**Background Information:**

None

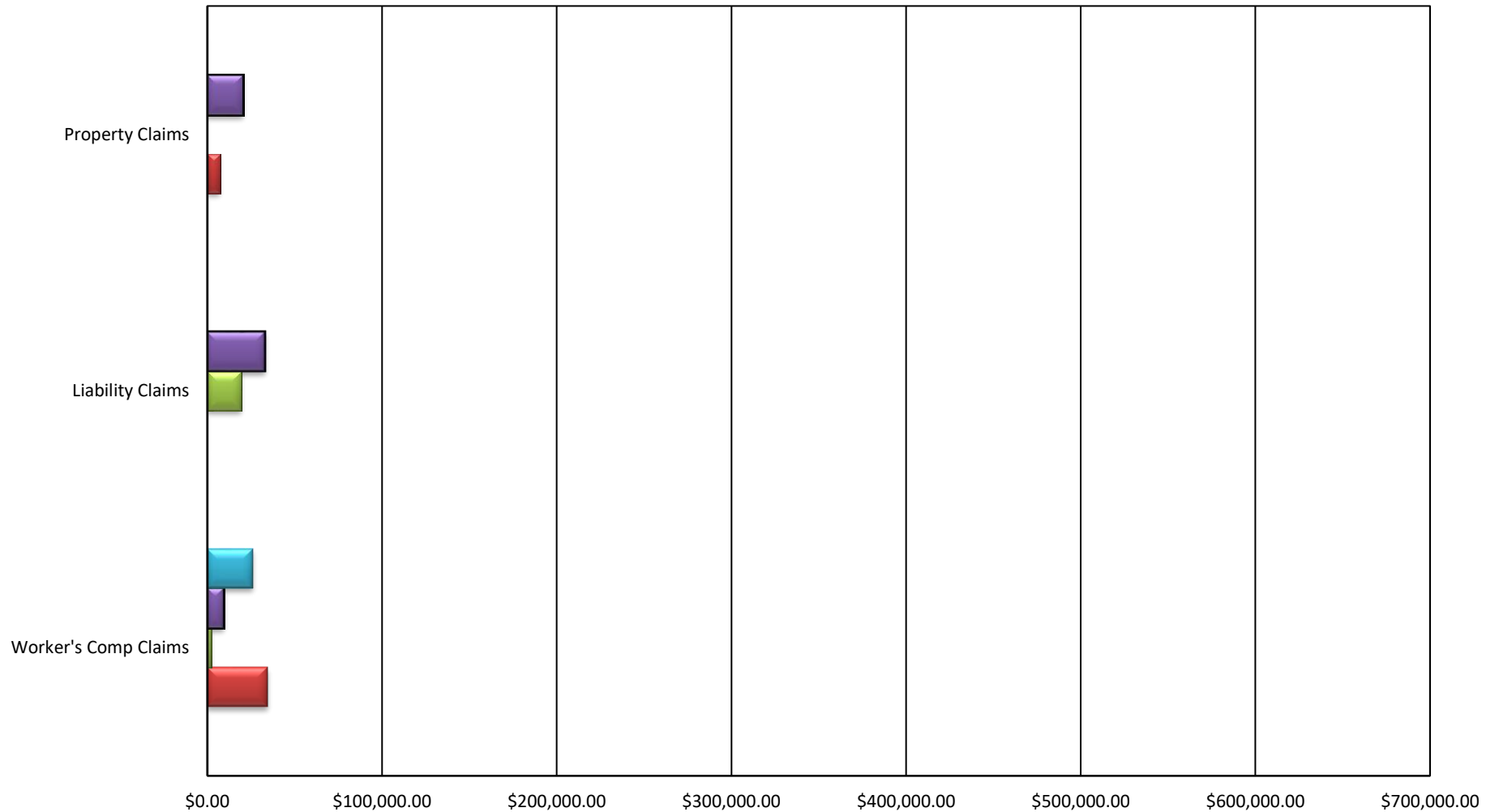
**Supporting Documentation:**

Texas Council Risk Management Fund Claims Summary as of October 2023

**Recommended Action:**

**For Information Only**

## TCRMF Claims Summary October 2023



	Worker's Comp Claims	Liability Claims	Property Claims
2020	\$26,111.00	\$0.00	\$0.00
2021	\$9,040.00	\$33,042.00	\$20,074.00
2022	\$2,215.00	\$19,417.00	\$0.00
2023	\$34,544.00	\$0.00	\$7,243.00
2024	\$0.00	\$0.00	\$0.00



**Agenda Item:** Texas Council Quarterly Board Meeting Update

**Board Meeting Date**

November 30, 2023

**Committee:** Executive

**Background Information:**

The Texas Council has requested that Center representatives give updates to Trustees regarding their quarterly Board meeting. A verbal update will be given by Sharon Walker.

**Supporting Documentation:**

Texas Council Staff Report

**Recommended Action:**

**For Information Only**

**Agenda Item:** Approve September 2023 Financial Statements

**Board Meeting Date**

November 30, 2023

**Committee:** Business

**Background Information:**

None

**Supporting Documentation:**

September 2023 Financial Statements

**Recommended Action:**

**Approve September 2023 Financial Statements**

## September 2023 Financial Summary

Revenues for September 2023 were \$4,326,904 and operating expenses were \$4,188,907 resulting in a gain in operations of \$137,997. Capital Expenditures and Extraordinary Expenses for September were \$134,729 resulting in a gain of \$3,267. Total revenues were 98.22% of the monthly budgeted revenues and total expenses were 98.09% of the monthly budgeted expenses (difference of .13%).

Year to date revenues as of the end of September are the same as for the month.

### **REVENUES**

YTD Revenue Items that are below the budget by more than \$10,000:

<b>Revenue Source</b>	<b>YTD Revenue</b>	<b>YTD Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
No items to report				

### **EXPENSES**

YTD Individual line expense items that exceed the YTD budget by more than \$10,000:

<b>Expense Source</b>	<b>YTD Expenses</b>	<b>YTD Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
No items to report				

**TRI-COUNTY BEHAVIORAL HEALTHCARE  
CONSOLIDATED BALANCE SHEET  
For the Month Ended September 2023**

<b>ASSETS</b>	<b>TOTALS COMBINED FUNDS September 2023</b>	<b>Preliminary TOTALS COMBINED FUNDS August 2023</b>	<b>Increase (Decrease)</b>
<b>CURRENT ASSETS</b>			
Imprest Cash Funds	2,149	2,100	49
Cash on Deposit - General Fund	6,701,967	7,442,513	(740,546)
Cash on Deposit - Debt Fund			-
Accounts Receivable	5,447,967	4,987,631	460,336
Inventory	1,205	(1,141)	2,346
<b>TOTAL CURRENT ASSETS</b>	<b>12,153,288</b>	<b>12,431,103</b>	<b>(277,815)</b>
<b>FIXED ASSETS</b>	<b>22,544,006</b>	<b>21,487,943</b>	<b>1,056,063</b>
<b>OTHER ASSETS</b>	<b>401,521</b>	<b>305,286</b>	<b>96,235</b>
<b>TOTAL ASSETS</b>	<b>\$ 35,098,815</b>	<b>\$ 34,224,332</b>	<b>\$ 874,483</b>
<b>LIABILITIES, DEFERRED REVENUE, FUND BALANCES</b>			
<b>CURRENT LIABILITIES</b>	1,696,218	2,073,722	(377,504)
<b>NOTES PAYABLE</b>	802,466	694,011	108,455
<b>DEFERRED REVENUE</b>	384,460	82,367	302,093
<b>LONG-TERM LIABILITIES FOR</b>			
First Financial Conroe Building Loan	9,633,011	9,658,864	(25,853)
Guaranty Bank & Trust Loan	1,726,808	1,732,388	(5,580)
First Financial Huntsville Land Loan	828,926		828,926
Lease Liability	448,112	448,112	-
<b>EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR</b>			
General Fund	3,267	1,686,711	(1,683,444)
<b>FUND EQUITY</b>			
<b>RESTRICTED</b>			
Net Assets Reserved for Debt Service	(12,636,857)	(11,839,364)	(797,493)
Reserved for Debt Retirement			-
<b>COMMITTED</b>			
Net Assets - Property and Equipment	22,544,006	21,488,095	1,055,911
Reserved for Vehicles & Equipment Replacement	613,711	613,711	-
Reserved for Facility Improvement & Acquisitions	2,475,601	1,163,802	1,311,799
Reserved for Board Initiatives	1,500,000	1,500,000	-
Reserved for 1115 Waiver Programs	502,677	502,677	-
<b>ASSIGNED</b>			
Reserved for Workers' Compensation	274,409	274,409	-
Reserved for Current Year Budgeted Reserve	6,167	74,000	(67,833)
Reserved for Insurance Deductibles	100,000	100,000	-
Reserved for Accrued Paid Time Off	(802,466)	(694,011)	(108,455)
<b>UNASSIGNED</b>			
Unrestricted and Undesignated	4,998,298	4,664,837	333,461
<b>TOTAL LIABILITIES/FUND BALANCE</b>	<b>\$ 35,098,815</b>	<b>\$ 34,224,332</b>	<b>\$ 874,483</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE  
CONSOLIDATED BALANCE SHEET  
For the Month Ended September 2023**

<b>ASSETS</b>	<b>General Operating Funds</b>	<b>Memorandum Only Final August 2022</b>
<b>CURRENT ASSETS</b>		
Imprest Cash Funds	2,149	1,750
Cash on Deposit - General Fund	6,701,967	5,629,875
Cash on Deposit - Debt Fund	-	-
Accounts Receivable	5,447,967	6,824,724
Inventory	1,205	1,649
<b>TOTAL CURRENT ASSETS</b>	<b>12,153,288</b>	<b>12,457,998</b>
<b>FIXED ASSETS</b>	<b>22,544,006</b>	<b>21,488,094</b>
<b>OTHER ASSETS</b>	<b>401,521</b>	<b>247,899</b>
	-	-
<b>Total Assets</b>	<b>\$ 35,098,815</b>	<b>\$ 34,193,991</b>
<b>LIABILITIES, DEFERRED REVENUE, FUND BALANCES</b>		
<b>CURRENT LIABILITIES</b>	1,696,218	2,029,164
<b>NOTES PAYABLE</b>	802,466	694,011
<b>DEFERRED REVENUE</b>	384,460	521,097
<b>LONG-TERM LIABILITIES FOR</b>		
First Financial Conroe Building Loan	9,633,011	10,202,342
Guaranty Bank & Trust Loan	1,726,808	1,800,620
First Financial Huntsville Land Loan	828,926	-
Lease Liability	448,112	448,112
<b>EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR</b>		
General Fund	3,267	354,155
<b>FUND EQUITY</b>		
<b>RESTRICTED</b>		
Net Assets Reserved for Debt Service - Restricted	(12,636,857)	(12,451,074)
Reserved for Debt Retirement	-	-
<b>COMMITTED</b>		
Net Assets - Property and Equipment - Committed	22,544,006	21,488,094
Reserved for Vehicles & Equipment Replacement	613,711	613,712
Reserved for Facility Improvement & Acquisitions	2,475,601	2,500,000
Reserved for Board Initiatives	1,500,000	1,500,000
Reserved for 1115 Waiver Programs	502,677	502,677
<b>ASSIGNED</b>		
Reserved for Workers' Compensation - Assigned	274,409	274,409
Reserved for Current Year Budgeted Reserve - Assigned	6,167	-
Reserved for Insurance Deductibles - Assigned	100,000	100,000
Reserved for Accrued Paid Time Off	(802,466)	(694,010)
<b>UNASSIGNED</b>		
Unrestricted and Undesignated	4,998,298	4,310,682
<b>TOTAL LIABILITIES/FUND BALANCE</b>	<b>\$ 35,098,815</b>	<b>\$ 34,193,991</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**For the Month Ended September 2023**  
**and Year To Date as of September 2023**

<b>INCOME:</b>	<b>MONTH OF September 2023</b>	<b>YTD September 2023</b>
Local Revenue Sources	117,158	117,158
Earned Income	2,376,089	2,376,089
General Revenue - Contract	1,833,657	1,833,657
<b>TOTAL INCOME</b>	<b>\$ 4,326,904</b>	<b>\$ 4,326,904</b>
<b>EXPENSES:</b>		
Salaries	2,499,142	2,499,142
Employee Benefits	424,676	424,676
Medication Expense	44,476	44,476
Travel - Board/Staff	34,648	34,648
Building Rent/Maintenance	27,150	27,150
Consultants/Contracts	837,798	837,798
Other Operating Expenses	321,017	321,017
<b>TOTAL EXPENSES</b>	<b>\$ 4,188,907</b>	<b>\$ 4,188,907</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 137,997</b>	<b>\$ 137,997</b>
<b>CAPITAL EXPENDITURES</b>		
Capital Outlay - FF&E, Automobiles, Building	47,698	47,698
Capital Outlay - Debt Service	87,031	87,031
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 134,729</b>	<b>\$ 134,729</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 4,323,636</b>	<b>\$ 4,323,636</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ 3,267</b>	<b>\$ 3,267</b>

<b>Debt Service and Fixed Asset Fund:</b>		
Debt Service	87,031	87,031
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>87,031</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**Compared to Budget**  
**Year to Date as of September 2023**

	YTD September 2023	APPROVED BUDGET	Increase (Decrease)
<b>INCOME:</b>			
Local Revenue Sources	117,158	120,751	(3,593)
Earned Income	2,376,089	2,433,895	(57,806)
General Revenue	1,833,657	1,850,623	(16,966)
<b>TOTAL INCOME</b>	<b>\$ 4,326,904</b>	<b>\$ 4,405,269</b>	<b>\$ (78,365)</b>
<b>EXPENSES:</b>			
Salaries	2,499,142	2,595,321	(96,179)
Employee Benefits	424,676	444,883	(20,207)
Medication Expense	44,476	45,421	(945)
Travel - Board/Staff	34,648	29,784	4,864
Building Rent/Maintenance	27,150	22,351	4,799
Consultants/Contracts	837,798	838,684	(886)
Other Operating Expenses	321,017	302,620	18,397
<b>TOTAL EXPENSES</b>	<b>\$ 4,188,907</b>	<b>\$ 4,279,064</b>	<b>\$ (90,156)</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 137,997</b>	<b>\$ 126,205</b>	<b>\$ 11,791</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	47,698	41,875	5,823
Capital Outlay - Debt Service	87,031	87,031	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 134,729</b>	<b>\$ 128,906</b>	<b>\$ 5,823</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 4,323,636</b>	<b>\$ 4,407,970</b>	<b>\$ (84,333)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ 3,267</b>	<b>\$ (2,701)</b>	<b>\$ 5,969</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	87,034	(3)
<b>Excess(Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>87,034</b>	<b>(3)</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**Compared to Budget**  
**For the Month Ended September 2023**

<b>INCOME:</b>	<b>MONTH OF September 2023</b>	<b>APPROVED BUDGET</b>	<b>Increase (Decrease)</b>
Local Revenue Sources	117,158	120,751	(3,593)
Earned Income	2,376,089	2,433,895	(57,806)
General Revenue-Contract	1,833,657	1,850,623	(16,966)
<b>TOTAL INCOME</b>	<b>\$ 4,326,904</b>	<b>\$ 4,405,269</b>	<b>\$ (78,365)</b>
<b>EXPENSES:</b>			
Salaries	2,499,142	2,595,321	(96,179)
Employee Benefits	424,676	444,883	(20,207)
Medication Expense	44,476	45,421	(945)
Travel - Board/Staff	34,648	29,784	4,864
Building Rent/Maintenance	27,150	22,351	4,799
Consultants/Contracts	837,798	838,684	(886)
Other Operating Expenses	321,017	302,620	18,397
<b>TOTAL EXPENSES</b>	<b>\$ 4,188,907</b>	<b>\$ 4,279,064</b>	<b>\$ (90,156)</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 137,997</b>	<b>\$ 126,205</b>	<b>\$ 11,791</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	47,698	41,875	5,823
Capital Outlay - Debt Service	87,031	87,031	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 134,729</b>	<b>\$ 128,906</b>	<b>\$ 5,823</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 4,323,636</b>	<b>\$ 4,407,970</b>	<b>\$ (84,334)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ 3,267</b>	<b>\$ (2,701)</b>	<b>\$ 5,969</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	87,034	(3)
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>87,034</b>	<b>(3)</b>



**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**With YTD September 2022 Comparative Data**  
**Year to Date as of September 2023**

<b>INCOME:</b>	<u>YTD September 2023</u>	<u>YTD September 2022</u>	<u>Increase (Decrease)</u>
Local Revenue Sources	117,158	457,225	(340,067)
Earned Income	2,376,089	1,785,719	590,370
General Revenue-Contract	1,833,657	1,500,611	333,046
<b>TOTAL INCOME</b>	<b>\$ 4,326,904</b>	<b>\$ 3,743,555</b>	<b>\$ 583,349</b>
<b>EXPENSES:</b>			
Salaries	2,499,142	2,305,554	193,588
Employee Benefits	424,676	387,069	37,607
Medication Expense	44,476	39,605	4,871
Travel - Board/Staff	34,648	37,188	(2,540)
Building Rent/Maintenance	27,150	25,500	1,650
Consultants/Contracts	837,798	624,134	213,664
Other Operating Expenses	321,017	245,500	75,517
<b>TOTAL EXPENSES</b>	<b>\$ 4,188,907</b>	<b>\$ 3,664,551</b>	<b>\$ 524,357</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 137,997</b>	<b>\$ 79,004</b>	<b>\$ 58,992</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	47,698	33,679	14,019
Capital Outlay - Debt Service	87,031	80,052	6,979
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 134,729</b>	<b>\$ 113,731</b>	<b>\$ 20,998</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 4,323,636</b>	<b>\$ 3,778,282</b>	<b>\$ 545,354</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ 3,267</b>	<b>\$ (34,727)</b>	<b>\$ 37,994</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	80,052	6,979
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>80,052</b>	<b>6,979</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**With September 2022 Comparative Data**  
**For the Month ending September 2023**

<b>INCOME:</b>	<u>MONTH OF September 2023</u>	<u>MONTH OF September 2022</u>	<u>Increase (Decrease)</u>
Local Revenue Sources	117,158	457,225	(340,067)
Earned Income	2,376,089	1,785,719	590,370
General Revenue-Contract	1,833,657	1,500,611	333,046
<b>TOTAL INCOME</b>	<b>\$ 4,326,904</b>	<b>\$ 3,743,555</b>	<b>\$ 583,349</b>
Salaries	2,499,142	2,305,554	193,588
Employee Benefits	424,676	387,069	37,607
Medication Expense	44,476	39,605	4,871
Travel - Board/Staff	34,648	37,188	(2,540)
Building Rent/Maintenance	27,150	25,500	1,650
Consultants/Contracts	837,798	624,134	213,664
Other Operating Expenses	321,017	245,500	75,517
<b>TOTAL EXPENSES</b>	<b>\$ 4,188,907</b>	<b>\$ 3,664,551</b>	<b>\$ 524,357</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 137,997</b>	<b>\$ 79,004</b>	<b>\$ 58,992</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	47,698	33,679	14,019
Capital Outlay - Debt Service	87,031	80,052	6,979
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 134,729</b>	<b>\$ 113,731</b>	<b>\$ 20,998</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 4,323,636</b>	<b>\$ 3,778,282</b>	<b>\$ 545,354</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ 3,267</b>	<b>\$ (34,727)</b>	<b>\$ 37,994</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	80,052	6,979
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>80,052</b>	<b>6,979</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**With August 2023 Comparative Data**  
**For the Month Ended September 2023**

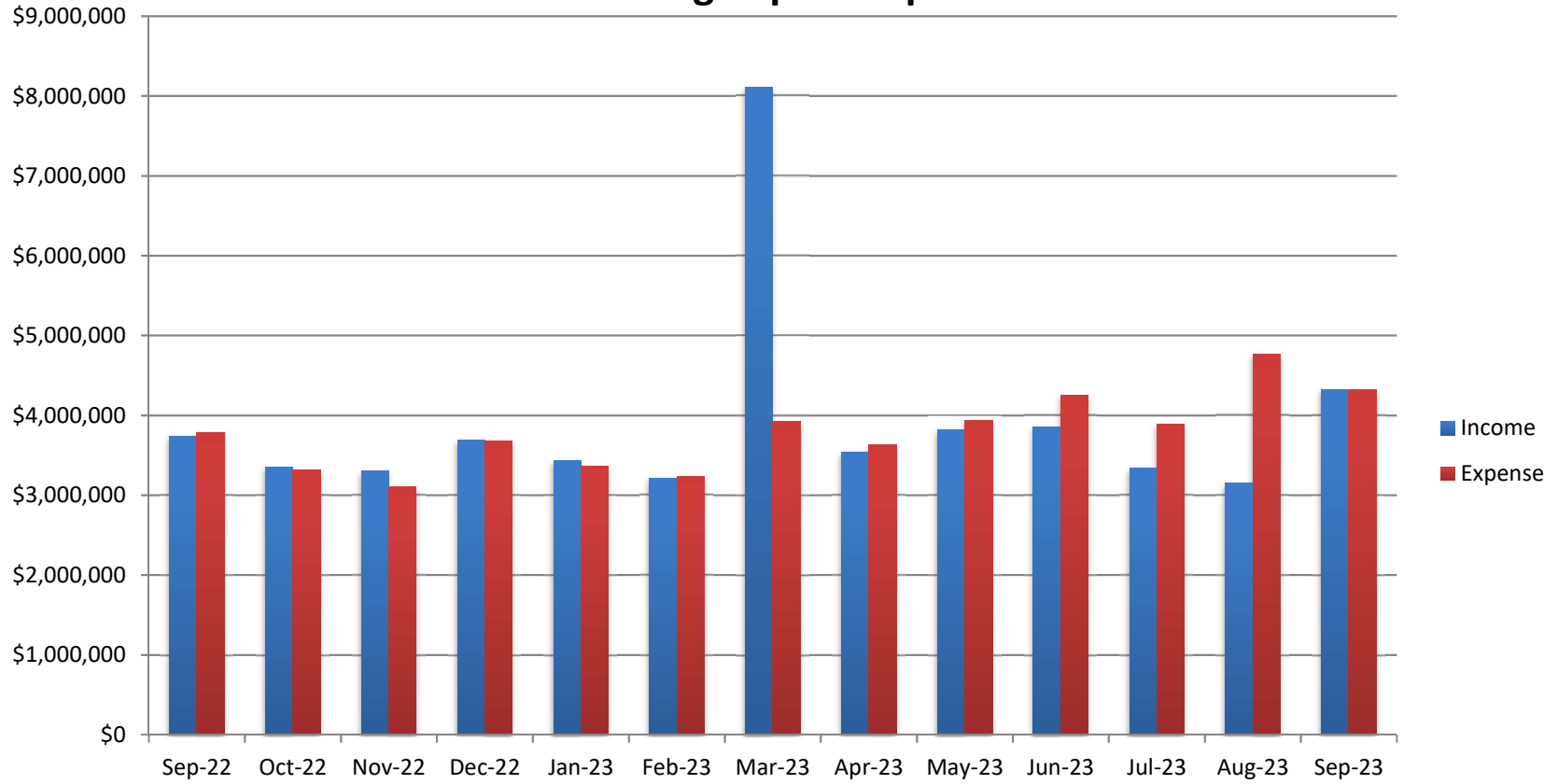
<b>INCOME:</b>	<b>MONTH OF September 2023</b>	<b>Preliminary MONTH OF August 2023</b>	<b>Increase (Decrease)</b>
Local Revenue Sources	117,158	(318,266)	435,424
Earned Income	2,376,089	1,799,758	576,331
General Revenue-Contract	1,833,657	1,668,634	165,023
<b>TOTAL INCOME</b>	<b>\$ 4,326,904</b>	<b>\$ 3,150,126</b>	<b>\$ 1,176,778</b>
<b>EXPENSES:</b>			
Salaries	2,499,142	2,398,753	100,389
Employee Benefits	424,676	240,936	183,740
Medication Expense	44,476	46,726	(2,250)
Travel - Board/Staff	34,648	38,909	(4,261)
Building Rent/Maintenance	27,150	10,297	16,853
Consultants/Contracts	837,798	827,409	10,389
Other Operating Expenses	321,017	418,163	(97,146)
<b>TOTAL EXPENSES</b>	<b>\$ 4,188,907</b>	<b>\$ 3,981,193</b>	<b>\$ 207,714</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 137,997</b>	<b>\$ (831,067)</b>	<b>\$ 969,064</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	47,698	697,300	(649,602)
Capital Outlay - Debt Service	87,031	87,031	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 134,729</b>	<b>\$ 784,331</b>	<b>\$ (649,602)</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 4,323,636</b>	<b>\$ 4,765,524</b>	<b>\$ (441,888)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ 3,267</b>	<b>\$ (1,615,399)</b>	<b>\$ 1,618,666</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	87,031	-
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>87,031</b>	<b>-</b>

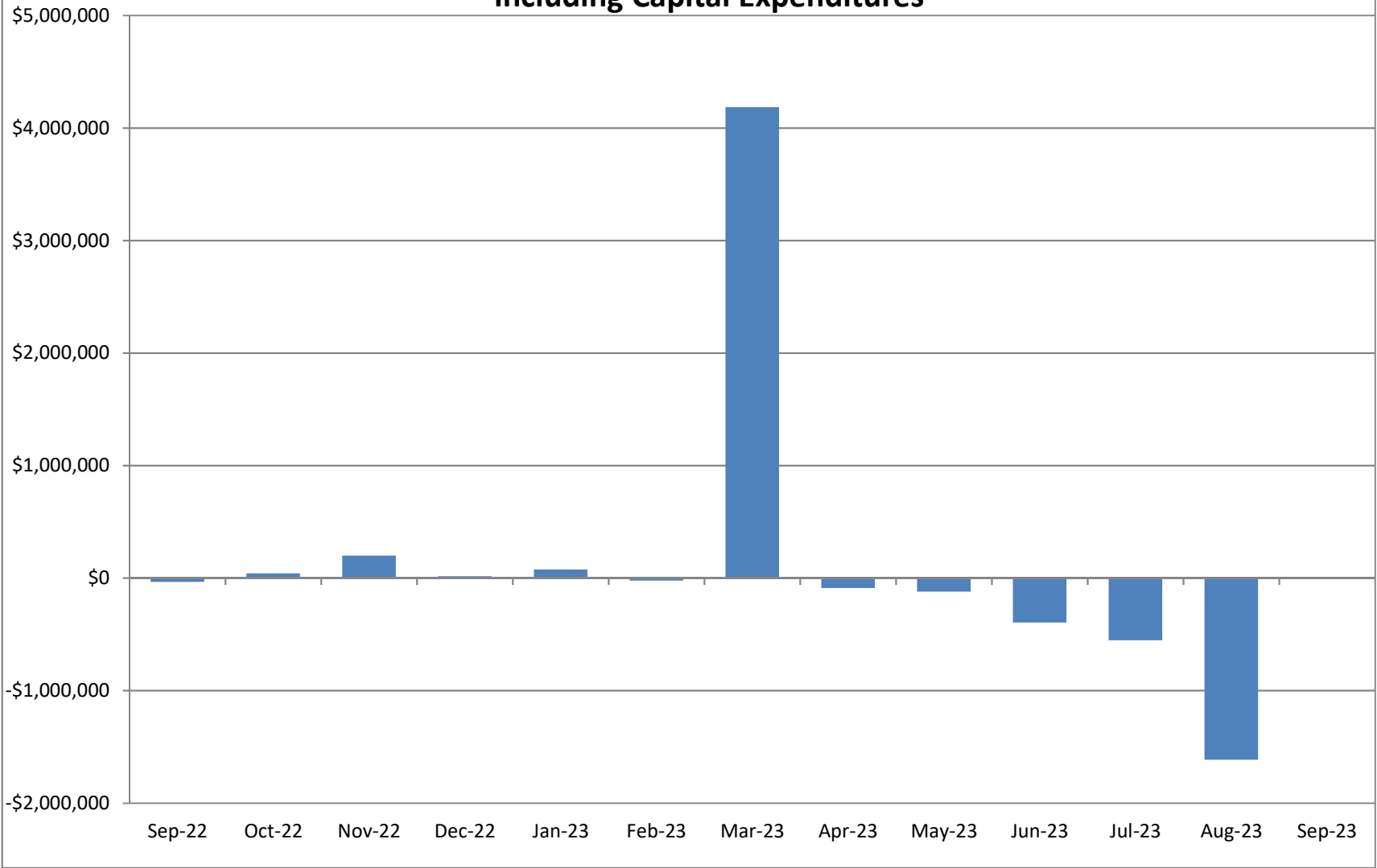
**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary by Service Type**  
**Compared to Budget**  
**Year To Date as of September 2023**

	YTD Mental Health September 2023	YTD IDD September 2023	YTD Other Services September 2023	YTD Agency Total September 2023	YTD Approved Budget September 2023	Increase (Decrease)
<b>INCOME:</b>						
Local Revenue Sources	155,115	24,386	(62,343)	117,158	120,751	(3,593)
Earned Income	913,924	386,805	1,075,360	2,376,089	2,433,895	(57,806)
General Revenue-Contract	1,605,023	171,441	57,192	1,833,656	1,850,623	(16,967)
<b>TOTAL INCOME</b>	<b>2,674,062</b>	<b>582,632</b>	<b>1,070,209</b>	<b>\$ 4,326,903</b>	<b>\$ 4,405,269</b>	<b>\$ (78,366)</b>
<b>EXPENSES:</b>						
Salaries	1,588,028	352,051	559,064	2,499,143	2,595,321	(96,178)
Employee Benefits	277,061	61,997	85,617	424,675	444,883	(20,208)
Medication Expense	38,449	-	6,027	44,476	45,421	(945)
Travel - Board/Staff	18,296	12,054	4,298	34,648	29,784	4,864
Building Rent/Maintenance	24,946	882	1,322	27,150	22,351	4,799
Consultants/Contracts	367,683	87,687	382,428	837,798	838,684	(886)
Other Operating Expenses	196,015	63,168	61,833	321,016	302,620	18,396
<b>TOTAL EXPENSES</b>	<b>2,510,478</b>	<b>577,839</b>	<b>1,100,589</b>	<b>\$ 4,188,906</b>	<b>\$ 4,279,064</b>	<b>\$ (90,158)</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>163,584</b>	<b>4,793</b>	<b>(30,380)</b>	<b>\$ 137,997</b>	<b>\$ 126,205</b>	<b>\$ 11,792</b>
<b>CAPITAL EXPENDITURES</b>						
Capital Outlay - FF&E, Automobiles, Building	37,303	3,686	6,709	47,698	41,875	5,823
Capital Outlay - Debt Service	52,219	12,184	22,628	87,031	87,031	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>89,522</b>	<b>15,870</b>	<b>29,337</b>	<b>\$ 134,729</b>	<b>\$ 128,906</b>	<b>\$ 5,823</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>2,600,000 ##</b>	<b>593,709 ##</b>	<b>1,129,926</b>	<b>\$ 4,323,635</b>	<b>\$ 4,407,970</b>	<b>\$ (84,335)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>74,062</b>	<b>(11,077)</b>	<b>(59,717)</b>	<b>\$ 3,267 #</b>	<b>\$ (2,701)</b>	<b>\$ 5,970</b>
<b>Debt Service and Fixed Asset Fund:</b>						
Debt Service	89,522	15,870	29,337	134,729	128,906	5,823
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>89,522</b>	<b>15,870</b>	<b>29,337</b>	<b>134,729</b>	<b>128,906</b>	<b>5,823</b>

# TRI-COUNTY BEHAVIORAL HEALTHCARE Income and Expense including Capital Expenditures



**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Income after Expense**  
**including Capital Expenditures**



**Agenda Item:** Approve October 2023 Financial Statements

**Board Meeting Date**

November 30, 2023

**Committee:** Business

**Background Information:**

None

**Supporting Documentation:**

October 2023 Financial Statements

**Recommended Action:**

**Approve October 2023 Financial Statements**

## October 2023 Financial Summary

Revenues for October 2023 were \$3,816,020 and operating expenses were \$3,684,033 resulting in a gain in operations of \$131,987. Capital Expenditures and Extraordinary Expenses for October were \$184,449 resulting in a loss of \$52,462. Total revenues were 97.18% of the monthly budgeted revenues and total expenses were 98.86% of the monthly budgeted expenses (difference of -1.68%).

Year to date revenues are \$8,142,924 and operating expenses are \$7,872,941 leaving excess operating revenues of \$269,983. YTD Capital Expenditures and Extraordinary Expenses are \$319,178 resulting in a loss YTD of \$49,195. Total revenues are 97.73% of the YTD budgeted revenues and total expenses are 98.57% of the YTD budgeted expenses (difference of -.84%).

### **REVENUES**

YTD Revenue Items that are below the budget by more than \$10,000:

<b>Revenue Source</b>	<b>YTD Revenue</b>	<b>YTD Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
Title XIX Case Management - MH	107,034	128,001	83.61%	20,967
Title XIX Case Management - IDD	200,344	220,923	90.68 %	20,579
Title XIX Rehab	273,253	310,599	87.97%	37,346

### **XIX Case Management MH, Title XIX Case Management IDD and Title XIX Rehab -**

These line items are three of our earned revenue categories that continue to trend well below our Pre-COVID historical trends. September, we anticipated being a slow start up with the switch to the new clinical software. October, we budgeted to see an increase in services provided. We have had some success in filling positions, but we have had numerous staff out due to illness. So, these lines have not shown any sign of improvement as of yet. We will be having revenue meetings with these department managers very soon, where we will review productivity and help to encourage these staff with recommendations to be more structured and work as a team to hopefully see improvements.



**EXPENSES**

YTD Individual line expense items that exceed the YTD budget by more than \$10,000:

<b>Expense Source</b>	<b>YTD Expenses</b>	<b>YTD Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
Building Repairs & Maintenance	39,098	22,362	174.84%	16,736
Contract – Clinical	147,641	125,258	117.86%	22,383
Travel – Local	66,998	52,797	126.89%	14,201

**Building Repairs & Maintenance** – This line had a lot of clean up items that finally came through in October. Such items are the vinyl wall coverings for the Sgt Ed Building, Porter Location and the Huntsville location. We also received the window shades, door levers and keys for the PETC. We had two compressors out at the Sgt. Holcomb facility, as well as some sensor replacements and repair to the new parallel arm closer on the 1<sup>st</sup> floor intake doors. A/C repairs were conducted at the Liberty location.

**Contract – Clinical** - This line is for the increased use of Contract Psychiatry used to cover for the vacant Doctor positions that we currently have open. This expense is up, but we do have a decrease in the salary line for the vacant positions, as well as the fringes associated with the employee vacancies.

**Travel -Local** - This line is for the reimbursement of mileage paid to staff for miles driven in their own personal vehicles. Our reimbursement rate has increased to be .04 cents less than the State of Texas current approved rate. We have more staff driving so hopefully this will all translate into more services being provided very soon.

**TRI-COUNTY BEHAVIORAL HEALTHCARE  
CONSOLIDATED BALANCE SHEET  
For the Month Ended October 2023**

<b>ASSETS</b>	<b>TOTALS COMBINED FUNDS October 2023</b>	<b>TOTALS COMBINED FUNDS September 2023</b>	<b>Increase (Decrease)</b>
<b>CURRENT ASSETS</b>			
Imprest Cash Funds	2,349	2,149	200
Cash on Deposit - General Fund	10,134,491	6,701,967	3,432,524
Cash on Deposit - Debt Fund			-
Accounts Receivable	6,534,827	5,447,967	1,086,860
Inventory	783	1,205	(422)
<b>TOTAL CURRENT ASSETS</b>	<b>16,672,450</b>	<b>12,153,288</b>	<b>4,519,162</b>
<b>FIXED ASSETS</b>	<b>22,544,006</b>	<b>22,544,006</b>	<b>-</b>
<b>OTHER ASSETS</b>	<b>357,617</b>	<b>401,521</b>	<b>(43,904)</b>
<b>TOTAL ASSETS</b>	<b>\$ 39,574,073</b>	<b>\$ 35,098,815</b>	<b>\$ 4,475,258</b>
<b>LIABILITIES, DEFERRED REVENUE, FUND BALANCES</b>			
<b>CURRENT LIABILITIES</b>	1,669,463	1,696,218	(26,755)
<b>NOTES PAYABLE</b>	802,466	802,466	-
<b>DEFERRED REVENUE</b>	5,028,052	384,460	4,643,592
<b>LONG-TERM LIABILITIES FOR</b>			
First Financial Conroe Building Loan	9,585,915	9,633,011	(47,096)
Guaranty Bank & Trust Loan	1,720,953	1,726,808	(5,855)
First Financial Huntsville Land Loan	828,926	828,926	-
Lease Liability	448,112	448,112	-
<b>EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR</b>			
General Fund	(49,195)	3,267	(52,462)
<b>FUND EQUITY</b>			
<b>RESTRICTED</b>			
Net Assets Reserved for Debt Service	(12,583,906)	(12,636,857)	52,951
Reserved for Debt Retirement			-
<b>COMMITTED</b>			
Net Assets - Property and Equipment	22,544,006	22,544,006	-
Reserved for Vehicles & Equipment Replacement	613,711	613,711	-
Reserved for Facility Improvement & Acquisitions	2,380,317	2,475,601	(95,284)
Reserved for Board Initiatives	1,500,000	1,500,000	-
Reserved for 1115 Waiver Programs	502,677	502,677	-
<b>ASSIGNED</b>			
Reserved for Workers' Compensation	274,409	274,409	-
Reserved for Current Year Budgeted Reserve	12,333	6,167	6,166
Reserved for Insurance Deductibles	100,000	100,000	-
Reserved for Accrued Paid Time Off	(802,466)	(802,466)	-
<b>UNASSIGNED</b>			
Unrestricted and Undesignated	4,998,298	4,998,298	-
<b>TOTAL LIABILITIES/FUND BALANCE</b>	<b>\$ 39,574,073</b>	<b>\$ 35,098,815</b>	<b>\$ 4,475,257</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE  
CONSOLIDATED BALANCE SHEET  
For the Month Ended October 2023**

<b>ASSETS</b>	<b>General Operating Funds</b>	<b>Memorandum Only  Final August 2022</b>
<b>CURRENT ASSETS</b>		
Imprest Cash Funds	2,349	1,750
Cash on Deposit - General Fund	10,134,491	5,629,875
Cash on Deposit - Debt Fund	-	-
Accounts Receivable	6,534,827	6,824,724
Inventory	783	1,649
<b>TOTAL CURRENT ASSETS</b>	<b>16,672,450</b>	<b>12,457,998</b>
<b>FIXED ASSETS</b>	<b>22,544,006</b>	<b>21,488,094</b>
<b>OTHER ASSETS</b>	<b>357,617</b>	<b>247,899</b>
	<b>-</b>	<b>-</b>
<b>Total Assets</b>	<b>\$ 39,574,073</b>	<b>\$ 34,193,991</b>
<b>LIABILITIES, DEFERRED REVENUE, FUND BALANCES</b>		
<b>CURRENT LIABILITIES</b>	1,669,463	2,029,164
<b>NOTES PAYABLE</b>	802,466	694,011
<b>DEFERRED REVENUE</b>	5,028,052	521,097
<b>LONG-TERM LIABILITIES FOR</b>		
First Financial Conroe Building Loan	9,585,915	10,202,342
Guaranty Bank & Trust Loan	1,720,953	1,800,620
First Financial Huntsville Land Loan	828,926	
Lease Liability	448,112	448,112
<b>EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR</b>		
General Fund	(49,195)	354,155
<b>FUND EQUITY</b>		
<b>RESTRICTED</b>		
Net Assets Reserved for Debt Service - Restricted	(12,583,906)	(12,451,074)
Reserved for Debt Retirement	-	-
<b>COMMITTED</b>		
Net Assets - Property and Equipment - Committed	22,544,006	21,488,094
Reserved for Vehicles & Equipment Replacement	613,711	613,712
Reserved for Facility Improvement & Acquisitions	2,380,317	2,500,000
Reserved for Board Initiatives	1,500,000	1,500,000
Reserved for 1115 Waiver Programs	502,677	502,677
<b>ASSIGNED</b>		
Reserved for Workers' Compensation - Assigned	274,409	274,409
Reserved for Current Year Budgeted Reserve - Assigned	12,333	-
Reserved for Insurance Deductibles - Assigned	100,000	100,000
Reserved for Accrued Paid Time Off	(802,466)	(694,010)
<b>UNASSIGNED</b>		
Unrestricted and Undesignated	4,998,298	4,310,682
<b>TOTAL LIABILITIES/FUND BALANCE</b>	<b>\$ 39,574,073</b>	<b>\$ 34,193,991</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**For the Month Ended October 2023**  
**and Year To Date as of October 2023**

<b>INCOME:</b>	<b>MONTH OF October 2023</b>	<b>YTD October 2023</b>
	<u>                    </u>	<u>                    </u>
Local Revenue Sources	193,675	310,833
Earned Income	1,976,970	4,353,059
General Revenue - Contract	1,645,375	3,479,032
<b>TOTAL INCOME</b>	<b><u>\$ 3,816,020</u></b>	<b><u>\$ 8,142,924</u></b>
<b>EXPENSES:</b>		
Salaries	2,067,252	4,566,395
Employee Benefits	379,293	803,968
Medication Expense	50,308	94,783
Travel - Board/Staff	39,465	74,113
Building Rent/Maintenance	27,016	54,166
Consultants/Contracts	866,078	1,703,877
Other Operating Expenses	254,622	575,639
<b>TOTAL EXPENSES</b>	<b><u>\$ 3,684,033</u></b>	<b><u>\$ 7,872,941</u></b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b><u>\$ 131,987</u></b>	<b><u>\$ 269,983</u></b>
<b>CAPITAL EXPENDITURES</b>		
Capital Outlay - FF&E, Automobiles, Building	97,417	145,115
Capital Outlay - Debt Service	87,031	174,063
<b>TOTAL CAPITAL EXPENDITURES</b>	<b><u>\$ 184,449</u></b>	<b><u>\$ 319,178</u></b>
<b>GRAND TOTAL EXPENDITURES</b>	<b><u>\$ 3,868,482</u></b>	<b><u>\$ 8,192,119</u></b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b><u>\$ (52,462)</u></b>	<b><u>\$ (49,195)</u></b>

<b>Debt Service and Fixed Asset Fund:</b>		
Debt Service	87,031	174,063
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b><u>87,031</u></b>	<b><u>174,063</u></b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**Compared to Budget**  
**Year to Date as of October 2023**

	YTD October 2023	APPROVED BUDGET	Increase (Decrease)
<b>INCOME:</b>			
Local Revenue Sources	310,833	319,960	(9,127)
Earned Income	4,353,059	4,511,219	(158,160)
General Revenue	3,479,032	3,500,800	(21,768)
<b>TOTAL INCOME</b>	<b>\$ 8,142,924</b>	<b>\$ 8,331,979</b>	<b>\$ (189,055)</b>
<b>EXPENSES:</b>			
Salaries	4,566,395	4,760,964	(194,569)
Employee Benefits	803,968	821,510	(17,542)
Medication Expense	94,783	94,842	(59)
Travel - Board/Staff	74,113	59,568	14,545
Building Rent/Maintenance	54,166	37,202	16,964
Consultants/Contracts	1,703,877	1,685,118	18,759
Other Operating Expenses	575,639	532,157	43,482
<b>TOTAL EXPENSES</b>	<b>\$ 7,872,941</b>	<b>\$ 7,991,361</b>	<b>\$ (118,419)</b>
 <b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	 <b>\$ 269,983</b>	 <b>\$ 340,618</b>	 <b>\$ (70,636)</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	145,115	145,750	(635)
Capital Outlay - Debt Service	174,063	174,063	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 319,178</b>	<b>\$ 319,813</b>	<b>\$ (635)</b>
 <b>GRAND TOTAL EXPENDITURES</b>	 <b>\$ 8,192,119</b>	 <b>\$ 8,311,174</b>	 <b>\$ (119,054)</b>
 <b>Excess (Deficiency) of Revenues and Expenses</b>	 <b>\$ (49,195)</b>	 <b>\$ 20,805</b>	 <b>\$ (70,000)</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	174,063	174,066	(3)
<b>Excess(Deficiency) of Revenues over Expenses</b>	<b>174,063</b>	<b>174,066</b>	<b>(3)</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**Compared to Budget**  
**For the Month Ended October 2023**

<b>INCOME:</b>	<b>MONTH OF October 2023</b>	<b>APPROVED BUDGET</b>	<b>Increase (Decrease)</b>
Local Revenue Sources	193,675	199,209	(5,534)
Earned Income	1,976,970	2,077,324	(100,354)
General Revenue-Contract	1,645,375	1,650,177	(4,802)
<b>TOTAL INCOME</b>	<b>\$ 3,816,020</b>	<b>\$ 3,926,710</b>	<b>\$ (110,690)</b>
<b>EXPENSES:</b>			
Salaries	2,067,252	2,165,643	(98,391)
Employee Benefits	379,293	376,627	2,666
Medication Expense	50,308	49,421	887
Travel - Board/Staff	39,465	29,784	9,681
Building Rent/Maintenance	27,016	14,851	12,165
Consultants/Contracts	866,078	846,434	19,644
Other Operating Expenses	254,622	239,537	15,085
<b>TOTAL EXPENSES</b>	<b>\$ 3,684,033</b>	<b>\$ 3,722,297</b>	<b>\$ (38,262)</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 131,987</b>	<b>\$ 204,413</b>	<b>\$ (72,428)</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	97,417	103,875	(6,458)
Capital Outlay - Debt Service	87,031	87,031	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 184,449</b>	<b>\$ 190,906</b>	<b>\$ (6,458)</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 3,868,482</b>	<b>\$ 3,913,203</b>	<b>\$ (44,721)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ (52,462)</b>	<b>\$ 13,506</b>	<b>\$ (65,969)</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	87,034	(3)
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>87,034</b>	<b>(3)</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**With YTD October 2022 Comparative Data**  
**Year to Date as of October 2023**

<b>INCOME:</b>	<b>YTD October 2023</b>	<b>YTD October 2022</b>	<b>Increase (Decrease)</b>
Local Revenue Sources	310,833	981,579	(670,746)
Earned Income	4,353,059	3,192,533	1,160,526
General Revenue-Contract	3,479,032	2,928,326	550,706
<b>TOTAL INCOME</b>	<b>\$ 8,142,924</b>	<b>\$ 7,102,438</b>	<b>\$ 1,040,486</b>
<b>EXPENSES:</b>			
Salaries	4,566,395	3,881,314	685,081
Employee Benefits	803,968	701,059	102,909
Medication Expense	94,783	80,676	14,107
Travel - Board/Staff	74,113	68,359	5,754
Building Rent/Maintenance	54,166	44,748	9,418
Consultants/Contracts	1,703,877	1,452,656	251,221
Other Operating Expenses	575,639	608,202	(32,563)
<b>TOTAL EXPENSES</b>	<b>\$ 7,872,941</b>	<b>\$ 6,837,015</b>	<b>\$ 1,035,927</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 269,983</b>	<b>\$ 265,423</b>	<b>\$ 4,559</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	145,115	97,444	47,671
Capital Outlay - Debt Service	174,063	160,105	13,958
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 319,178</b>	<b>\$ 257,549</b>	<b>\$ 61,629</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 8,192,119</b>	<b>\$ 7,094,564</b>	<b>\$ 1,097,555</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ (49,195)</b>	<b>\$ 7,874</b>	<b>\$ (57,070)</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	174,063	160,105	13,958
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>174,063</b>	<b>160,105</b>	<b>13,958</b>

**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**With October 2022 Comparative Data**  
**For the Month ending October 2023**

<b>INCOME:</b>	<b>MONTH OF October 2023</b>	<b>MONTH OF October 2022</b>	<b>Increase (Decrease)</b>
Local Revenue Sources	193,675	524,353	(330,678)
Earned Income	1,976,970	1,406,814	570,156
General Revenue-Contract	1,645,375	1,427,715	217,660
<b>TOTAL INCOME</b>	<b>\$ 3,816,020</b>	<b>\$ 3,358,882</b>	<b>\$ 457,138</b>
Salaries	2,067,252	1,575,760	491,492
Employee Benefits	379,293	313,990	65,303
Medication Expense	50,308	41,071	9,237
Travel - Board/Staff	39,465	31,171	8,294
Building Rent/Maintenance	27,016	19,247	7,769
Consultants/Contracts	866,078	828,522	37,556
Other Operating Expenses	254,622	362,702	(108,080)
<b>TOTAL EXPENSES</b>	<b>\$ 3,684,033</b>	<b>\$ 3,172,464</b>	<b>\$ 511,571</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 131,987</b>	<b>\$ 186,418</b>	<b>\$ (54,433)</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	97,417	63,765	33,652
Capital Outlay - Debt Service	87,031	80,052	6,979
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 184,449</b>	<b>\$ 143,817</b>	<b>\$ 40,631</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 3,868,482</b>	<b>\$ 3,316,281</b>	<b>\$ 552,201</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ (52,462)</b>	<b>\$ 42,601</b>	<b>\$ (95,064)</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	80,052	6,979
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>80,052</b>	<b>6,979</b>



**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary**  
**With September 2023 Comparative Data**  
**For the Month Ended October 2023**

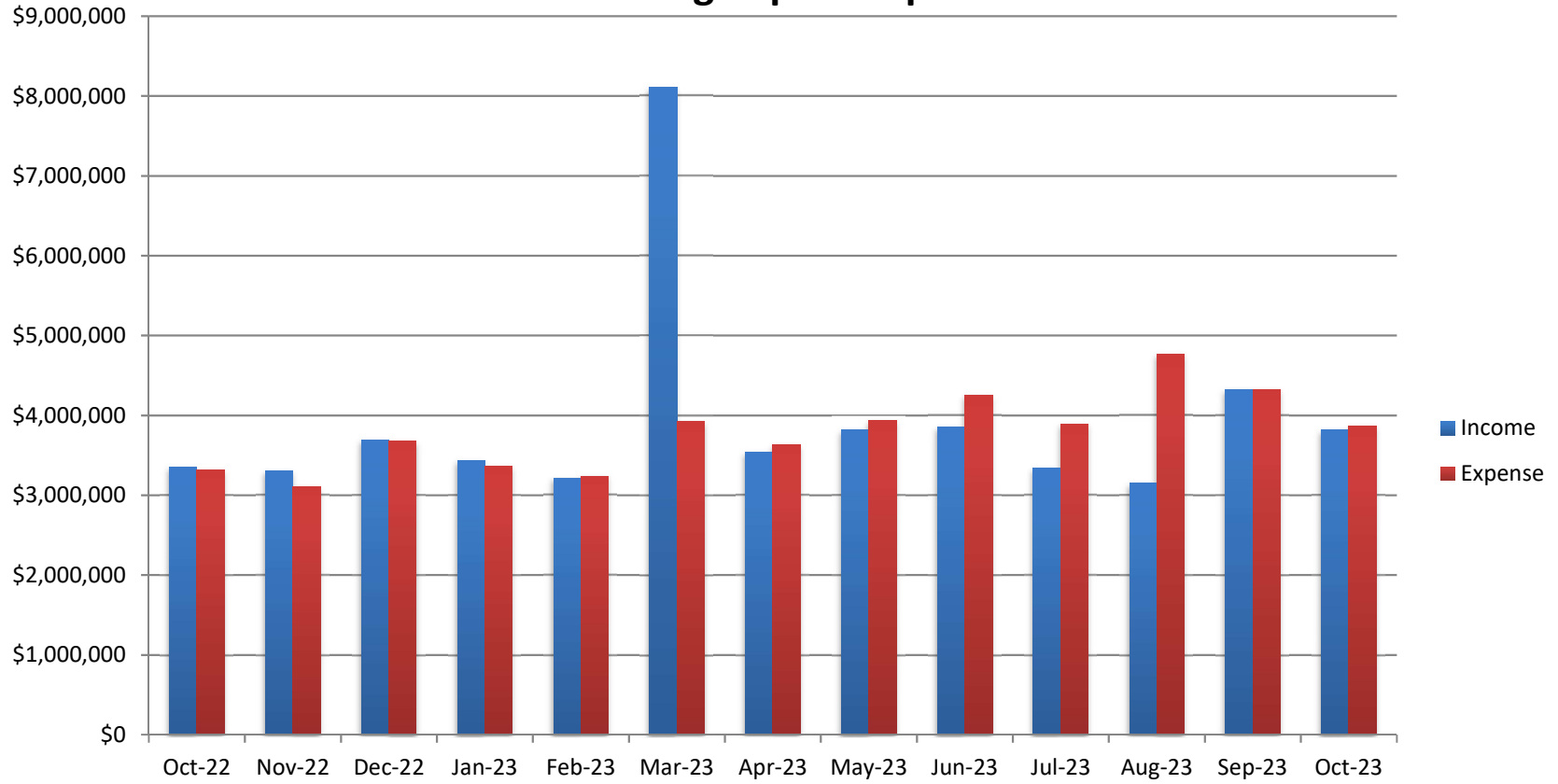
<b>INCOME:</b>	<b>MONTH OF October 2023</b>	<b>MONTH OF September 2023</b>	<b>Increase (Decrease)</b>
Local Revenue Sources	193,675	117,158	76,517
Earned Income	1,976,970	2,376,089	(399,119)
General Revenue-Contract	1,645,375	1,833,657	(188,282)
<b>TOTAL INCOME</b>	<b>\$ 3,816,020</b>	<b>\$ 4,326,904</b>	<b>\$ (510,884)</b>
<b>EXPENSES:</b>			
Salaries	2,067,252	2,499,142	(431,890)
Employee Benefits	379,293	424,676	(45,383)
Medication Expense	50,308	44,476	5,832
Travel - Board/Staff	39,465	34,648	4,817
Building Rent/Maintenance	27,016	27,150	(134)
Consultants/Contracts	866,078	837,798	28,280
Other Operating Expenses	254,622	321,017	(66,395)
<b>TOTAL EXPENSES</b>	<b>\$ 3,684,033</b>	<b>\$ 4,188,907</b>	<b>\$ (504,873)</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>\$ 131,987</b>	<b>\$ 137,997</b>	<b>\$ (6,011)</b>
<b>CAPITAL EXPENDITURES</b>			
Capital Outlay - FF&E, Automobiles, Building	97,417	47,698	49,719
Capital Outlay - Debt Service	87,031	87,031	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 184,449</b>	<b>\$ 134,729</b>	<b>\$ 49,719</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 3,868,482</b>	<b>\$ 4,323,636</b>	<b>\$ (455,154)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>\$ (52,462)</b>	<b>\$ 3,267</b>	<b>\$ (55,730)</b>

<b>Debt Service and Fixed Asset Fund:</b>			
Debt Service	87,031	87,031	-
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>87,031</b>	<b>87,031</b>	<b>-</b>

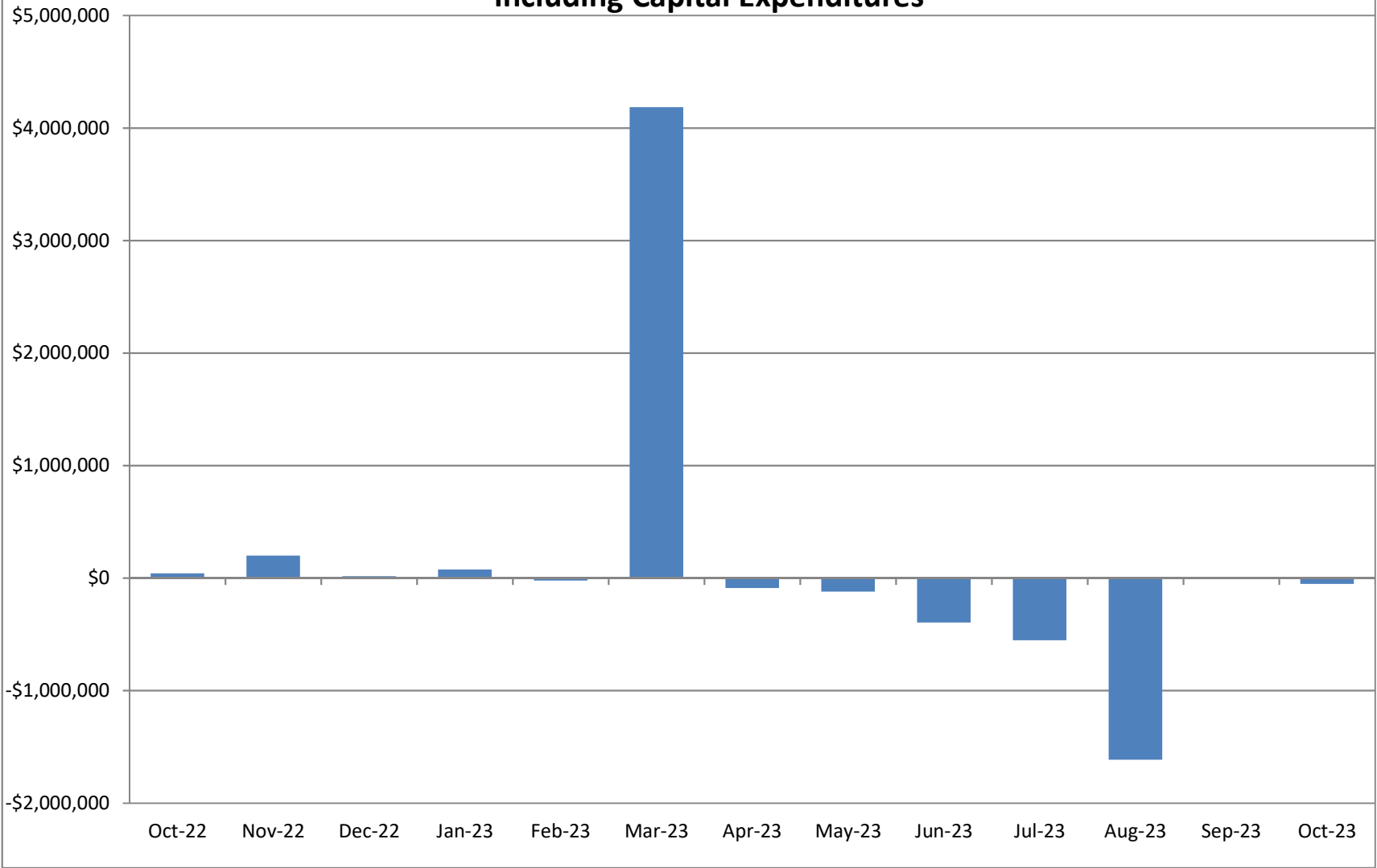
**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Revenue and Expense Summary by Service Type**  
**Compared to Budget**  
**Year To Date as of October 2023**

	YTD Mental Health October 2023	YTD IDD October 2023	YTD Other Services October 2023	YTD Agency Total October 2023	YTD Approved Budget October 2023	Increase (Decrease)
<b>INCOME:</b>						
Local Revenue Sources	372,774	12,527	(74,467)	310,834	319,960	(9,126)
Earned Income	1,701,623	741,783	1,909,653	4,353,059	4,511,219	(158,160)
General Revenue-Contract	3,032,531	320,395	126,105	3,479,031	3,500,800	(21,769)
<b>TOTAL INCOME</b>	<b>5,106,928</b>	<b>1,074,705</b>	<b>1,961,291</b>	<b>\$ 8,142,924</b>	<b>\$ 8,331,979</b>	<b>\$ (189,055)</b>
<b>EXPENSES:</b>						
Salaries	2,861,515	631,783	1,073,095	4,566,393	4,760,964	(194,571)
Employee Benefits	519,945	116,812	167,211	803,968	821,510	(17,542)
Medication Expense	82,918	-	11,866	94,784	94,842	(58)
Travel - Board/Staff	40,176	23,968	9,969	74,113	59,568	14,545
Building Rent/Maintenance	46,699	2,858	4,608	54,165	37,202	16,963
Consultants/Contracts	956,030	189,315	558,531	1,703,876	1,685,118	18,758
Other Operating Expenses	360,245	112,351	103,043	575,639	532,157	43,482
<b>TOTAL EXPENSES</b>	<b>4,867,528</b>	<b>1,077,087</b>	<b>1,928,323</b>	<b>\$ 7,872,941</b>	<b>\$ 7,991,361</b>	<b>\$ (118,420)</b>
<b>Excess(Deficiency) of Revenues over Expenses before Capital Expenditures</b>	<b>239,400</b>	<b>(2,382)</b>	<b>32,968</b>	<b>\$ 269,983</b>	<b>\$ 340,618</b>	<b>\$ (70,635)</b>
<b>CAPITAL EXPENDITURES</b>						
Capital Outlay - FF&E, Automobiles, Building	98,218	17,325	29,573	145,115	145,750	(635)
Capital Outlay - Debt Service	107,919	24,369	41,775	174,063	174,063	-
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>206,137</b>	<b>41,694</b>	<b>71,348</b>	<b>\$ 319,178</b>	<b>\$ 319,813</b>	<b>\$ (635)</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>5,073,665 ##</b>	<b>1,118,781 ##</b>	<b>1,999,671</b>	<b>\$ 8,192,119</b>	<b>\$ 8,311,174</b>	<b>\$ (119,055)</b>
<b>Excess (Deficiency) of Revenues and Expenses</b>	<b>33,262</b>	<b>(44,076)</b>	<b>(38,380)</b>	<b>\$ (49,195) #</b>	<b>\$ 20,805</b>	<b>\$ (70,000)</b>
<b>Debt Service and Fixed Asset Fund:</b>						
Debt Service	206,137	41,694	71,348	319,178	319,813	(635)
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>206,137</b>	<b>41,694</b>	<b>71,348</b>	<b>319,178</b>	<b>319,813</b>	<b>(635)</b>

# TRI-COUNTY BEHAVIORAL HEALTHCARE Income and Expense including Capital Expenditures



**TRI-COUNTY BEHAVIORAL HEALTHCARE**  
**Income after Expense**  
**including Capital Expenditures**



**Agenda Item:** Approve Change in Authorized Signers for Financial Accounts

**Board Meeting Date**

November 30, 2023

**Committee:** Business

**Background Information:**

Due to Board member changes, we are adding Major Tim Cannon and removing Janet Qureshi as an authorized signer to all financial accounts as listed:

- Alliance Bank
- American Bank
- Citizens 1<sup>st</sup> Bank
- First Liberty National Bank
- JP Morgan Chase
- Prosperity Bank
- Tradition Bank

Authorized signers are as follows:

- Evan Roberson – Executive Director
- Millie McDuffey – CFO
- Patti Atkins – Board Chair
- Gail Page – Board Vice-Chair
- Jacob Paschal – Board Secretary
- Sharon Walker – Board Member
- Janet Qureshi – (Removed)
- Richard Duren – Board Member
- Major Tim Cannon – Board Member (New addition)

**Supporting Documentation:**

JP Morgan Chase Signature Cards will be provided at Board Meeting.

Other Institutions will Provide Forms and/or Signature Cards upon Receipt of Approved Minutes

**Recommended Action:**

**Approve Authorized Signers for Financial Accounts Effective Immediately**

**Agenda Item:** Reappoint Cleveland Supported Housing, Inc.  
Board of Directors

**Board Meeting Date:**

November 30, 2023

**Committee:** Business

**Background Information:**

Ms. Christine Shippey and Mrs. Susan Bergman serve on the Cleveland Supported Housing, Inc. Board and their term expires in January 2024.

Ms. Shippey and Mrs. Bergman have been contacted and are willing to serve an additional two-year term, which would expire in January 2026.

**Supporting Documentation:**

None

**Recommended Action:**

**Reappoint Ms. Christine Shippey and Mrs. Susan Bergman to Serve on the Cleveland Supported Housing, Inc. Board of Directors for an Additional Two-Year Term Expiring in January 2026**

**Agenda Item:** Reappoint Montgomery Supported Housing, Inc.  
Board of Directors

**Board Meeting Date:**

November 30, 2023

**Committee:** Business

**Background Information:**

Mrs. Barbara Duren and Mrs. Jane Fetterman serve on the Montgomery Supported Housing, Inc. Board and have a term expiring in January 2024.

Mrs. Duren and Mrs. Fetterman have been contacted and are willing to serve an additional two-year term, which would expire in January 2026.

**Supporting Documentation:**

None

**Recommended Action:**

**Reappoint Mrs. Barbara Duren and Mrs. Jane Fetterman to Serve on the Montgomery Supported Housing, Inc. Board of Directors for an Additional Two-Year Term Expiring in January 2026**

<p><b>Agenda Item:</b> Reappoint Independence Communities, Inc. Board of Directors</p> <p><b>Committee:</b> Business</p>	<p><b>Board Meeting Date:</b></p> <p>November 30, 2023</p>
<p><b>Background Information:</b></p> <p>Mr. Morris Johnson and Ms. Cynthia Cunningham serve on the Independence Communities, Inc. Board and their term expires in January 2024.</p> <p>Mr. Johnson and Ms. Cunningham have been contacted and are willing to serve an additional two-year term, which would expire in January 2026.</p>	
<p><b>Supporting Documentation:</b></p> <p>None</p>	
<p><b>Recommended Action:</b></p> <p><b>Reappoint Mr. Morris Johnson and Ms. Cynthia Cunningham to Serve on the Independence Communities, Inc. Board of Directors for an Additional Two-Year Term Expiring in January 2026</b></p>	



<b>Agenda Item:</b> HUD 811 Update  <b>Committee:</b> Business	<b>Board Meeting Date</b>  November 30, 2023
<b>Background Information:</b>  As you are aware our HUD 811 housing projects are funded with the expectation that they remain viable for the next forty (40) years. Once this time period is met, HUD considers the program obligation met (i.e. loan paid in full). Each of the Housing Boards is appointed by the Board of Trustees and each organization is a component unit of Tri-County Behavioral Healthcare. As a Liaison to these projects, Tri-County has established a quarterly reporting mechanism to keep the Board of Trustees updated on the status of these projects.	
<b>Supporting Documentation:</b>  Fourth Quarter FY 2023 HUD 811 Report	
<b>Recommended Action:</b>  <b>For Information Only</b>	

# 4<sup>th</sup> Quarter FY 2023 HUD 811 Report

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HUD funds the 811 projects with the understanding that they would be managed in a way that keeps them viable for at least forty (40) years, at which time they may choose to ‘forgive’ the loan. As a reminder, we are currently in our eighth (8<sup>th</sup>) year at Independence Oaks Apartments (Cleveland), twelfth (12<sup>th</sup>) year at Independence Place (Montgomery) and eighteenth (18<sup>th</sup>) year at Independence Village (Huntsville).

The Apartments are all managed by MDP Property Management under separate contracts with each housing Board. MDP provides onsite managers and also manages a majority of the interactions with the United States Department of Housing and Urban Development (HUD) with the direction from the Boards as needed.

Recently, MDP has been training staff on newly released HUD regulations that will significantly change the management and HUD audit expectations going forward. One of the more concerning changes is related to the mechanism that is to be used to calculate rent for residents. The new rules would calculate resident ability to pay based on the previous year’s income. While this works okay for those on fixed income, some residents with earned income could find that their rent is higher than they can afford should their employment cease or their income change. The Boards have asked MDP to share these concerns with HUD.

## **The Cleveland Supported Housing, Inc. Board (CSHI)**

The CSHI Board meeting scheduled for September 22, 2023 was cancelled due to unexpected illness with two board members. The next meeting is scheduled for December 15, 2023 where financial statements will be reviewed and the selection to request an engagement letter from Pittsford Samuels, PLLC for the required annual audit will be ratified.

The property is currently at 100% occupancy with two people on the waiting list. The property recently has undergone two HUD audits: a Real Estate Assessment Center (REAC) inspection on June 15, 2023 where they received a score of 99a (plumbing, damaged refrigerator gasket & peeling paint) and a Management and Occupancy Review (MOR) on August 24, 2023. The staff is working with the residents to come up with some exciting fall activities in addition to their monthly bingo and donut day.

The CSHI Board currently has four members and we continue to seek recommendations for additional membership as they become available. Please contact Tanya Bryant with names for any potential Board members.

## **The Montgomery Supported Housing, Inc. Board (MSHI)**

The MSHI Board held a meeting on September 12, 2023 where they reviewed financial statements, project status reports, voted to request an engagement letter from Pittsford Samuels, PLLC for their annual audit and reviewed their Bylaws. The next meeting is scheduled for December 12, 2023.

The current outstanding payable to Tri-County is \$32,279. The apartments may pay back this payable from revenues if they exceed expenses, but the process for repayment is generally slow.

The Montgomery, Texas apartments, Independence Place, are currently at 100% occupancy with four people on the waiting list. They have undergone two HUD audits, the HUD REAC inspection where they scored a 98b (damaged hardware on closet doors, damaged refrigerator gasket, plumbing & damaged frame/threshold) and the Montgomery County Community Development Program Audit (a requirement of funding received by Tri-County from MCCD to help build the apartments). Tri-County staff attended the Montgomery County Community Development Audit on August 14<sup>th</sup>, where the auditors were very complimentary of the property management and their filing system.

The MSHI Board currently has five board members. Even though we are above our minimum number of board members, we continue to accept recommendations for additional membership as they become available. Please contact Tanya Bryant with names for any potential Board members.

## **The Independence Communities, Inc. Board (ICI)**

The ICI Board held a meeting on September 12, 2023 where they reviewed financial statements, voted to request an engagement letter from Pittsford Samuels, PLLC for their annual audit, reviewed the final FY 2022 audit and reviewed their Bylaws. The next meeting is scheduled for December 12, 2023.

Tri-County Staff visited the property on July 3, 2023. Independence Village is currently at 100% occupancy with six people on the waiting list. The residents are continuing to participate in monthly social activities including a breakfast, bingo day and movie night.

The ICI Board currently has four members and we continue to seek recommendations for additional membership as they become available. Please contact Tanya Bryant with names for any potential Board members.

<p><b>Agenda Item:</b> Tri-County’s Consumer Foundation Board Update</p> <p><b>Committee:</b> Business</p>	<p><b>Board Meeting Date</b></p> <p>November 30, 2023</p>
<p><b>Background Information:</b></p> <p>Tri-County’s Consumer Foundation Board of Directors met on September 29, 2023. The Board elected a new President, Philip Dupuis, and accepted the financial statements through August 31, 2023. The Board then approved the renewal of Director and Officers Insurance, and set the spending amount for Quarter 4 FY 2023 in the amount of \$7,500.</p> <p>The Board of Directors reviewed six applications during Quarter 3 FY 2023 and approved four of the applications for a total of \$4,548. Two applications were not approved due to being outside spending limits and both were referred to other resources.</p> <p>The Board reviewed the newly created “Donation Postcards” that can be mailed out as well as given out at area events. All agreed the QR code was a great addition as it directs the individual to the TCCF website, where donations can easily be made.</p>	
<p><b>Supporting Documentation:</b></p> <p>None</p>	
<p><b>Recommended Action:</b></p> <p><b>For Information Only</b></p>	

**Agenda Item:** Board of Trustees Unit Financial Statements as of September and October 2023

**Board Meeting Date**

November 30, 2023

**Committee:** Business

**Background Information:**

None

**Supporting Documentation:**

September and October 2023 Board of Trustees Unit Financial Statements

**Recommended Action:**

**For Information Only**

## Unit Financial Statement

FY 2024

September 30, 2023

	September 2023 Budget	September 2023 Actual	Variance	YTD Budget	YTD Actual	Variance	Percent	Budget
<b>Revenues</b>								
Allocated Revenue	\$ 2,005	\$ 2,005	\$ -	\$ 2,005	\$ 2,005	\$ -	100%	\$ 24,065
<b>Total Revenue</b>	<b>\$ 2,005</b>	<b>\$ 2,005</b>	<b>\$ -</b>	<b>\$ 2,005</b>	<b>\$ 2,005</b>	<b>\$ -</b>	<b>100%</b>	<b>\$ 24,065</b>
<b>Expenses</b>								
Insurance-Worker Compensation	\$ 5	\$ 5	\$ -	\$ 5	\$ 5	\$ -	100%	\$ 65
Legal Fees	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	\$ -	100%	\$ 18,000
Training	\$ 167	\$ -	\$ 167	\$ 167	\$ -	\$ 167	0%	\$ 2,000
Travel - Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -
Travel - Non-local mileage	\$ 37	\$ -	\$ 37	\$ 37	\$ -	\$ 37	0%	\$ 450
Travel - Non-local Hotel	\$ 250	\$ -	\$ 250	\$ 250	\$ -	\$ 250	0%	\$ 3,000
Travel - Meals	\$ 46	\$ -	\$ 46	\$ 46	\$ -	\$ 46	0%	\$ 550
<b>Total Expenses</b>	<b>\$ 2,005</b>	<b>\$ 1,505</b>	<b>\$ 500</b>	<b>\$ 2,005</b>	<b>\$ 1,505</b>	<b>\$ 500</b>	<b>75%</b>	<b>\$ 24,065</b>
<b>Total Revenue minus Expenses</b>	<b>\$ 0</b>	<b>\$ 500</b>	<b>\$ (500)</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ (500)</b>	<b>25%</b>	<b>\$ -</b>

## Unit Financial Statement

FY 2024

October 31, 2023

	October 2023 Budget	October 2023 Actual	Variance	YTD Budget	YTD Actual	Variance	Percent	Budget
<b>Revenues</b>								
Allocated Revenue	\$ 2,005	\$ 2,005	\$ -	\$ 4,011	\$ 4,011	\$ -	100%	\$ 24,065
<b>Total Revenue</b>	\$ 2,005	\$ 2,005	\$ -	\$ 4,011	\$ 4,011	\$ -	100%	\$ 24,065
<b>Expenses</b>								
Insurance-Worker Compensation	\$ 5	\$ 2	\$ 3	\$ 11	\$ 7	\$ 4	64%	\$ 65
Legal Fees	\$ 1,500	\$ 1,500	\$ -	\$ 3,000	\$ 3,000	\$ -	100%	\$ 18,000
Training	\$ 167	\$ -	\$ 167	\$ 333	\$ -	\$ 333	0%	\$ 2,000
Travel - Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -
Travel - Non-local mileage	\$ 37	\$ -	\$ 37	\$ 75	\$ -	\$ 75	0%	\$ 450
Travel - Non-local Hotel	\$ 250	\$ -	\$ 250	\$ 500	\$ -	\$ 500	0%	\$ 3,000
Travel - Meals	\$ 46	\$ -	\$ 46	\$ 92	\$ -	\$ 92	0%	\$ 550
<b>Total Expenses</b>	\$ 2,005	\$ 1,502	\$ 503	\$ 4,011	\$ 3,007	\$ 1,004	75%	\$ 24,065
<b>Total Revenue minus Expenses</b>	\$ 0	\$ 503	\$ (503)	\$ -	\$ 1,004	\$ (1,004)	25%	\$ -

# UPCOMING MEETINGS

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## **January 25, 2024 – Board Meeting**

- Approve Minutes from November 30, 2023 Board Meeting
- Program Presentation
- Community Resources Report
- Consumer Services Report for November and December 2023
- Program Updates
- FY 2024 Goals & Objectives Progress Report First Quarter
- 1<sup>st</sup> Quarter FY 2024 Corporate Compliance and Quality Management Report
- 2<sup>nd</sup> Quarter FY 2024 Corporate Compliance Training
- Personnel Report for November and December 2023
- Texas Council Risk Management Fund Claims Summary for November and December 2023
- Approve Financial Statements for November and December 2023
- Approve FY 2023 Independent Financial Audit
- 1<sup>st</sup> Quarter FY 2024 Investment Report
- Board of Trustees Unit Financial Statement as of November and December 2023
- Foundation Board Update
- HUD 811 Updates

## **February 22, 2024 – Board Meeting**

- Approve Minutes from January 25, 2024 Board Meeting
- Longevity Recognition Presentations
- Retirement Plan Account Review Presentation
- Community Resources Report
- Consumer Services Report for January 2024
- Program Updates
- Personnel Report for January 2024
- Texas Council Risk Management Fund Claims Summary as of January 2024
- Texas Council Quarterly Board Meeting Update
- Approve Financial Statements for January 2024
- 401(a) Retirement Plan Account Review
- Board of Trustees Unit Financial Statement as of January 2024



### Tri-County Behavioral Healthcare Acronyms

Acronym	Name
1115	Medicaid 1115 Transformation Waiver
AAIDD	American Association on Intellectual and Developmental Disabilities
AAS	American Association of Suicidology
ABA	Applied Behavioral Analysis
ACT	Assertive Community Treatment
ADA	Americans with Disabilities Act
ADD	Attention Deficit Disorder
ADHD	Attention Deficit Hyperactivity Disorder
ADL	Activities of Daily Living
ADRC	Aging and Disability Resource Center
AMH	Adult Mental Health
ANSA	Adult Needs and Strengths Assessment
AOP	Adult Outpatient
APM	Alternative Payment Model
APRN	Advanced Practice Registered Nurse
APS	Adult Protective Services
ARDS	Assignment Registration and Dismissal Services
ASH	Austin State Hospital
BCBA	Board Certified Behavior Analyst
BJA	Bureau of Justice Administration
BMI	Body Mass Index
C&Y	Child & Youth Services
CAM	Cost Accounting Methodology
CANS	Child and Adolescent Needs and Strengths Assessment
CARE	Client Assignment Registration & Enrollment
CAS	Crisis Access Services
CBT	Computer Based Training & Cognitive Based Therapy
CC	Corporate Compliance
CCBHC	Certified Community Behavioral Health Clinic
CCP	Charity Care Pool
CDBG	Community Development Block Grant
CFC	Community First Choice
CFRT	Child Fatality Review Team
CHIP	Children's Health Insurance Program
CIRT	Crisis Intervention Response Team
CISM	Critical Incident Stress Management
CIT	Crisis Intervention Team
CMH	Child Mental Health
CNA	Comprehensive Nursing Assessment
COC	Continuity of Care
COPSD	Co-Occurring Psychiatric and Substance Use Disorders
COVID-19	Novel Corona Virus Disease - 2019
CPS	Child Protective Services
CPT	Cognitive Processing Therapy
CRCG	Community Resource Coordination Group
CSC	Coordinated Specialty Care
CSHI	Cleveland Supported Housing, Inc.
CSU	Crisis Stabilization Unit
DADS	Department of Aging and Disability Services
DAHS	Day Activity and Health Services Requirements
DARS	Department of Assistive & Rehabilitation Services
DCP	Direct Care Provider
DEA	Drug Enforcement Agency
DFPS	Department of Family and Protective Services
DID	Determination of Intellectual Disability

DO	Doctor of Osteopathic Medicine
DOB	Date of Birth
DPP-BHS	Directed Payment Program - Behavioral Health Services
DRC	Disaster Recovery Center
DRPS	Department of Protective and Regulatory Services
DSHS	Department of State Health Services
DSM	Diagnostic and Statistical Manual of Mental Disorders
DSRIP	Delivery System Reform Incentive Payments
DUA	Data Use Agreement
DUNN	Dunn Behavioral Health Science Center at UT Houston
Dx	Diagnosis
EBP	Evidence Based Practice
ECI	Early Childhood Intervention
EDO	Emergency Detention Order
EDW	Emergency Detention Warrant (Judge or Magistrate Issued)
EHR	Electronic Health Record
EOU	Extended Observation Unit
ETBHN	East Texas Behavioral Healthcare Network
EVV	Electronic Visit Verification
FDA	Federal Drug Enforcement Agency
FEMA	Federal Emergency Management Assistance
FEP	First Episode Psychosis
FLSA	Fair Labor Standards Act
FMLA	Family Medical Leave Act
FTH	From the Heart
FY	Fiscal Year
HCBS-AMH	Home and Community Based Services - Adult Mental Health
HCS	Home and Community-based Services
HHSC	Health & Human Services Commission
HIPAA	Health Insurance Portability & Accountability Act
HR	Human Resources
HUD	Housing and Urban Development
ICAP	Inventory for Client and Agency Planning
ICF-IID	Intermediate Care Facility - for Individuals w/Intellectual Disabilities
ICI	Independence Communities, Inc.
ICM	Intensive Case Management
IDD	Intellectual and Developmental Disabilities
IDD PNAC	Intellectual and Developmental Disabilities Planning Network Advisory Committee
IHP	Individual Habilitation Plan
IMR	Illness Management and Recovery
IP	Implementation Plan
IPC	Individual Plan of Care
IPE	Initial Psychiatric Evaluation
IPP	Individual Program Plan
ISS	Individualized Skills and Socialization
ITP	Individual Transition Planning (schools)
JDC	Juvenile Detention Center
JUM	Junior Utilization Management Committee
LAR	Legally Authorized Representative
LBHA	Local Behavioral Health Authority
LCDC	Licensed Chemical Dependency Counselor
LCSW	Licensed Clinical Social Worker
LIDDA	Local Intellectual & Developmental Disabilities Authority
LMC	Leadership Montgomery County
LMHA	Local Mental Health Authority
LMSW	Licensed Master Social Worker
LMFT	Licensed Marriage and Family Therapist
LOC	Level of Care (MH)

LOC-TAY	Level of Care - Transition Age Youth
LON	Level Of Need (IDD)
LOSS	Local Outreach for Suicide Survivors
LPHA	Licensed Practitioner of the Healing Arts
LPC	Licensed Professional Counselor
LPC-S	Licensed Professional Counselor-Supervisor
LPND	Local Planning and Network Development
LSFHC	Lone Star Family Health Center
LTD	Long Term Disability
LVN	Licensed Vocational Nurse
MAC	Medicaid Administrative Claiming
MAT	Medication Assisted Treatment
MCHC	Montgomery County Homeless Coalition
MCHD	Montgomery County Hospital District
MCO	Managed Care Organizations
MCOT	Mobile Crisis Outreach Team
MD	Medical Director/Doctor
MDCD	Medicaid
MDD	Major Depressive Disorder
MHFA	Mental Health First Aid
MIS	Management Information Services
MOU	Memorandum of Understanding
MSHI	Montgomery Supported Housing, Inc.
MTP	Master Treatment Plan
MVPN	Military Veteran Peer Network
NAMI	National Alliance on Mental Illness
NASW	National Association of Social Workers
NEO	New Employee Orientation
NGM	New Generation Medication
NGRI	Not Guilty by Reason of Insanity
NP	Nurse Practitioner
OCR	Outpatient Competency Restoration
OIG	Office of the Inspector General
OPC	Order for Protective Custody
OSAR	Outreach, Screening, Assessment and Referral (Substance Use Disorders)
PA	Physician's Assistant
PAP	Patient Assistance Program
PASRR	Pre-Admission Screening and Resident Review
PATH	Projects for Assistance in Transition from Homelessness (PATH)
PCB	Private Contract Bed
PCIT	Parent Child Interaction Therapy
PCP	Primary Care Physician
PCRP	Person Centered Recovery Plan
PDP	Person Directed Plan
PETC	Psychiatric Emergency Treatment Center
PFA	Psychological First Aid
PHI	Protected Health Information
PHP-CCP	Public Health Providers - Charity Care Pool
PNAC	Planning Network Advisory Committee
PPB	Private Psychiatric Bed
PRS	Psychosocial Rehab Specialist
QIDP	Qualified Intellectual Disabilities Professional
QM	Quality Management
QMHP	Qualified Mental Health Professional
RAC	Routine Assessment and Counseling
RCF	Residential Care Facility
RCM	Routine Case Management
RFP	Request for Proposal

RN	Registered Nurse
ROC	Regional Oversight Committee - ETBHN Board
RPNAC	Regional Planning & Network Advisory Committee
RSH	Rusk State Hospital
RTC	Residential Treatment Center
SAMA	Satori Alternatives to Managing Aggression
SAMHSA	Substance Abuse and Mental Health Services Administration
SASH	San Antonio State Hospital
SH	Supported Housing
SHAC	School Health Advisory Committee
SOAR	SSI Outreach, Access and Recovery
SSA	Social Security Administration
SSDI	Social Security Disability Income
SSI	Supplemental Security Income
SSLC	State Supported Living Center
STAR Kids	State of Texas Reform-Kids (Managed Medicaid)
SUD	Substance Use Disorder
SUMP	Substance Use and Misuse Prevention
TAC	Texas Administrative Code
TANF	Temporary Assistance for Needy Families
TAY	Transition Aged Youth
TCBHC	Tri-County Behavioral Healthcare
TF-CBT	Trauma Focused CBT - Cognitive Behavioral Therapy
TCCF	Tri-County Consumer Foundation
TCOOMMI	Texas Correctional Office on Offenders with Medical & Mental Impairments
TCRMF	Texas Council Risk Management Fund
TDCJ	Texas Department of Criminal Justice
TEA	Texas Education Agency
TIC/TOC	Trauma Informed Care-Time for Organizational Change
TMHP	Texas Medicaid & Healthcare Partnership
TP	Treatment Plan
TRA	Treatment Adult Services (Substance Use Disorder)
TRR	Texas Resilience and Recovery
TxHmL	Texas Home Living
TRY	Treatment Youth Services (Substance Use Disorder)
TVC	Texas Veterans Commission
TWC	Texas Workforce Commission
UM	Utilization Management
UW	United Way of Greater Houston
WCHD	Walker County Hospital District
WSC	Waiver Survey & Certification
YES	Youth Empowerment Services
YMHFA	Youth Mental Health First Aid
YPS	Youth Prevention Services
YPU	Youth Prevention Selective

Updated September 2023