Tri-County Behavioral Healthcare Board of Trustees Meeting

August 27, 2026

Tri-County Behavioral Healthcare

Healthy Minds. Meaningful Lives.

Notice is hereby given that a regular meeting of the Board of Trustees of Tri-County Behavioral Healthcare will be held on Thursday, August 27, 2026. The Business Committee will convene at 9:00 a.m., the Program Committee will convene at 9:30 a.m. and the Board meeting will convene at 10:00 a.m. at 233 Sgt. Ed Holcomb Blvd. S., Conroe, Texas. The public is invited to attend and offer comments to the Board of Trustees between 10:00 a.m. and 10:05 a.m. In compliance with the Americans with Disabilities Act, Tri-County Behavioral Healthcare will provide for reasonable accommodations for persons attending the Board Meeting. To better serve you, a request should be received with 48 hours prior to the meeting. Please contact Tri-County Behavioral Healthcare at 936-521-6119.

AGENDA

I. Organizational Items
- A. Chair Calls Meeting to Order
- B. Public Comment
- C. Quorum
- D. Review & Act on Requests for Excused Absence

II. Approve Minutes - July 23, 2026

III. Executive Director's Report - Evan Roberson
- A. Legislative Updates

IV. Chief Financial Officer's Report - Millie McDuffey
- A. FY 2026 Audit
- B. Texas Council Risk Management Fund – Insurance Renewals
- C. Workers' Compensation Audit
- D. CFO Consortium Meeting

V. Program Committee

Information Items

- A. Community Resources Report *9-11*
- B. Consumer Services Report for July 2026 .... *12-14*
- C. Program Updates *15-20*

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Cont.

VI. Executive Committee

Action Items

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B. Executive Director's Evaluation, Compensation & Contract for FY 2027 22
C. Approve Revision(s) to Board Policy E. 7 - Annual Fiscal Audit 23-25

Information Items

C. Personnel Report for July 2026 26-28
D. Texas Council Risk Management Fund Claims Summary as of July 2026 29-30
E. Texas Council Quarterly Board Meeting Update 31

VII. Business Committee

Action Items

A. Approve July 2026 Financial Statements 32-48
B. Approve FY 2026 Year End Budget Revision 49-52
C. Approve Proposed FY 2027 Operating Budget 53-56
D. Ratify HHSC Contract No. HHS001530200001 Amendment No. 1 Extension, Children's Autism Grant Program 57
E. Approve Services Contract with the East Texas Behavioral Health Network (ETBHN) 58
F. Approve the FY 2027 Avail Solutions, Inc. Contract 59
G. Approve the FY 2027 Kingwood Pines Inpatient Hospital Contract 60
H. Approve the FY 2027 Woodland Springs Inpatient Hospital Contract 61
I. Approve the FY 2027 Cypress Creek Inpatient Hospital Contract 62
J. Approve the FY 2027 Voyages Behavioral Health Inpatient Psychiatric Hospital Contract 63
K. Approve the FY 2027 Sergio's Landscaping Service Contract 64
L. Approve the FY 2027 Crown Cleaning Services Contract 65
M. Approve the FY 2027 Autism International Consulting Applied Behavioral Analysis Services Contract 66
N. Approve the FY 2027 Lifetime Homecare Services Contract for IDD Crisis Respite Services 67
O. Approve the FY 2026 Adaptive Aids, LLC Contract for IDD Crisis Respite Services 68
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Information Items

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R. Project Update 402 Liberty St., Cleveland, TX 77327 72

VIII. Executive Session in Compliance with Texas Government Code Section 551.071 - Consultation with Attorney; Section 551.072 - Real Property, 402 Liberty Street, Cleveland, TX 77327; and Section 551.074 - Personnel, Executive Director Evaluation.

Posted By:
Ava Green – Executive Assistant

BOARD OF TRUSTEES MEETING
July 23, 2026

Board Members Present:
Patti Atkins
Gail Page
Richard Duren
Tim Cannon
Morris Johnson

Board Members Absent:
Sharon Walker
Tracy Sorensen
Jacob Paschal
Carl Williamson

Tri-County Staff Present:
Evan Roberson, Executive Director
Millie McDuffey, Chief Financial Officer
Kenneth Barfield, Director of Management Information Services
Sara Bradfield, Chief Operating Officer
Pradan Nathan, Medical Director
Kathy Foster, Director of IDD Provider Services
Stephanie Ward, Director of Adult Behavioral Health
Melissa Zemencsik, Director of Child and Youth Behavioral Health
Tanya Bryant, Director of Quality Management and Support
Ashley Bare, HR Manager
Darius Tuminas, Controller
Ava Green, Executive Assistant
Bianca Vazquez, Community Engagement Strategist

Legal Counsel Present: Jennifer Bryant, Jackson Walker LLP

Sheriff Representatives Present: None

Guest(s): None

Call to Order: Board Chair, Patti Atkins, called the meeting to order at 10:10 a.m., 233 Sgt. Ed Holcomb Blvd. S., Conroe, TX 77304.

Public Comment: None

Quorum: There being five (5) Board Members present, a quorum was established.

Resolution #07-23-01 **Motion Made By:** Gail Page
Seconded By: Morris Johnson, with affirmative votes by Richard Duren and Tim Cannon that it be…

Resolved: That the Board approve the absence of Sharon Walker, Tracy Sorensen, Jacob Paschal and Carl Williamson.

Resolution #07-23-02 **Motion Made By:** Richard Duren
Seconded By: Morris Johnson, with affirmative votes by Gail Page and Tim Cannon that it be…

Resolved: That the Board approve the minutes of the May 28, 2026 meeting of the Board of Trustees.

Program Presentation: Essay Contest Winners and Longevity Presentations

Board Training: None at this meeting.

Executive Director's Report:
The Executive Director's report is on file.
- Legislative Updates
- Texas Council Risk Management Fund Board Opening
- Ward vs. Muth
- Improvement Measures

Chief Financial Officer's Report:
The Chief Financial Officer's report is on file.
- FY 2026 Audit Update
- FY 2027 Budget
- Accounting Department Staffing
- CFO Consortium Update

The Community Resources Report was reviewed for information purposes only.

The Consumer Services Report for May and June 2026 was reviewed for information purposes only.

The Program Updates Report was reviewed for information purposes only.

The FY 2026 Goals and Objectives Progress Report was reviewed for information purposes only.

The 3rd Qtr FY 2026 Corporate Compliance and Quality Management Report was reviewed for information purposes only.

The 4th Qtr FY 2026 Corporate Compliance Training was reviewed for information purposes only.

The Board Goal, Telehealth Pilot Project, was reviewed for information purposes only.

Board Chair Patti Atkins nominated Richard Duren, Tim Cannon and Jacob Paschal to the Nominating Committee for the FY 2027 Board Officers. Richard Duren was chosen as the Chair of this committee.

Board Chair Patti Atkins nominated Gail Page, Tracy Sorensen and Carl Williamson to the Executive Director's Evaluation Committee. Gail Page was chosen as the Chair of this committee.

The Personnel Report for May and June 2026 was reviewed for information purposes only.

The Texas Council Risk Management Fund Claims Summary for June 2026 was reviewed for information purposes only.

The dates of scheduled Board Meetings for Calendar Year 2027 were reviewed for information purposes only.

Business Committee:

Resolution #07-23-03	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes by Gail Page and Tim Cannon that it be…
Resolved:	That the Board approve recommendation for FY 2027 Employee Health Insurance from Blue Cross Blue Shield, and Basic Life/Accidental Death & Dismemberment, and Long-Term Disability Plans from The Hartford.
Resolution #07-23-04	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes by Gail Page and Tim Cannon that it be…
Resolved:	That the Board approve the May 2026 Financial Statements.
Resolution #07-23-05	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes by Gail Page and Tim Cannon that it be…
Resolved:	That the Board approve the June 2026 Financial Statements.
Resolution #07-23-06	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes Gail Page and Tim Cannon that it be…
Resolved:	That the Board ratify Health and Human Services Commission Local Mental Health Authority Performance Grant Agreement, Contract No. HHS001598600037, Amendment No. 1.

Resolution #07-23-07	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes Gail Page and Tim Cannon that it be…
Resolved:	That the Board ratify Health and Human Services Commission Contract No. HHS001586900037, Local Intellectual and Developmental Disability Authority (LIDDA) Grant Program, Amendment No. 2.
Resolution #07-23-08	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes Gail Page and Tim Cannon that it be…
Resolved:	That the Board ratify Health and Human Services Commission Grant Agreement, Treatment Services Grant Program, Contract No. HHS001535500092, Amendment No. 1.
Resolution #07-23-09	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes Gail Page and Tim Cannon that it be…
Resolved:	That the Board approve Texas Health and Human Services Commission Grant Agreement, Contract No. HHS001612400015, Projects for Assistance in the Transition from Homelessness (PATH).
Resolution #07-23-10	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes Gail Page and Tim Cannon that it be…
Resolved:	That the Board approve Texas Health and Human Services Commission (HHSC) Medicaid Provider Agreement, Contract No. 001019628, Amendment No. 3.
Resolution #07-23-11	**Motion Made By:** Morris Johnson **Seconded By:** Richard Duren, with affirmative votes Gail Page and Tim Cannon that it be…
Resolved:	That the Board approve an increase in the FY 2026 Contract Amendment for Autism International Consulting and Therapy Services to provide ABA services in an amount not to exceed $100,000.

The Tri-County 2024 990 Tax Return was reviewed for information purposes only.

The 3rd Qtr FY 2026 Investment Report was reviewed for information purposes only.

The Board of Trustees Unit Financial Statements for May and June were reviewed for information purposes only.

The HUD 811 Updates (Montgomery, Huntsville and Cleveland) were reviewed for information purposes only.

The Project Update for 402 Liberty Street, Cleveland, Texas was reviewed for information purposes only.

The regular meeting of the Board of Trustees adjourned at 11:49 a.m.

Adjournment: **Attest:**

Patti Atkins	Date	Jacob Paschal	Date
Chair		Secretary	

Agenda Item: Community Resources Report **Committee:** Program	**Board Meeting Date:** August 27, 2026
Background Information: None	
Supporting Documentation: Community Resources Report	
Recommended Action: **For Information Only**	

Community Resources Report
July 24, 2026 – August 27, 2026

Volunteer Hours:

Location	July
Conroe	109.5
Cleveland	0
Liberty	12
Huntsville	4.5
Total	**126**

COMMUNITY ACTIVITIES

7/25/26	Society of Samaritans Kids Back2School FAMfest	Magnolia
7/25/26	Back to School Bash Conroe ISD	Conroe
7/25/26	Pathway to Puzzle Pieces Connect Resource Expo	Cleveland
7/28/26	Intellectual and Developmental Disabilities Caregiver Support Group	Conroe
7/28/26	Walker County Community Resource Collaboration Group & Child Crisis Collaborative	Huntsville
7/28/26	Homeland Security and Texas Department of Public Safety Basic Threat Evaluation and Reporting at Sam Houston State University	Huntsville
7/29/26	Community Crisis Collaborative	Conroe
7/29/26	Back to School Bash Montgomery ISD	Montgomery
7/30/26	Family Reception Center Plan Review	Conroe
7/30/26	Montgomery County Jail Pod 9th Anniversary Celebration	Conroe
7/31/26	Youth Mental Health First Aid - Liberty ISD	Liberty
7/31/26	Walker County Juvenile Services Staffing	Huntsville
7/31/26	Pine Burr Elementary Resource Fair	Cleveland
8/1/26	Managing Care through Mental Health (MCM) Grand Counseling Community Resource Fair	The Woodlands
8/3/26	Pine Burr Meet the Teacher Resource Fair	Cleveland
8/3/26	Del Webb The Woodlands Veteran Group Meeting	The Woodlands
8/5/26	Child Crisis Collaborative	Conroe
8/5/26	Montgomery County Recovers	Conroe
8/6/26	Conroe ISD School Counselor Leadership Annual Meeting	Conroe
8/8/26	Liberty High School Mental Health & Wellness Fair	Cleveland
8/10/26	Behavioral Health Suicide Prevention Task Force Meeting – Special Needs Workgroup	Conroe
8/10/26	Moorhead Junior High School Teacher Presentation	Conroe
8/10/26	Moorhead Junior High School Meet the Parents Night	Conroe
8/10/26	Houser Elementary School Meet the Teacher Night	Conroe
8/10/26	Conroe Homeless Coalition Meeting	Conroe
8/10/26	Montgomery County On-Site Budget Meeting	Conroe

8/14/26	Youth Mental Health First Aid for CASA – Court Appointed Special Advocate	Conroe
8/17/26	Behavioral Health Suicide Prevention Task Force – Mental Health Workgroup – Virtual	Conroe
8/18/26	Montgomery County Community Resource Collaboration Group	Conroe
8/18/26	Texas Children's Hospital Introduction to Youth Crisis Outreach Team - Virtual	The Woodlands
8/20/26	Behavioral Health Suicide Prevention Task Force Meeting	Conroe
8/20/26	Walker County Mental Health Collaborative – Virtual	Huntsville
8/21 – 8/22/26	NAMI Pathways to Hope Conference	Conroe
8/25/26	Intellectual and Developmental Disabilities Caregiver Support Group	Conroe
8/25/26	Walker County Community Resource Collaboration Group & Child Crisis Collaborative	Huntsville
8/26/26	Community Crisis Collaborative	Conroe

UPCOMING ACTIVITIES

8/28/26	Walker County Juvenile Services Staffing	Huntsville
8/28/26	Behavioral Health Suicide Prevention Task Force Meeting – Military Workgroup	Conroe
9/2/26	Child Crisis Collaborative	Conroe
9/12/26	Youth Mental Health First Aid - Tri-County Behavioral Healthcare Community Session	Conroe
9/15/26	Montgomery County Community Resource Collaboration Group	Conroe
9/15/26	Veteran Task Force Meeting	Conroe
9/22/26	Walker County Community Resource Collaboration Group & Child Crisis Collaborative	Huntsville
9/24/26	Community Crisis Collaborative	Conroe
9/25/26	Walker County Juvenile Services Staffing	Huntsville
9/25/26	Mental Health Champions Breakfast – Mosaics of Mercy	The Woodlands
9/30/26	Texas Education Agency (TEA) Region 6 Community Resource Symposium	Huntsville

Agenda Item: Consumer Services Report for July 2026 **Committee:** Program	**Board Meeting Date:** August 27, 2026
Background Information: None	
Supporting Documentation: Consumer Services Report for July 2026	
Recommended Action: **For Information Only**	

Consumer Services Report - July 2026

Crisis Services, Mental Health Adults/Children Served	Montgomery	Walker	Cleveland	Liberty	Total
Crisis Assessments and Interventions	321	23	16	15	**375**
Youth Crisis Outreach Team (YCOT)	78	2	2	7	**89**
Crisis Stabilization Unit	68	7	3	3	**81**
Crisis Stabilization Unit Bed Days	297	21	4	11	**333**
Adult Contract Hospital Admissions	41	2	4	0	**47**
Child and Youth Contract Hospital Admissions	7	0	0	1	**8**
Total State Hospital Admissions (Civil only)	0	0	0	0	**0**
Crisis Hotline Served	407	41	41		**489**
Routine Services, MH Adults/Children Served					
Adult Levels of Care (LOC 1-5, Early Onset, Transition Age Youth)	1282	230	156	135	**1803**
Adult Medication	954	159	87	91	**1291**
Texas Correctional Office Offenders with Mental and Med Impmnts	95	8	8	15	**126**
Adult Jail Diversions	1	2	0	0	**3**
Child Levels of Care (LOC 1-5, EO, Yng Chld,Yth Empwr Serv)	587	79	100	27	**793**
Child Medication	203	26	21	10	**260**
Multisystemic Therapy (MST)	10	1	0	1	**12**
School Based Clinics	77	26	0	0	**103**
Peer Support					
Child and Youth Family Partner	16	11	1	2	**30**
Adult Peer Support	20	0	0	0	**20**
First Episode Psychosis Peer/Family Partner	7	0	0	0	**7**
Veterans Served					
Veterans Served - Therapy	7	3	0	1	**11**
Veterans Served - Peer Support	7	2	0	3	**12**
Persons Served by Program, Intellec & Developmntl Disabil.					
Number of New Enrollments for IDD	12	1	2	3	**18**
Service Coordination	848	66	45	40	**999**
Individualized Skills and Socialization (ISS)	7	17	3	14	**41**

Persons Enrolled in Programs, IDD					
Center Waiver Services (Hm Cmnty Bsd Ser, Supervised Living)	31	19	4	13	**67**
Substance Use Services, Adults and Youth Served					
Youth Substance Use Disorder Treatment	14	0	0	0	**14**
Adult Substance Use Disorder Treatment	30	2	0	0	**32**
Waiting/Interest Lists as of Month End					
HCS/TxHmL Interest List (Active-Choice in Suprts for Ind Living)	2453	176	373		**3002**
June Served					
Adult Mental Health	1582	264	170	126	**2142**
Child Mental Health	753	107	96	33	**989**
Intellectual and Developmental Disabilities	1029	105	67	62	**1263**
Total Served	**3364**	**476**	**333**	**221**	**4394**
July Served					
Adult Mental Health	1637	255	190	153	**2235**
Child Mental Health	759	104	105	36	**1004**
Intellectual and Developmental Disabilities	1062	95	64	55	**1276**
Total Served	**3458**	**454**	**359**	**244**	**4515**

Agenda Item: Program Updates **Committee:** Program	**Board Meeting Date:** August 27, 2026
Background Information: None	
Supporting Documentation: Program Updates	
Recommended Action: **For Information Only**	

Program Updates
July 24, 2026 – August 27, 2026

Crisis Services

1. In July, a significant increase in crisis assessments and contract hospital admissions was observed, including a 71.4% increase in the number of admissions to Contract Psychiatric Beds.
2. In the Youth Crisis Outreach Team (YCOT) program, three of the five positions that were vacant have been hired. We are still actively interviewing for two licensed Crisis Stabilization positions, one of which will be based at the Cleveland clinic.
3. Crisis Services does not have any vacancies at this time, with all Mobile Crisis Outreach Team (MCOT) and Crisis Access Services (CAS) positions filled and trained. We are in process of interviewing for one vacant position, the Crisis Intervention Response Team (CIRT) Clinician with Conroe Police Department.
4. The criminal justice grant that funds our two Crisis Intervention Team (CIT) Clinicians working with Montgomery County Sheriff's Office (MCSO) ends on September 30th and MCSO has opted not to re-apply. Instead, Montgomery County Precinct 1 has applied for this grant, requesting funds for the two MCSO positions plus an additional two staff to serve in the CIT Clinician roles. Tri-County is seeking an agreement that provides for the funding of these two employees while awaiting confirmation on the grant application.
5. In July, the Crisis Stabilization Unit (CSU) successfully met the FY 2026 admission goal of 640 adults. By the end of this fiscal year, the CSU anticipates admitting over 700 adult admissions, exceeding annual admission rates since FY 2020. The entire CSU team has demonstrated dedication and commitment in not only increasing the acuity of those who are accepted for admission, but also by working collaboratively with external agencies and our own crisis teams. Despite the increased volume and case complexity, the team has maintained high standards of clinical excellence, as evidenced by consistently positive feedback from patients and their families.

Mental Health Adult Services

1. The Conroe Intake team has noted an increase in complex presentations for adults seeking services, including co-occurring substance use concerns, Intellectual and Developmental Disabilities, and psychosis. We have also observed an increase in the number of adults seeking services, with 158 people presenting to walk-in and 122 intakes completed in July.
2. The Cleveland clinic also observed an increase in adult requests for services in July, reporting the highest volume of requests since the opening of the new building. We are excited for this growth and hope to see this trend continue.
3. Client Highlight: This individual is a long-term Huntsville client who has been receiving field-based rehabilitation services for the past three years. The individual has been diagnosed with Schizophrenia, and at the beginning of care, experienced several crises encounters and hospitalizations. She had difficulty engaging in services initially due to a fear of going outside and extreme psychosis. As a result, she would isolate herself to her home and would sit in the dark in silence every day. After working with her clinical

team, she began to slowly become comfortable with meeting outside of the home and her symptoms began to improve. The team worked diligently with the individual utilizing support, patience, and empathy as she learned to manage her symptoms using coping skills and remaining medication compliant. Today, the individual is employed, lives independently, and recently purchased a car. The individual called the clinic recently to thank her caseworker by leaving a voicemail stating she is thankful for the help she has received, stating it is possible to live a productive life with schizophrenia, and hopes to instill hope in other individuals through the sharing of her story.

Mental Health Child and Youth Services

1. The Child and Youth Behavioral Health Administrator in Liberty County has retired. We are currently in the process of determining the best approach for recruiting to ensure strong, consistent, and high-quality leadership for the program moving forward.
2. Youth clients are back in school, which means we are currently working with new school staff and administrators to establish the best ways to see youth clients regularly while minimizing disruptions to their educational needs. New staff and administrators may be unfamiliar with our role and the process for coordinating visits, so we spend additional time building relationships, providing guidance, and ensuring that everyone understands how best to support our clients while they are at school.
3. We are still actively seeking a Wraparound Case Manager to provide wraparound services to clients receiving our most intensive levels of care. In the meantime, our Administrator of C&Y Huntsville and Intensive Services continues to ensure individuals are regularly provided needed care.
4. C&Y Supervisors have been diligent in recruiting throughout the summer to ensure consistent coverage for children and youth who need services after the start of the schoolyear. We have restructured caseloads to provide greater continuity of care during periods of staff turnover. This approach allows clients to continue receiving regular services, even when we are temporarily unable to maintain a weekly schedule and need to provide services biweekly.

Criminal Justice Services

1. The TCOOMMI program is going through a period of transition, given a series of resignations and retirements, as well as welcoming a new juvenile clinician. The team is actively recruiting for vacant roles.
2. The TCOOMMI program hosted an on-site review on August 12-14, 2026. This was a comprehensive compliance review of all TCOOMMI services from May through July of this year.
3. The Outpatient Competency Restoration (OCR) program successfully assisted someone in restoring to competency, and admitted one new individual to the program.

Substance Use Disorder Services

1. Adult treatment has observed an increase in individuals presenting for care with notable detox-related symptoms. Unfortunately, there are significant resource gaps in the community for detox and inpatient care, making placement challenging. However, the program has established a connection with a community provider in Houston, which is now accepting clients for Kratom detox who shared that there has been an increased

volume of Tri-County service area residents currently admitted for Kratom-related withdrawal.

2. A positive highlight this month was a group of eight youth received drug tests, and all returned negative, demonstrating strong engagement and progress among actively participating youth. The group of eight are all mandated to treatment but the counselor reports their engagement has been steady.

Intellectual and Developmental Disability Services (IDD)

1. IDD Provider Services continues to search for two House Managers.
2. IDD Provider Services continues interviewing applicants for the new Direct Care position in Cleveland, which is necessary to allow for increased enrollments.
3. IDD Provider Services is actively searching for a Coordinator of IDD Provider Services due to recent vacancy. Multiple applications have been received.
4. Health and Human Services Commission Regulatory Division arrived unannounced on Monday, July 27, 2026 to audit our Home and Community Based Services "HCS" Provider Program finishing on Thursday, July 30, 2026. Six consumers were selected for comprehensive reviews (looking at everything including their homes). Seven consumers were selected for residential visits and they added additional four residents in this type of review. There were zero findings related to this review.
5. IDD Authority's Children's Autism Program received notification in July of its first ever audit, encompassing contract monitoring and records review. The team from HHSC was onsite August 11-13, 2026. During this visit, they met with the Program Manager, reviewed client records, facility processes and policies, and observed services. This was a standard contracting monitoring activity to ensure compliance and consistency across all contracted providers.
6. In August, IDD Authority received notification that the Local Procedure Development and Support (LPDS) unit within IDD Services and Pre-Admission Screening and Resident Review (PASRR), completed an updated projection of the number of Home and Community-based Services (HCS) and Texas Home Living (TxHmL) interest list slots for the remainder of fiscal year (FY) 2026. Tri-County was allotted zero HCS slots and 130 TxHmL slots (14 for August 2026).
7. The IDD Authority Crisis Team participated in the 9th Annual IDD Crisis Conference in Austin. The conference brings together Local Intellectual Developmental Disability Authority (LIDDA) professionals, providers, law enforcement, crisis responders, Crisis Intervention Specialists (CIS), Service Coordinators, families, and other stakeholders involved in supporting individuals with intellectual and developmental disabilities during crisis situations.

Support Services

1. **Quality Management (QM):**
   a. The Center received a complaint regarding a recent Texas Open Records Act request and has provided a detailed response to the Attorney General's Office outlining how the Center has responded to the request. While we believe we have been responsive, we are pending further guidance from the AG's office following review.

b. The Administrator of QM is currently working on a Program Survey of the Substance Use Disorder Treatment Program.
c. The Quality Management Department is currently reviewing and updating several Quality and Rights related procedures.
d. Following participation in an IDD Complaint and Inquiry Reporting Pilot, The Local Intellectual and Developmental Disability Authority (LIDDA) is preparing for regular monthly reporting to begin in September, which has been expanded to all LIDDAs across the State.
e. In addition to routine and ongoing quality assurance of documentation, staff reviewed 16 progress notes prior to billing to ensure compliance. Additional training and follow-up were provided to staff and supervisors as needed.
f. Staff prepared and submitted eight record requests to five insurance companies totaling 40 charts, for records dating back to January 1, 2025. Documentation is reviewed concurrently during these reviews to ensure that feedback is provided to staff for quality improvement and any issues affecting billing are reported to the appropriate staff.

2. **Utilization Management (UM):**
    a. The Administrator of UM is currently conducting audit sampling and review of the Certified Community Behavioral Health Clinic quality measures data in preparation for the next report due to the State at the end of September 2026. Trends for quality improvement are provided to QM and other department staff as needed.
    b. Staff continue to monitor contract performance measures and provide support to managers for quality improvement as needed. At this time the Center is meeting all of the performance measures at risk for 10% of general revenue payback.
    c. UM staff reviewed 10% of all discharges for the months of June and July provided feedback to staff and supervisors as needed for quality improvement.
    d. Staff reviewed all progress notes that utilized the Co-Occurring Psychiatric and Substance Use Disorders (COPSD) Modifier for June and July offered feedback to program staff as needed.
    e. Staff reviewed 10% of progress notes that utilized the Mobile Crisis Outreach Team (MCOT) Modifier in June and July to support continuous quality improvement.

3. **Training:**
    a. Recruitment efforts for the Mental Health First Aid (MHFA) Coordinator position continue and are actively progressing. Applications have been received and are currently under review to identify qualified candidates who can support the expansion and sustainability of MHFA training initiatives.
    b. The Clinical Trainer, in collaboration with the Management Team, has developed a 'Clinical Supervisor Documentation Training', to be delivered to supervisors on August 24-25, 2026.
    c. The Clinical Trainer participated in the Certified Community Behavioral Health Clinic (CCBHC) Trauma-Informed Care (TIC) Committee's review process to evaluate and strengthen TIC training resources. These efforts support the consistent implementation of trauma-informed practices and development across the center.

4. **Veteran Services and Veterans Counseling/Crisis:**
    a. The Montgomery County Jail Veteran Pod celebrated an anniversary in May, marking nine years of providing specialized support and services to incarcerated veterans. The Veterans Mental Health services provided through funding from the Texas Veterans Commission is wrapping up its final services and linking veterans to other resources for therapy and peer support and the program comes to a close at the end of this fiscal year.

5. **Planning and Network Advisory Committee(s) (MH and IDD PNACs):**
    a. The IDD and MH PNAC held a combined face to face meeting on August 19, 2026 which promoted member networking and provided key Center updates. The Center is currently working with the Committees on expanding membership of the MH PNAC and reviewing their involvement in Center decision making and recommendations to the Board. The IDD PNAC currently has nine members and the MH PNAC currently has five members. Following the July MH PNAC meeting, recommendations were shared with Management Team encouraging further community education and announcements through various media formats.

Agenda Item: Annual Election of FY 2027 Board Officers **Committee:** Executive	**Board Meeting Date** August 27, 2026
Background Information: The By-laws for the Tri-County Board of Trustees require Board officers to be elected each fiscal year. Richard Duren, Chair of the Nominating Committee, will present the slate of officers for election. Members of the Nominating Committee also include Jacob Paschal, Sharon Walker and Tim Cannon.	
Supporting Documentation: None	
Recommended Action: **Elect Officers for FY 2027 Board of Trustees**	

Agenda Item: Executive Director's Annual Evaluation, Compensation and Contract for FY 2027 **Committee:** Executive	**Board Meeting Date** August 27, 2026

Background Information:

Annually, the Board of Trustees reviews the Executive Director's performance and considers the terms of the contract and annual compensation. Performance evaluation surveys and a FY 2026 Progress Report on goals and objectives were distributed to all Trustees and members of the Management Team. The results of the surveys were compiled by Gail Page, Chair of the Evaluation Committee. Members of the Evaluation Committee also include Tracy Sorensen and Carl Williamson.

Supporting Documentation:

None

Recommended Action:

Review Executive Director's Evaluation, Compensation and Contract Extension and Take Appropriate Action

Agenda Item: Approve Revisions to Board Policy E.7 – Annual Fiscal Audit **Committee:** Executive	**Board Meeting Date** August 27, 2026

Background Information:

The Board Policy on the Annual Fiscal Audit needs to be updated to address changes in TAC code location (Chapter 25 was moved to Chapter 26) and to replace the citation for Audit Guidelines approved by the Department of State Health Services (DSHS) to the HHSC Procurement and Contract Management Handbook.

No substantial changes were made to these guidelines, so this is ultimately a clean-up of the citation only.

Supporting Documentation:

E.7.3 – Annual Fiscal Audit (Markup Version)

Recommended Action:

Approve Revisions to Board Policy E.7 - Annual Fiscal Audit

TRI-COUNTY BEHAVIORAL HEALTHCARE

STATEMENT OF POLICY

Patti Atkins, Chair

Date

ORIGINAL EFFECTIVE DATE: September 29, 1988

REVISION DATE(S): June 27, 1991; January 28, 2016;

SUBJECT: Annual Fiscal Audit

Tri-County Behavioral Healthcare ("Tri-County") will engage an independent audit firm on an annual basis for the purpose of comprehensive financial and compliance audit for the previous state fiscal year prepared in accordance with THSC §534.068, ~~Title 25 TAC Chapter 411, Subchapter G~~ Title 26 TAC Chapter 300, Subchapter A, HHSC's *Guidelines for Annual Financial and Compliance Audits of Community ~~MHMR~~ Centers* (21st Revision – February 2005) (the 'Audit Guidelines'), and the ~~Department of State Health Services Contractor's Financial Procedures Manual~~ HHS Procurement and Contract Management Handbook.

The Board will utilize a Request for Proposals, based on guideline requirements from Certified Public Accounting firms licensed by the State of Texas Board of Public Accountancy.

Due to the expense associated with changing audit firms, the Board may elect to accept a proposal covering more than one year, to be extended on an annual basis. However, the Board of Trustees may not engage the same audit firm for more than six (6) consecutive years from the initial date of engagement. The need to seek a Request for Proposals will be reviewed annually.

I. Criteria for selection of auditors:

   A. Auditor's reputation in the community.
   B. Auditor's experience in auditing Community Centers with Single Audit requirements.
   C. Demonstrated professional competence.
   D. Estimated fees and expenses.
   E. Auditor's reliability and willingness to assist Tri-County with advice on financial issues.

F. Tri-County's confidence in the auditor.

G. Auditor's participation within the previous three (3) years in a peer review of auditing practices and procedures.

Agenda Item: Personnel Report through July 2026 **Committee:** Executive	**Board Meeting Date:** August 27, 2026
Background Information: None	
Supporting Documentation: Personnel Report through July 2026	
Recommended Action: **For Information Only**	

Personnel Report

FY26 | July 2026

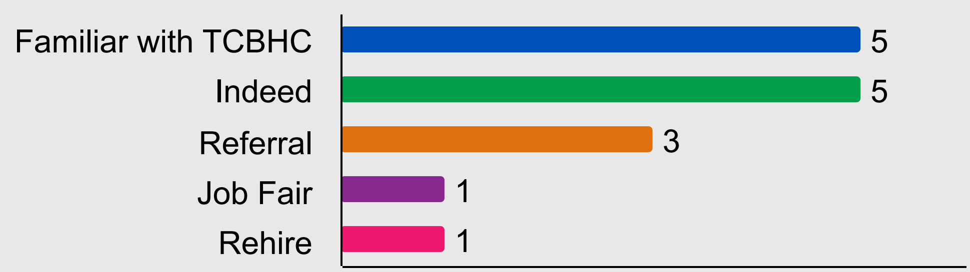
Overview

New Hires (July)	15
New Hires (YTD)	106
Separations (July)	14
Separations (YTD)	115

Total Budgeted Positions	403
Newly Created Positions	1
Vacant Positions	55

Recruiting

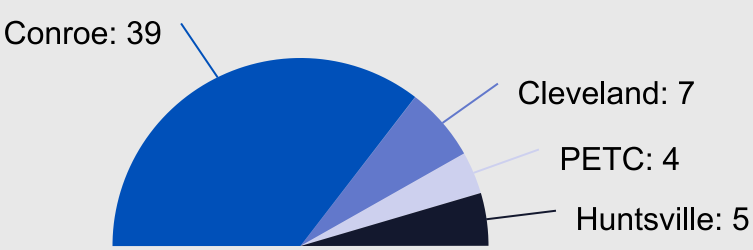
How did July new hires hear about TCBHC?



July Applicants	**183**
YTD Applicants	**2,117**

Current Openings

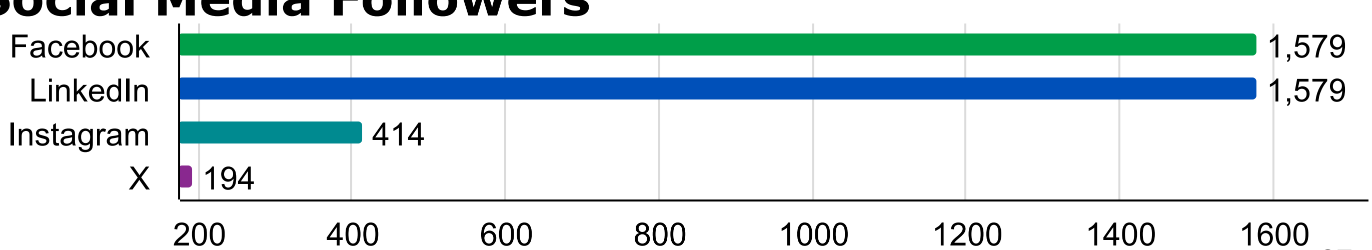
Vacancies by Location



Vacancies by Position

MH Specialist/Case Manager	**28**
Direct Care Provider	**5**
Licensed Clinician	**4**
Peer Provider	**2**
Psychiatric Nursing Assistant	**2**
Other	**14**

Social Media Followers



Exit Data

FY26 | July 2026

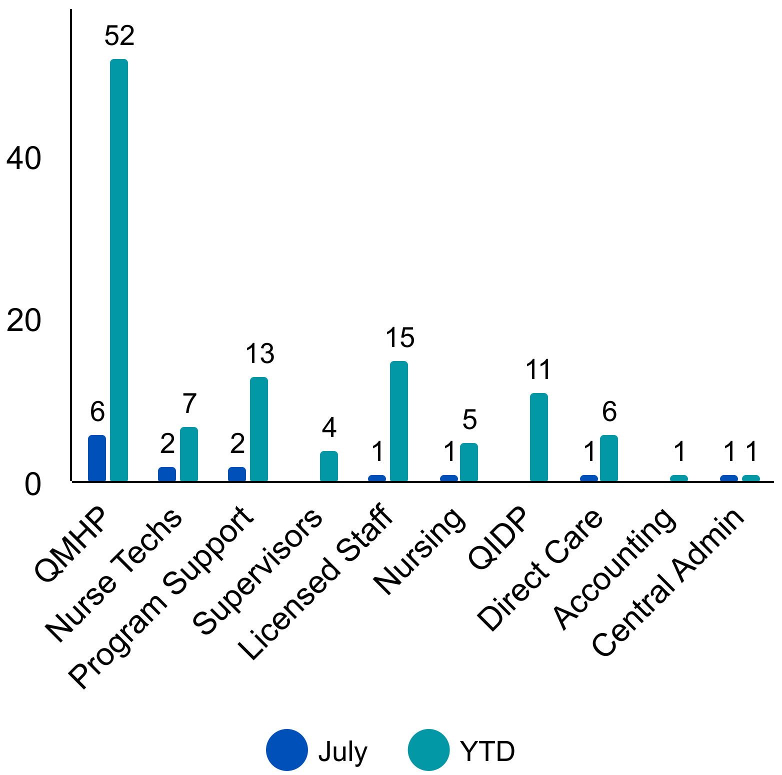
Exit Stats at a Glance

July Voluntary Separations	11
July Voluntary Separations	0
July Voluntary Separations	0
July Voluntary Separations	3

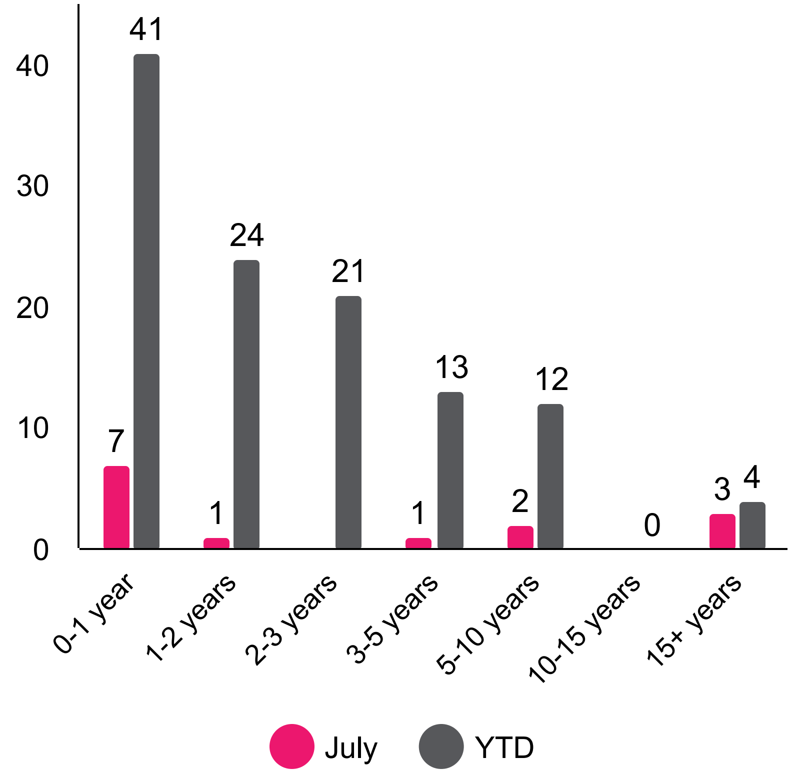
YTD Turnover

33%

Separations by Category



Separations by Tenure



Top Reasons for Separations

Another job

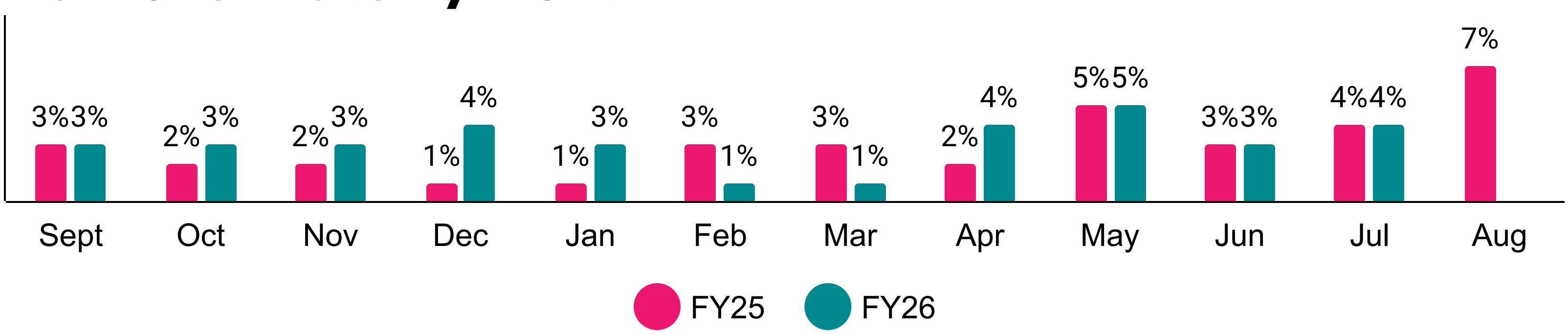
Personal/Family

Policy violation

Reduction in workforce

Better Pay

Turnover Rate by Month



<table>
<tr><td>Agenda Item: Texas Council Risk Management Fund Claims Summary as of July 2026

Committee: Executive</td><td>Board Meeting Date:

August 27, 2026</td></tr>
<tr><td colspan="2">Background Information:

None</td></tr>
<tr><td colspan="2">Supporting Documentation:

Texas Council Risk Management Fund Claims Summary as of July 2026</td></tr>
<tr><td colspan="2">Recommended Action:

For Information Only</td></tr>
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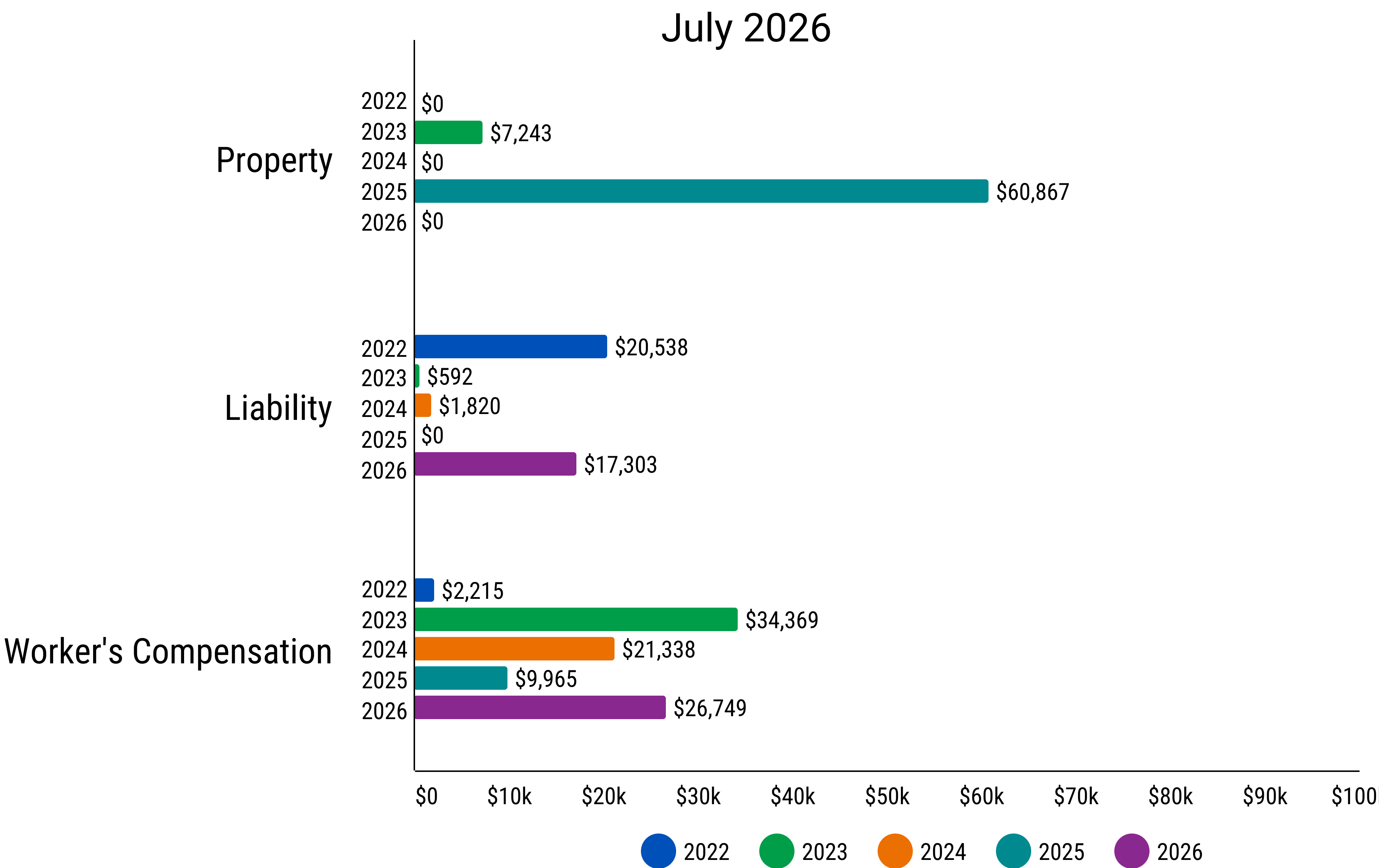
Texas Council Risk Management Fund Claims Summary



<table>
<tr><td>Agenda Item: Texas Council Quarterly Board Meeting Update

Committee: Executive</td><td>Board Meeting Date

August 27, 2026</td></tr>
<tr><td colspan="2">Background Information:

The Texas Council has requested that Center representatives give updates to Trustees regarding their quarterly Board meeting. A verbal update will be given by Sharon Walker.</td></tr>
<tr><td colspan="2">Supporting Documentation:

Texas Council Staff Report</td></tr>
<tr><td colspan="2">Recommended Action:

For Information Only</td></tr>
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Agenda Item: Approve July 2026 Financial Statements **Committee:** Business	**Board Meeting Date** August 27, 2026
Background Information: None	
Supporting Documentation: July 2026 Financial Statements	
Recommended Action: **Approve July 2026 Financial Statements**	

July 2026 Financial Summary

Revenues for July 2026 were $3,421,596 and operating expenses were $3,498,441 resulting in a loss in operations of $76,845. Capital Expenditures and Extraordinary Expenses for July were $146,593 resulting in a loss of $223,438. Total revenues were 94.96% of the monthly budgeted revenues and total expenses were 100.66% of the monthly budgeted expenses (difference of -5.71%).

Year to date (YTD) revenues are $36,699,948 and operating expenses are $35,694,574 leaving excess operating revenues of $1,005,374. YTD Capital Expenditures and Extraordinary Expenses are $1,901,721 resulting in a loss YTD of $896,347. Total revenues are 98.68% of the YTD budgeted revenues and total expenses are 101.67% of the YTD budgeted expenses (difference of -2.99%).

REVENUES

YTD Revenue Items that are below the budget by more than $10,000:

Revenue Source	YTD Revenue	YTD Budget	% of Budget	$ Variance
Interest Income	$109,626	$163,000	67.25%	$53,375
Texas Correctional Office on Offenders with Medical or Mental Impairments	$666,858	$687,250	97.03%	$20,392
Title XIX Case Management - Mental Health	$281,159	$388,185	72.43%	$107,026
Title XIX Case Management - Intellectual and Developmental Disabilities	$1,293,405	$1,379,049	93.79%	$85,644
Title XIX Home and Community-Based Services	$1,980,080	$2,051,938	96.50%	$71,858
Medicaid – Preadmission Screening and Resident Review	$83,645	$102,888	81.30%	$19,243
Medicaid-Regular-Title XIX	$327,560	$400,889	81.71%	$73,329
Title XIX Rehab	$1,426,768	$2,052,357	69.52%	$625,589
HHSC – Mental Health First Aid	$123,491	$143,924	85.80%	$20,432

Interest Income - This line item reflects the interest earned on our funds that we have on deposit mostly in the TexPool account. From the beginning of the fiscal year, when there was a delay in our quarterly deposits from HHSC, we have been under budget for the interest income. Funds that had been in our TexPool account were used for operations and therefore we did not earn the planned interest as expected.

<u>Texas Correctional Office on Offenders with Medical or Mental Impairments</u> - This line is for the Texas Correctional Office on Offenders with Medical & Mental Impairments. This program had a position vacant for multiple months that put this contract under budget until we do a budget revision at year end. This is a cost reimbursement program, so there is a corresponding reduction in expense.

<u>Title XIX Case Management - Mental Health</u> – This line item has continued to be under revenue ever since Coronavirus Disease (COVID). We still have the multiple factors affecting this line. Staff vacancies and the decrease in the Medicaid percentage for both the adult and the children's programs are having a negative impact on our earned revenues.

<u>Title XIX Case Management - Intellectual and Developmental Disabilities (IDD)</u> – As we talked about over the past few years, we have not returned to the pre-covid revenue in this area. Last year we saw a very slight uptick in the numbers but this year we have not seen that trend continue. We continue to have the cycle of staff leaving, and new staff being hired, going through training and ramping up to full caseloads and then not staying. We don't quite get them to their full potential and settle into their positions. These are not easy positions to fill in today's employment market.

<u>Title XIX Home and Community-Based Services</u> – This line item provides individualized services and supports (ISS) to persons with intellectual disabilities. This line item historically has very rarely been on the narrative report and is one of the more consistent revenue lines. For this fiscal year we have had numerous individuals that have been hospitalized and out of our programs which contributed to the revenue loss. We have also had two consumers drop out of ISS services. In addition, we had a Host Home Provider on hold due to illness which stops revenue.

<u>Medicaid – Preadmission Screening and Resident Review</u> – This program also had staff turnover towards the beginning of the fiscal year. We were able to fill the position and the staff has gone through the training period and ramp up and is getting settled into the routine of this program. The revenue numbers are starting to trend in the upward direction.

<u>Medicaid – Regular – Title XIX</u> - This line item represents revenue for Medicaid Card Services. In March, we reviewed our billing rates and implemented adjustments to ensure they more closely align with actual payments received. While we anticipated that these adjustments would result in lower recorded revenue in this line for a couple of months, we have seen a steady increase in revenue with July being $5,000 over this year's monthly average. The change will ensure our reporting is much more stable and accurate going forward with less swings and adjustments in the revenue earned in future fiscal periods.

Title XIX Rehab - This line item continues to be on our variance listing. Historically we could depend on certain months to be high, but over the last five years the trends are not the same as they have been for the past 25 years. We continue to have a large number of vacancies in both the Child & Youth program and the Conroe Adult program in Qualified Mental Health Professional (QMHP) level positions, with our wages being below current market rate for these positions. In addition, this service is only billable to Medicaid and Chip which means that reduction in persons with these insurance plans significantly decreases reimbursement. Consequently, we have had good QMHP productivity months which did not result in a corresponding increase in revenue because there was not a payer for the service. The summer months historically are low for the C & Y programs so we don't anticipate that area to be higher until the fall. These trends will continue until we can recruit quality staff and the staff that we have hired are fully trained.

HHSC – Mental Health First Aid - This line item is a cost reimbursement program that provides Mental Health First Aid training in the community. We have had a vacant position in the program for the past two months that has caused this program to be under budget.

EXPENSES

YTD Individual line expense items that exceed the YTD budget by more than $10,000:

Expense Source	YTD Expenses	YTD Budget	% of Budget	$ Variance
Advertising – Recruitment	$50,605	$25,294	200.07%	$25,311
Building Repairs and Maintenance	$285,362	$220,152	129.62%	$65,211
Computer – Monthly Bandwidth	$54,232	$42,658	127.13%	$11,574
Contract – Non – Clinical	$1,079,828	$1,037,991	104.03%	$41,837
Fixed Assets – Construction in Progress	$168,911	$0	0%	$168,911
Principal and Interest – First Financial Bank Conroe	$790,208	$768,341	102.85%	$21,867
Medication Expense	$446,141	$413,153	107.98%	$32,987
Moving Expense	$19,772	$0	0%	$19,772
Payroll Salaries	$21,143,763	$20,668,370	102.30%	$475,394
Telephone – Monthly Service	$215,710	$191,959	112.37%	$23,751
Travel – Local	$340,169	$311,358	109.25%	$28,811
Utilities – Electricity	$265,408	$238,365	111.35%	$27,043
Vehicle – Gas and Oil	$44,276	$33,250	133.16%	$11,025
Vehicle – Repairs and Maintenance	$43,222	$26,625	162.34%	$16,597

Advertising - Recruitment - This line is used for recruiting expenses, such as advertising and, in this case, recruiting fees for hard to fill positions. We are over budget on this line since we paid a recruiting fee for a new Psychiatrist that started in March.

Building Repair and Maintenance – As you saw in May we had been under budget until these last two months for this line. May started the overage with a variety of repairs that has put us well over budget. The majority of these repairs all occurred at the Conroe facility and included A/C compressor, elevator repair, entrance door, and an expensive hot water heater replacement. June continued with another large elevator repair, entrance door repair, A/C and plumbing repairs. August will bring more repairs that are currently under way at the CSU.

Computer – Monthly Bandwidth - This line item is relatively new to our variance list over the past few months. This expense is higher due to increased bandwidth added and the rising cost of this service.

Contract – Non-Clinical - This line item has incurred some unbudgeted services for ADA compliance work for our website and contractor work to secure our IT Firewall that were both required but unknown during budget last year. We also have continued contracted services for the Porter location such as landscaping and janitorial where the budget ended with the funding.

Fixed Assets – Construction in Progress - This line item is for things that are not paid for by the Bond financing.

Principal and Interest - First Financial Conroe - This is the loan for the Conroe facility. There is a clause in the loan that states that: "From January 20, 2021 to January 20, 2026, interest on the outstanding and unpaid balance hereof shall be computed at a per annum fixed rate equal to the lesser of (a) the Prime Rate minus 0.15%, or (b) 3.10% per annum, but in no event shall interest be greater than 4.10% per annum, nor shall interest contracted for, charged or received or plus any other charges in connection herewith which constitute interest exceed the maximum interest permitted by applicable law." We had been at the 3.10%, until January 20, 2026, when they increased our interest payment to the maximum of 4.10%.

The loan will continue to be reviewed on each five-year anniversary thereafter to determine what the interest charge will be as defined above.

Medications - This line item first appeared on the variance report in April. And we had several months of swings mostly caused by a very expensive injectable medication that was for a cost reimbursement program. There have also been some invoicing concerns for medications, so we have a very thorough review process in place to ensure charges are accurate before being paid.

Moving Expense - This line item is for moving expenses paid for the Psychiatrist that was hired in late March as a part of her Contract.

Payroll Salaries - This line item is our payroll expenses. We are coming in slightly higher as a percentage of the budgeted salary amounts. This is due to the estimate for the projected lapse used for the initial budget calculations which is based on historical numbers including frozen positions.

Telephone – Monthly Service - This line item has been reviewed for the increase in telephone monthly charges. We continue to have discussions over refunds that have not been applied to our account. And we continue to see increases in the rates being charged. All of this was expected midyear when we received a notice in our phone bills to expect rates to be increased up to 40%. We will continue to ask for explanation of the charges and for our refund, but they are notorious for not responding to these requests.

Travel Local - This line item is the money we pay for staff using their own vehicles for Tri-County business. This line varies from month to month but is trending up overall. A portion of the increase is due to the reimbursement rate being indexed to the State of Texas approved rate per mile, which increased January 1st. We are doing reviews and internal audits to compare mileage with client notes to ensure that the times match for services and mileage claimed, and we will not reimburse until service notes are entered. We anticipate the reimbursement rate to increase as the price of fuel remains high.

Utilities – Electricity - This line item continues to be on our variance list, but we have seen the monthly cost decrease from the higher months of December, January and February.

Vehicle – Gas and Oil – This line item is for oil and gas charges for center owned and operated vehicles. We almost made it through the year on the budgeted amount, but the last price increase put us over the threshold.

Vehicle – Repair and Maintenance – This line item is back again for being over budget. We purchased a large number of vehicles at one time a few years back and had multiple vehicles in for their required service maintenance check. We purchased many sets of tires that account for a good portion of excess expense this month. This month the expense is well under the normal monthly budget.

TRI-COUNTY BEHAVIORAL HEALTHCARE
GENERAL FUND BALANCE SHEET
For the Month Ended July 2026

ASSETS	GENERAL FUND July 2026	GENERAL FUND June 2026	Increase (Decrease)
CURRENT ASSETS			
Imprest Cash Funds	2,000	2,000	-
Cash on Deposit - General Fund	5,598,377	7,880,258	(2,281,881)
Accounts Receivable	3,427,507	3,194,292	233,214
Inventory	332	496	(164)
TOTAL CURRENT ASSETS	9,028,215	11,077,046	(2,048,831)
FIXED ASSETS	22,469,928	22,469,928	-
OTHER ASSETS	272,617	317,623	(45,006)
TOTAL ASSETS	**31,770,760**	**33,864,597**	**(2,093,837)**
LIABILITIES, DEFERRED REVENUE, FUND BALANCES			
CURRENT LIABILITIES	1,171,597	1,345,340	(173,743)
NOTES PAYABLE	839,402	839,402	-
DEFERRED REVENUE	2,928,667	4,631,490	(1,702,822)
LONG-TERM LIABILITIES FOR			
First Financial Conroe Building Loan	8,074,613	8,120,538	(45,926)
Guaranty Bank & Trust Loan	1,521,178	1,527,404	(6,226)
First Financial Huntsville Land Loan	716,891	719,618	(2,727)
Lease Liability	148,006	148,006	-
SBITA Liability	608,536	608,536	-
EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR			
General Fund	(896,347)	(672,909)	(223,438)
Debt Service Fund	-	-	-
Capital Projects Fund	-	-	-
FUND EQUITY			
RESTRICTED			
Net Assets Reserved for Debt Service	(11,069,224)	(11,124,102)	54,879
Reserved for Debt Retirement	-	-	-
COMMITTED			
Net Assets - Property and Equipment	22,469,928	22,469,928	-
Reserved for Vehicles & Equipment Replacement	613,712	613,712	-
Reserved for Facility Improvement & Acquisitions	2,303,068	2,303,068	-
Reserved for Board Initiatives	500,000	500,000	-
Reserved for 1115 Waiver Programs	-	-	-
ASSIGNED			
Reserved for Workers' Compensation	274,409	274,409	-
Reserved for Current Year Budgeted Reserve	67,833	61,667	6,167
Reserved for Insurance Deductibles	100,000	100,000	-
Reserved for Accrued Paid Time Off	(839,402)	(839,402)	-
UNASSIGNED			
Unrestricted and Undesignated	2,237,893	2,237,893	
TOTAL LIABILITIES/FUND BALANCE	**31,770,760**	**33,864,597**	**(2,093,837)**

TRI-COUNTY BEHAVIORAL HEALTHCARE
CONSOLIDATED BALANCE SHEET
For the Month Ended July 2026

ASSETS	General Operating Fund	Debt Service Fund	Capital Projects Fund	Government Wide 2026	Memorandum Only Final August 2025
CURRENT ASSETS					
Imprest Cash Funds	2,000	-	-	2,000	2,550
Cash on Deposit - General Fund	5,598,377	-	-	5,598,377	5,587,676
Bond Reserve 2024	-	783,808	-	783,808	-
Bond Fund 2024	-	354,784	-	354,784	-
Bank of New York - Capital Project Fund	-	-	913,099	913,099	-
Accounts Receivable	3,427,507	-	-	3,427,507	3,700,331
Inventory	332	-	-	332	511
TOTAL CURRENT ASSETS	9,028,215	1,138,591	913,099	11,079,905	9,291,068
FIXED ASSETS	22,469,928	-	-	22,469,928	22,469,928
OTHER ASSETS	272,617	-	-	272,617	113,193
Bond 2024 - Amount to retire bond	-	-	11,535,925	11,535,925	-
Bond Discount 2024	-	-	371,272	371,272	-
Total Assets	**31,770,760**	**1,138,591**	**12,820,296**	**45,729,647**	**31,874,189**
LIABILITIES, DEFERRED REVENUE, FUND BALANCES					
CURRENT LIABILITIES	1,171,597	-	-	1,171,597	1,782,090
BOND LIABILITIES	-	-	11,907,197	11,907,197	(241,960)
NOTES PAYABLE	839,402	-	-	839,402	839,402
DEFERRED REVENUE	2,928,667	-	-	2,928,667	1,638,119
LONG-TERM LIABILITIES FOR					
First Financial Conroe Building Loan	8,074,613	-	-	8,074,613	8,583,527
Guaranty Bank & Trust Loan	1,521,178	-	-	1,521,178	1,589,716
First Financial Huntsville Land Loan	716,891	-	-	716,891	749,611
Lease Liability	148,006	-	-	148,006	148,006
SBITA Liability	608,536	-	-	608,536	608,536
EXCESS(DEFICIENCY) OF REVENUES OVER EXPENSES FOR					
General Fund	(896,347)	-	-	(896,347)	(1,449,697)
Debt Service Fund	-	-	-	-	-
Capital Projects Fund	-	-	-	-	-
FUND EQUITY					
RESTRICTED					
Net Assets Reserved for Debt Service - Restricted	(11,069,224)	-	-	(11,069,224)	(11,679,396)
Cleveland New Build - Bond	-	1,138,591	913,099	2,051,690	-
Reserved for Debt Retirement					
COMMITTED					
Net Assets - Property and Equipment - Committed	22,469,928	-	-	22,469,928	22,469,928
Reserved for Vehicles & Equipment Replacement	613,712	-	-	613,712	613,712
Reserved for Facility Improvement & Acquisitions	2,303,068	-	-	2,303,068	2,500,000
Reserved for Board Initiatives	500,000	-	-	500,000	500,000
Reserved for 1115 Waiver Programs	-	-	-	-	-
ASSIGNED					-
Reserved for Workers' Compensation - Assigned	274,409	-	-	274,409	274,409
Reserved for Current Year Budgeted Reserve - Assigned	67,833	-	-	67,833	-
Reserved for Insurance Deductibles - Assigned	100,000	-	-	100,000	100,000
Reserved for Accrued Paid Time Off	(839,402)	-	-	(839,402)	(839,402)
UNASSIGNED					
Unrestricted and Undesignated	2,237,893	-	-	2,237,893	3,687,589
TOTAL LIABILITIES/FUND BALANCE	**31,770,760**	**1,138,591**	**12,820,296**	**45,729,647**	**31,874,189**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary
For the Month Ended July 2026
and Year To Date as of July 2026

INCOME:	**MONTH OF July 2026**	**YTD July 2026**
Local Revenue Sources	218,903	1,722,255
Earned Income	1,156,542	14,806,325
General Revenue - Contract	2,046,151	20,171,368
TOTAL INCOME	**3,421,596**	**36,699,948**
EXPENSES:		
Salaries	2,179,909	21,143,763
Employee Benefits	401,743	4,056,853
Medication Expense	31,066	446,141
Travel - Board/Staff	33,818	383,858
Building Rent/Maintenance	16,296	340,021
Consultants/Contracts	569,823	6,153,413
Other Operating Expenses	265,787	3,170,525
TOTAL EXPENSES	**3,498,441**	**35,694,574**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**(76,845)**	**1,005,374**
CAPITAL EXPENDITURES		
Capital Outlay - FF&E, Automobiles, Building	5,326	277,420
Capital Outlay - Debt Service	141,267	1,624,301
TOTAL CAPITAL EXPENDITURES	**146,593**	**1,901,721**
GRAND TOTAL EXPENDITURES	**3,645,034**	**37,596,295**
Excess (Deficiency) of Revenues and Expenses	**(223,438)**	**(896,347)**

Debt Service and Fixed Asset Fund:		
Debt Service	141,267	1,624,301
Excess (Deficiency) of Revenues over Expenses	**141,267**	**1,624,301**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary
Compared to Budget
Year to Date as of July 2026

	YTD July 2026	APPROVED BUDGET	Increase (Decrease)
INCOME:			
Local Revenue Sources	1,722,255	1,543,492	178,763
Earned Income	14,806,325	15,426,997	(620,672)
General Revenue	20,171,368	20,222,087	(50,719)
TOTAL INCOME	**36,699,948**	**37,192,575**	**(492,627)**
EXPENSES:			
Salaries	21,143,763	20,668,370	475,394
Employee Benefits	4,056,853	4,229,762	(172,909)
Medication Expense	446,141	413,153	32,987
Travel - Board/Staff	383,858	355,552	28,306
Building Rent/Maintenance	340,021	268,246	71,774
Consultants/Contracts	6,153,413	6,140,790	12,623
Other Operating Expenses	3,170,525	3,056,142	114,384
TOTAL EXPENSES	**35,694,574**	**35,132,015**	**562,559**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**1,005,374**	**2,060,561**	**(1,055,186)**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles, Building	277,420	240,024	37,395
Capital Outlay - Debt Service	1,624,301	1,608,434	15,867
TOTAL CAPITAL EXPENDITURES	**1,901,721**	**1,848,459**	**53,262**
GRAND TOTAL EXPENDITURES	**37,596,295**	**36,980,473**	**615,822**
Excess (Deficiency) of Revenues and Expenses	**(896,347)**	**212,102**	**(1,108,449)**

Debt Service and Fixed Asset Fund:			
Debt Service	1,624,301	1,608,434	**15,867**
Excess(Deficiency) of Revenues over Expenses	**1,624,301**	**1,608,434**	**15,867**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary
Compared to Budget
For the Month Ended July 2026

INCOME:	MONTH OF July 2026	APPROVED BUDGET	Increase (Decrease)
Local Revenue Sources	218,903	226,273	(7,370)
Earned Income	1,156,542	1,311,359	(154,817)
General Revenue-Contract	2,046,151	2,065,729	(19,578)
TOTAL INCOME	**3,421,596**	**3,603,361**	**(181,765)**
EXPENSES:			
Salaries	2,179,909	2,121,537	58,371
Employee Benefits	401,743	402,089	(346)
Medication Expense	31,066	37,559	(6,493)
Travel - Board/Staff	33,818	31,539	2,279
Building Rent/Maintenance	16,296	21,969	(5,674)
Consultants/Contracts	569,823	569,935	(113)
Other Operating Expenses	265,787	264,792	996
TOTAL EXPENSES	**3,498,441**	**3,449,421**	**49,020**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**(76,845)**	**153,941**	**(230,785)**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles, Building	5,326	25,542	(20,216)
Capital Outlay - Debt Service	141,267	146,039	(4,772)
TOTAL CAPITAL EXPENDITURES	**146,593**	**171,581**	**(24,988)**
GRAND TOTAL EXPENDITURES	**3,645,034**	**3,621,002**	**24,033**
Excess (Deficiency) of Revenues and Expenses	**(223,438)**	**(17,640)**	**(205,798)**

Debt Service and Fixed Asset Fund:			
Debt Service	141,267	146,039	(4,772)
Excess (Deficiency) of Revenues over Expenses	**141,267**	**146,039**	**(4,772)**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary
With YTD July 2025 Comparative Data
Year to Date as of July 2026

INCOME:	**YTD July 2026**	**YTD July 2025**	**Increase (Decrease)**
Local Revenue Sources	1,722,255	2,015,736	(293,481)
Earned Income	14,806,325	19,545,939	(4,739,614)
General Revenue-Contract	20,171,368	18,920,878	1,250,490
TOTAL INCOME	**36,699,948**	**$ 40,482,553**	**(3,782,605)**
EXPENSES:			
Salaries	21,143,763	23,310,127	(2,166,364)
Employee Benefits	4,056,853	4,346,244	(289,391)
Medication Expense	446,141	486,843	(40,703)
Travel - Board/Staff	383,858	439,539	(55,681)
Building Rent/Maintenance	340,021	393,546	(53,525)
Consultants/Contracts	6,153,413	6,739,198	(585,785)
Other Operating Expenses	3,170,525	3,001,033	169,492
TOTAL EXPENSES	**35,694,574**	**$ 38,716,530**	**(3,021,956)**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**1,005,374**	**$ 1,766,023**	**(760,649)**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles, Building	277,420	716,995	(439,576)
Capital Outlay - Debt Service	1,624,301	1,416,684	207,617
TOTAL CAPITAL EXPENDITURES	**1,901,721**	**$ 2,133,679**	**(231,958)**
GRAND TOTAL EXPENDITURES	**37,596,295**	**$ 40,850,209**	**(3,253,914)**
Excess (Deficiency) of Revenues and Expenses	**(896,347)**	**$ (367,656)**	**(528,691)**

Debt Service and Fixed Asset Fund:			
Debt Service	1,624,301	1,416,684	207,617
Excess (Deficiency) of Revenues over Expenses	**1,624,301**	**1,416,684**	**207,617**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary
With July 2025 Comparative Data
For the Month ending July 2026

INCOME:	MONTH OF July 2026	MONTH OF July 2025	Increase (Decrease)
Local Revenue Sources	218,903	101,251	117,652
Earned Income	1,156,542	1,506,096	(349,554)
General Revenue-Contract	2,046,151	1,626,486	419,665
TOTAL INCOME	**3,421,596**	**$ 3,233,833**	**187,763**
Salaries	2,179,909	1,894,859	285,050
Employee Benefits	401,743	360,359	41,384
Medication Expense	31,066	42,667	(11,601)
Travel - Board/Staff	33,818	35,162	(1,344)
Building Rent/Maintenance	16,296	102,990	(86,694)
Consultants/Contracts	569,823	532,032	37,791
Other Operating Expenses	265,787	256,886	8,901
TOTAL EXPENSES	**3,498,441**	**$ 3,224,955**	**273,486**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**(76,845)**	**$ 8,878**	**(85,723)**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles, Building	5,326	20,399	(15,073)
Capital Outlay - Debt Service	141,267	128,539	12,728
TOTAL CAPITAL EXPENDITURES	**146,593**	**$ 148,938**	**(2,345)**
GRAND TOTAL EXPENDITURES	**3,645,034**	**$ 3,373,893**	**271,141**
Excess (Deficiency) of Revenues and Expenses	**(223,438)**	**$ (140,060)**	**(83,378)**

Debt Service and Fixed Asset Fund:			
Debt Service	141,267	128,539	12,728
Excess (Deficiency) of Revenues over Expenses	**141,267**	**128,539**	**12,728**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary
With June 2026 Comparative Data
For the Month Ended July 2026

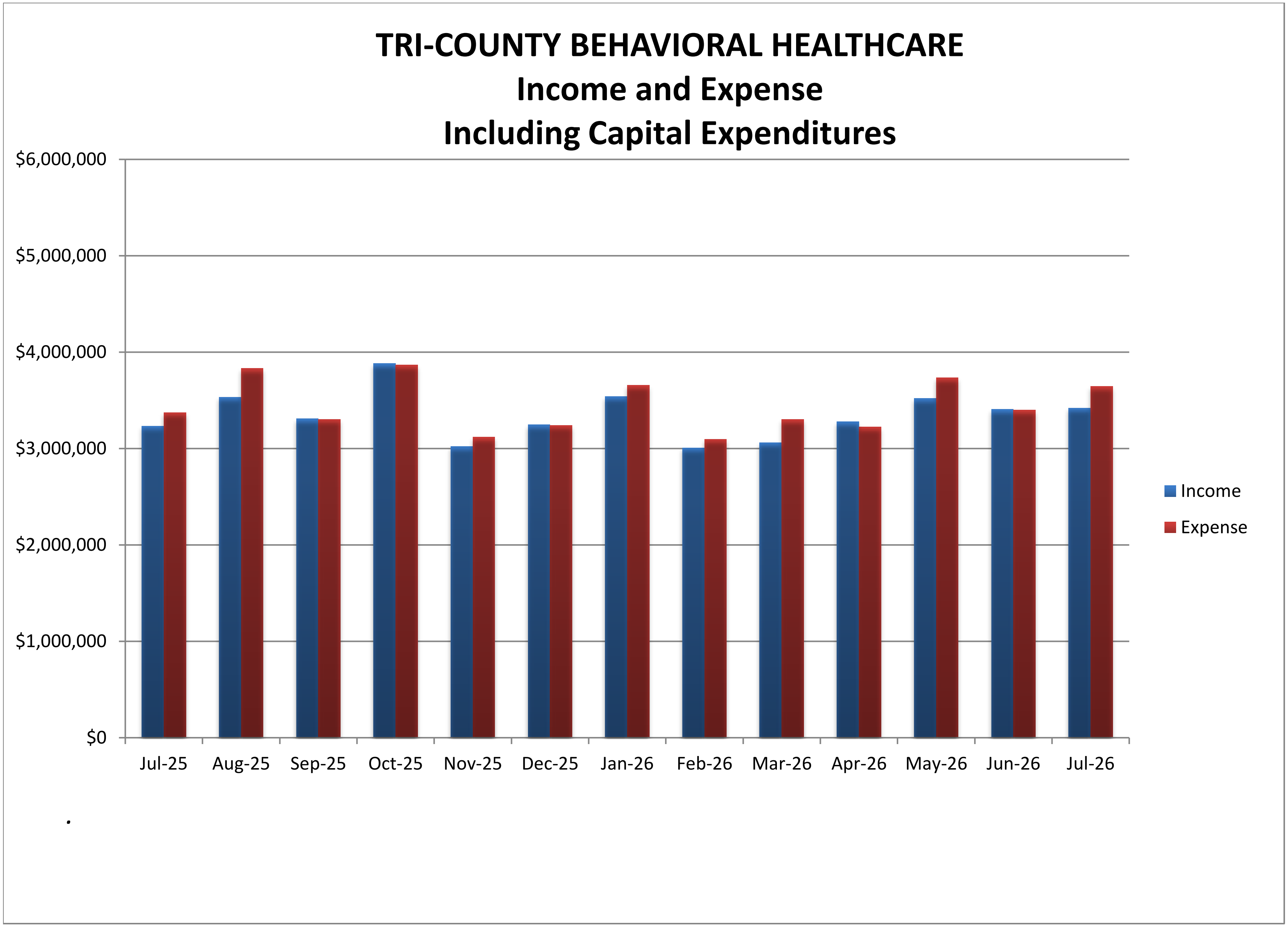
INCOME:	MONTH OF July 2026	MONTH OF June 2026	Increase (Decrease)
Local Revenue Sources	218,903	131,757	87,145.63
Earned Income	1,156,542	1,490,198	(333,655.19)
General Revenue-Contract	2,046,151	1,784,520	261,630.85
TOTAL INCOME	**3,421,596**	**3,406,475**	**15,121.29**
EXPENSES:			
Salaries	2,179,909	1,863,879	316,029.37
Employee Benefits	401,743	361,671	40,072.14
Medication Expense	31,066	45,551	(14,484.47)
Travel - Board/Staff	33,818	36,265	(2,447.11)
Building Rent/Maintenance	16,296	32,703	(16,407.69)
Consultants/Contracts	569,823	539,161	30,661.60
Other Operating Expenses	265,787	367,834	(102,047.00)
TOTAL EXPENSES	**3,498,441**	**3,247,064**	**251,376.84**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**(76,845)**	**159,411**	**(236,255.55)**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles, Building	5,326	154	5,171.93
Capital Outlay - Debt Service	141,267	152,767	(11,500.01)
TOTAL CAPITAL EXPENDITURES	**146,593**	**152,921**	**(6,328.08)**
GRAND TOTAL EXPENDITURES	**3,645,034**	**3,399,985**	**245,048.76**
Excess (Deficiency) of Revenues and Expenses	**(223,438)**	**6,490**	**(229,927.47)**

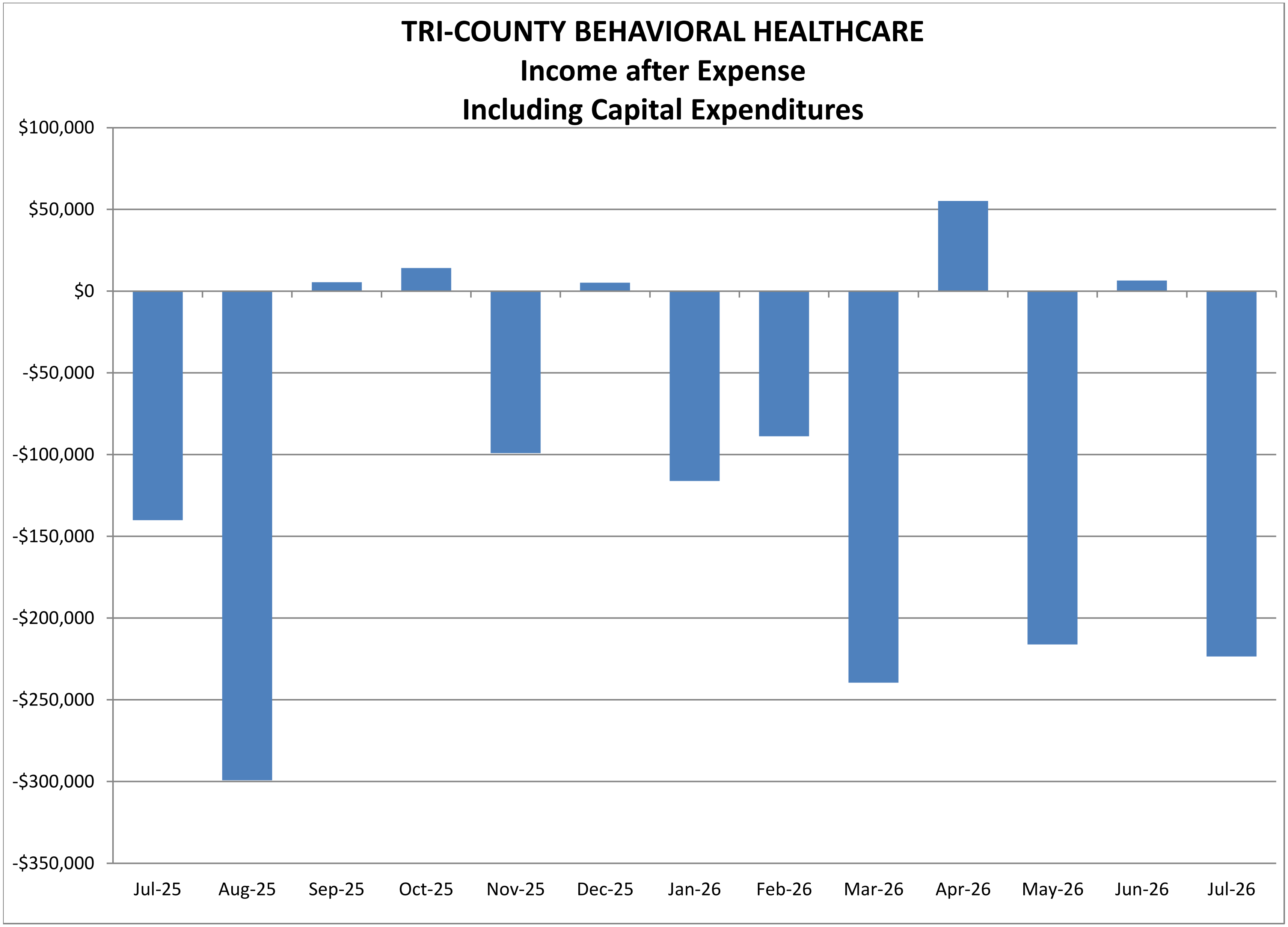
Debt Service and Fixed Asset Fund:			
Debt Service	141,267	152,767	(11,500.01)
Excess (Deficiency) of Revenues over Expenses	**141,267**	**152,767**	**(11,500.01)**

TRI-COUNTY BEHAVIORAL HEALTHCARE
Revenue and Expense Summary by Service Type
Compared to Budget
Year To Date as of July 2026

INCOME:	YTD Mental Health July 2026	YTD IDD July 2026	YTD Other Services July 2026	YTD Agency Total July 2026	YTD Approved Budget July 2026	Increase (Decrease)
Local Revenue Sources	613,544	358,437	750,275	1,722,255	1,543,492	(178,763)
Earned Income	8,112,560	4,680,388	2,013,377	14,806,325	15,426,997	620,672
General Revenue-Contract	18,119,321	1,645,282	406,765	20,171,368	20,222,087	50,719
TOTAL INCOME	**26,845,424**	**6,684,107**	**3,170,417**	**36,699,948**	**37,192,575**	**492,627**
EXPENSES:						
Salaries	15,716,377	3,771,082	1,656,304	21,143,763	20,668,370	**475,394**
Employee Benefits	2,931,257	788,943	336,654	4,056,853	4,229,762	**(172,909)**
Medication Expense	422,280		23,860	446,141	413,153	**32,987**
Travel - Board/Staff	237,426	123,295	23,137	383,858	355,552	**28,306**
Building Rent/Maintenance	317,040	12,754	10,226	340,021	268,246	**71,774**
Consultants/Contracts	4,569,551	1,364,616	219,247	6,153,413	6,140,790	**12,623**
Other Operating Expenses	2,200,044	711,368	259,114	3,170,525	3,056,142	**114,384**
TOTAL EXPENSES	**26,393,975**	**6,772,057**	**2,528,542**	**35,694,574**	**35,132,015**	**562,559**
Excess(Deficiency) of Revenues over Expenses before Capital Expenditures	**451,450**	**(87,950)**	**641,874**	**1,005,374**	**2,060,561**	**1,055,186**
CAPITAL EXPENDITURES						
Capital Outlay - FF&E, Automobiles, Building	74,066	19,355	183,998	277,420	240,024	37,395
Capital Outlay - Debt Service	700,174	184,768	739,359	1,624,301	1,608,434	15,867
TOTAL CAPITAL EXPENDITURES	**774,240**	**204,124**	**923,357**	**1,901,721**	**1,848,459**	**53,262**
GRAND TOTAL EXPENDITURES	**27,168,215**	**6,976,181**	**3,451,899**	**37,596,295**	**36,980,473**	**615,822**
Excess (Deficiency) of Revenues and Expenses	**(322,790)**	**(292,074)**	**(281,483)**	**(896,347)**	**212,102**	**1,108,449**

Debt Service and Fixed Asset Fund:						
Debt Service	700,174	184,768	739,359	1,624,301	1,608,434	15,867
		-	-	-		-
Excess (Deficiency) of Revenues over Expenses	**700,174**	**184,768**	**739,359**	**1,624,301**	**1,608,434**	**15,867**


TRI-COUNTY BEHAVIORAL HEALTHCARE
Income and Expense
Including Capital Expenditures
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Jul-25
Aug-25
Sep-25
Oct-25
Nov-25
Dec-25
Jan-26
Feb-26
Mar-26
Apr-26
May-26
Jun-26
Jul-26
Income
Expense



TRI-COUNTY BEHAVIORAL HEALTHCARE
Income after Expense
Including Capital Expenditures
$100,000
$50,000
$0
-$50,000
-$100,000
-$150,000
-$200,000
-$250,000
-$300,000
-$350,000
Jul-25
Aug-25
Sep-25
Oct-25
Nov-25
Dec-25
Jan-26
Feb-26
Mar-26
Apr-26
May-26
Jun-26
Jul-26

Agenda Item: Approve FY 2026 Year End Budget Revision **Committee:** Business	**Board Meeting Date** August 27, 2026
Background Information: None	
Supporting Documentation: Summary FY 2026 Year End Budget Revision	
Recommended Action: **Approve FY 2026 Year End Budget Revision**	

Tri-County Behavioral Healthcare
Proposed FY 2026 REVISED YEAR-END BUDGET Compared to
Current Approved FY 2026 Budget

Explanation of line items that have material changes over $10,000 from Proposed FY 2026 REVISED YEAR-END BUDGET compared to the Current Approved FY 2026 Budget.

REVENUES:
Local Revenue – This line item reflects a slight overall increase. The majority of this increase is from reserve transfers to pay for items that have been reported on the monthly financial statements for the Cleveland project and the vehicle purchased last October that was approved by the Board. The Cleveland items include detention pond fencing, exterior camera installation, monument sign, additional LVT flooring, generator startup and elevator connection and card readers.

We also received these additional funds that were unplanned:

- Funds in the amount of our annual normal allocation from Walker County;
- ETBHN Profit sharing;
- JPMorgan Procurement Card Rebate; and,
- Refund of IGT from Demonstration Year 8.

There were also funds that caused a negative impact in the category which are: Montgomery County did not include us in their budget which was not known until after our budget had been approved; interest income has been below budget all year; rental income was just slightly over the $10,000 variance, which is usually the timing of when rents are actually paid; and we had Texas Veteran's Commission Grant, which is a cost reimbursement program under budget from the original award amount due to a staff vacancy.

Earned Income – This line item reflects an overall decrease. For the positive side of this line, we were able to carry forward more of the ARPA funding that crossed our fiscal year ending at calendar year 12/31/2025. This enabled us to spend out the entire amount received from Montgomery County, which was used to support our CSU program.

We also received additional funds in the PHP-Charity Care Program than we had initially budgeted, and we received a refund of our IGT in the DPP (Directed Payment Program) from FY 2025.

There were the cost reimbursement programs that came in under the original budgeted amount: Texas Correctional Office on Offenders with Medical or Mental Impairments, Autism Program, Path Grant, Outpatient Competency Restoration, and HHSC – YCOT, which was increased mid-year and we were unable to fill the additional positions as cost reimbursement programs, while there was a corresponding decrease in expense.

The last group that came in under budget are the earned revenue Medicaid programs: Title XIX – Case Management Mental Health and Intellectual and Developmental Disabilities, Home and Community-Based Services, Medicaid Administrative Claiming, Medicaid – Preadmission Screening and Resident Review, Medicaid – Regular – Title XIX, and Title XIX Rehab. As with most of the previous years, this has been due to a decrease in our Medicaid covered clients as well as the turnover in our workforce.

General Revenue – This line has a decrease based on HHSC cost reimbursement grants lapsing funds this budget year. The grants are as follows: MH First Aid, Substance Abuse Adult Services, Private Bed Day, and Supportive Housing Grant.

EXPENSES:

Salaries – This line item reflects an overall increase from the original budget. We have reported this line all fiscal year as being over budget due to the estimate for the projected lapse used for the initial budget calculation that was based on historical numbers which included positions that we have frozen and removed from the total salary line.

Employee Benefits – This line item is under budget for the fiscal year. This was all in the retirement line which, had we retained employees, would have come in near budget.

Travel – Board/Staff – The travel line is coming in over the original budget. As we have seen all year, this line continues to increase due to the current mileage rate being indexed to the State of Texas rate. We can't keep up with their increases without new funding.

Medication Expense – This line item reflects an increase for the year. During the year we saw little swings in prices rising and then it has leveled back out to a lower level. We also continue to get monthly ETBHN rebates to help offset medication expenses.

Building Rent/Maintenance – This line item has an increase for the fiscal year. This year's big expenses have been elevators, plumbing issues, A/C issues, window replacements, and most recently, an underground water leak at the CSU. In general, the cost of building repairs continues to rise.

Consultants/Contracts – This line item reflects a slight decrease. The largest portion of this is the lapsed cost of the hospital bed days. Also, we are slightly under in Foster Care contracts, and the respite line. There are some areas that came in slightly over budget for contract non-clinical, website ADA compliance work, and IT Firewall.

Other Operating Expenses – This line item reflects an increase due to the rising prices that we have seen across the board on most items. I could list most all lines but these are the larger variances: advertising – recruitment, computer – bandwidth, moving expenses, utilities, vehicle oil and gas, and repair and maintenance.

Capital Outlay-FF&E, Automobiles – This line item reflects an increase based on the transfer of reserves for Cleveland items and vehicle purchase as stated above.

Capital Outlay - Debt Service Bonds – This line item is under the $10,000 variance.

TRI-COUNTY BEHAVIORAL HEALTHCARE
PROPOSED FY 2026 REVISED YEAR END BUDGET COMPARED TO
CURRENT APPROVED FY 2026 BUDGET

INCOME:	PROPOSED FY 2026 REVISED YEAR END BUDGET	CURRENT APPROVED FY 2026 BUDGET	Increase (Decrease)
Local Revenue Sources	$ 1,416,654	$ 1,393,695	$ 22,959
Earned Income	$ 15,900,512	$ 16,500,368	$ (599,856)
General Revenue	$ 21,595,170	$ 21,890,338	$ (295,168)
TOTAL INCOME	**$ 38,912,336**	**$ 39,784,401**	**$ (872,065)**
EXPENSES:			
Salaries	$ 22,909,761	$ 22,212,414	$ 697,347
Employee Benefits	$ 4,352,985	$ 4,417,502	$ (64,517)
Travel-Board/Staff	$ 520,392	$ 441,258	$ 79,134
Medication Expense	$ 486,793	$ 450,838	$ 35,955
Building Rent/Maintenance	$ 399,225	$ 283,807	$ 115,418
Consultants/Contracts	$ 6,733,783	$ 6,872,677	$ (138,894)
Other Operating Expenses	$ 3,307,559	$ 3,150,931	$ 156,628
TOTAL EXPENSES	**$ 38,710,498**	**$ 37,829,427**	**$ 881,071**
Excess (Deficiency) of Revenues over Expenses before Capital Expenditures	**$ 201,838**	**$ 1,954,974**	**$ (1,753,136)**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles	$ 277,420	$ 202,500	$ 74,920
Capital Outlay - Debt Services Bonds	$ 1,756,819	$ 1,752,474	$ 4,345
TOTAL CAPITAL EXPENDITURES	**$ 2,034,238**	**$ 1,954,974**	**$ 79,264**
GRAND TOTAL EXPENDITURES	**$ 40,744,736**	**$ 39,784,401**	**$ 960,335**
Excess (Deficiency) of Revenues and Expenses	**$ (1,832,400)**	**$ -**	**$ (1,832,400)**

Agenda Item: Approve Proposed FY 2027 Operating Budget **Committee:** Business	**Board Meeting Date** August 27, 2026
Background Information: None	
Supporting Documentation: Copy of Proposed FY 2027 Operating Budget with Narrative of Increases or Decreases of More than $10,000	
Recommended Action: **Approve Proposed FY 2027 Operating Budget**	

Tri-County Behavioral Healthcare
Proposed FY 2027 BEGINNING BUDGET Compared to
Current Approved FY 2026 Budget

Explanation of line items that have material changes over $10,000 from Proposed FY 2027 BEGINNING BUDGET compared to the Current Approved FY 2026 Budget.

REVENUES:

Local Revenue – This line item reflects a decrease from the FY 2026 year-end budget. This is mostly from the amount that we transferred from reserves in FY 2026. We also had the one-time revenue that was listed that we may receive this fiscal year that we recognize upon receipt. This line also shows a decrease from the end of Texas Veteran's grant that will not continue in FY27. All other lines are budgeted based on actual trends going forward.

Earned Income – This line item reflects an overall decrease. The earned line has had the most swings in revenue over the past several years and this year is no exception. FY 2026 was the last year we had ARPA funding in our budget through 12-31-2025. ARPA funds totaled just over $1.2 million dollars in FY 2026. We also have a projected decrease in PHP-Charity Care Pool and Directed Payment Program this fiscal year of $770,000. Potential earned Medicaid programs are budgeted with a full year expectation to increase revenue from current levels with the focus being on retention of competent, committed staff which have been difficult to find.

General Revenue – This line item for General Revenue funding shows an increase from the year end revision. This is due to the full annual amount of all the cost reimbursement grants that finished with a lapse at the end of FY 2026.

EXPENSES:

Salaries – This line item shows an over all decrease. The decrease is due to the ending of the ARPA programs mentioned above. The ARPA programs included the Expanded Therapy, the After-Hours Therapy, the restructuring of the Porter Clinic, and the ARPA MCOT. Again, we are budgeted close on lapse, but we did not include the frozen positions.

Employee Benefits – This line reflects an increased budget. We did have increases for LTD, AD&D and Life and some of the health premiums that are covered by Tri-County, even though we were unable to increase the contribution for employee health insurance.

Travel – Board/Staff – This line item reflects a decrease based on program changes above that historically utilize mileage reimbursement. This also includes a planned decrease in out of town travel.

Medication Expense – This line item reflects a decrease based on the medication budget projections.

Building Rent/Maintenance – This line item is down for the start of this fiscal year. Last fiscal year we had a fairly large amount of elevator repairs and such that we don't anticipate going forward. However, we do expect that other big projects will take its place so we will track this line closely throughout the fiscal year, and adjust if needed.

Consultants/Contracts – This line item reflects a decrease. The bulk of this change is due to the costs for a contract doctor paid for by ARPA at Porter and ARPA Mosaics database ending in FY 2026. Other changes are an increase for the inpatient private bed days that renew each year.

Other Operating Expenses – This line item reflects an overall decrease. Trimming the budget where we can to adjust for the loss of funding, as noted above, cuts some of these lines close. Close monitoring is going to be a major focus until we can turn things back in the right direction.

Capital Outlay-FF&E, Automobiles – This line item reflects an overall decrease. We are back to the normal annual purchases for computers.

Capital Outlay - Debt Service Bonds – This line has an increase based on the scheduled increase in the Bond Payments.

TRI-COUNTY BEHAVIORAL HEALTHCARE
PROPOSED FY 2027 BEGINNING BUDGET COMPARED TO
CURRENT APPROVED FY 2026 BUDGET

INCOME:	PROPOSED FY 2027 BEGINNING BUDGET	CURRENT APPROVED FY 2026 BUDGET	Increase (Decrease)
Local Revenue Sources	$ 973,772	$ 1,416,654	$ (442,882)
Earned Income	$ 15,875,621	$ 15,900,512	$ (24,891)
General Revenue	$ 21,913,731	$ 21,595,170	$ 318,561
TOTAL INCOME	**$ 38,763,124**	**$ 38,912,336**	**$ (149,213)**
EXPENSES:			
Salaries	$ 21,570,682	$ 22,909,761	$ (1,339,079)
Employee Benefits	$ 4,429,288	$ 4,352,985	$ 76,303
Travel-Board/Staff	$ 467,747	$ 520,392	$ (52,645)
Medication Expense	$ 433,834	$ 486,793	$ (52,959)
Building Rent/Maintenance	$ 314,959	$ 399,225	$ (84,265)
Consultants/Contracts	$ 6,508,489	$ 6,733,783	$ (225,295)
Other Operating Expenses	$ 3,035,795	$ 3,307,559	$ (271,764)
TOTAL EXPENSES	**$ 36,760,794**	**$ 38,710,498**	**$ (1,949,704)**
Excess (Deficiency) of Revenues over Expenses before Capital Expenditures	**$ 2,002,330**	**$ 201,838**	**$ 1,800,491**
CAPITAL EXPENDITURES			
Capital Outlay - FF&E, Automobiles	$ 205,000	$ 277,420	$ (72,420)
Capital Outlay - Debt Services Bonds	$ 1,797,330	$ 1,756,819	$ 40,511
TOTAL CAPITAL EXPENDITURES	**$ 2,002,330**	**$ 2,034,238**	**$ (31,908)**
GRAND TOTAL EXPENDITURES	**$ 38,763,124**	**$ 40,744,736**	**$ (1,981,613)**
Excess (Deficiency) of Revenues and Expenses	**$ -**	**$ (1,832,400)**	**$ 1,832,400**

Agenda Item: Ratify HHSC Contract No. HHS001530200001 Amendment No.1 Extension, Children's Autism Grant Program **Committee:** Business	**Board Meeting Date:** August 27, 2026

Background Information:

The Center began providing Board Certified Behavioral Analyst (BCBA) services to Children diagnosed with Autism in FY 2019 under contract with the Health and Human Services Commission.

This contract allows the Center's BCBA to provide Applied Behavior Analysis (ABA) therapy services to children diagnosed with autism, and to also contract for these services in the community. ABA is an evidence-based approach that utilizes principles of learning and behavior to teach new skills or improve specific skills while reducing challenging behaviors.

Tri-County's Children's Autism Program is located on the second floor of the Sgt. Ed Holcomb building, and our contractor is based in Spring/Woodlands area.

In addition to extending the contract period for an additional year, the Contract Affirmations was updated from v. 2.6 to v. 2.9. None of the changes to the Affirmations has a significant impact on operations.

Because HHSC needed to process the contract prior to the Board meeting, Evan Roberson signed the contract on behalf of the Center, subject to ratification by the Board.

Supporting Documentation:

Contract Available for Review

Recommended Action:

Ratify HHSC Contract No. HHS001530200001 Amendment No.1 Extension, Children's Autism Grant Program

Agenda Item: Approve Services Contract with the East Texas Behavioral Health Network (ETBHN) **Committee:** Business	**Board Meeting Date** August 27, 2026

Background Information:

The East Texas Behavioral Health Network (ETBHN) is a network of eleven Community Mental Health and Developmental Disability Centers. Tri-County was one of five Centers that established ETBHN in 1998 as a response to challenges of these organizations in achieving administrative efficiency and cost effectiveness. Each Community Center Executive Director/Chief Operating Officer sits as a member of the Regional Oversight Committee (ROC) or Board. Evan Roberson will serve as Chair of ETBHN for FY 27 and 28.

Tri-County has participated in a variety of other service offerings in these last 28 years. For Fiscal Year 2027, Tri-County plans to participate in the following ETBHN service offerings:

- Mental Health Service Authorizations;
- Closed Door Pharmacy services include pharmaceutical company Patient Assistance Program (PAP) application completion;
- IT Purchasing (limited); and
- Medical Director Consultation.

<u>Fiscal Year 2027 Estimated</u>
<u>Tri-County ETBHN Purchased Services</u>

	Monthly	Annually
Membership due	$ 966	$ 11,592
Authorizations	$ 2,427	$ 29,124
PAP services	$ 2,500	$ 30,000
Open Minds (one time only)	$ 3,512	$ 3,512
Fixed Total	$ 9,405	$ 74,228
*Medical Director (2 hour min only)	$ 472	$ 5,664
**Pharmacy	$ 43,626	$ 523,512
**Rebate per script (monthly average)	$ -3,200	$ -38,400
Fixed + Variable Total	$ 50,303	$ 565,004

The Closed-door Pharmacy use (including PAP) is our largest expense with ETBHN each year and varies based on number of prescriptions filled. For this reason, staff requests a not-to-exceed budget of $600,000 for FY 2027.

Supporting Documentation:

ETBHN Contract available for review.

Recommended Action:

Approve ETBHN Services Contract for Fiscal Year 2027 in a Not to Exceed Amount of $600,000

Agenda Item: Approve the FY 2027 Avail Solutions, Inc. Contract Committee: Business	**Board Meeting Date** August 27, 2026

Background Information:

Avail Solutions, Inc. has provided crisis hotline assessment services to Tri-County Behavioral Healthcare for many years. As the primary contracted provider of crisis hotline services for community centers across Texas, they operate 24 hours a day, seven days a week, with bilingual Spanish-speaking staff available at all times. When a face-to-face crisis assessment is needed, Avail contacts our Center staff to complete the evaluation.

The total contract amount for FY 2027 is $86,400, an increase from $6,700 to $7,200 per month.

Note: Originally, based on our increased call volume, Avail was recommending a higher monthly charge and will likely seek increases again next year. Avail answers over 600 calls per month from our service area.

Supporting Documentation:

Available at the Board meeting.

Recommended Action:

Approve the FY 2027 Avail Solutions, Inc. Contract for Crisis Hotline Assessment Services in the Amount of $86,400

Agenda Item: Approve the FY 2027 Kingwood Pines Inpatient Hospital Contract **Committee:** Business	**Board Meeting Date** August 27, 2026

Background Information:

Tri-County Behavioral Healthcare utilizes Kingwood Pines Hospital for inpatient psychiatric services when clients need a higher level of care.

Kingwood Pines Hospital is unique in that it not only serves adults and youth but children under the age of 12. In the last few years, hospital level of care need for children under 12 in our catchment area has continued to increase.

The FY 2027 contract for inpatient hospital beds at Kingwood Pines is $1,500,000. Utilization stayed about the same in FY 2026, and the FY 2027 contract amount is consistent with current utilization patterns.

Supporting Documentation:

Contract Available for Review.

Recommended Action:

Approve the FY 2027 Kingwood Pines Hospital Contract for Inpatient Psychiatric Services for up to $1,500,000

Agenda Item: Approve the FY 2027 Woodland Springs Inpatient Hospital Contract **Committee:** Business	**Board Meeting Date** August 27, 2026
Background Information: Tri-County Behavioral Healthcare utilizes Woodland Springs Hospital for inpatient psychiatric services when clients need a higher level of care. Woodland Springs Hospital, which is located in South Montgomery County, provides inpatient psychiatric care for both adult and youth populations. The FY 2027 contract for inpatient hospital beds at Woodland Springs is $1,250,000. Utilization increased again in FY 2026, and the FY 2027 contract amount is consistent with current utilization patterns.	
Supporting Documentation: Contract Available for Review.	
Recommended Action: **Approve the FY 2027 Woodland Springs Inpatient Psychiatric Hospital Contract for up to $1,250,000**	

Agenda Item: Approve the FY 2027 Cypress Creek Inpatient Hospital Contract **Committee:** Business	**Board Meeting Date** August 27, 2026

Background Information:

Tri-County Behavioral Healthcare utilizes Cypress Creek Hospital for inpatient psychiatric services when clients need a higher level of care. Cypress Creek Hospital, which is located in North Houston, provides inpatient psychiatric care for both adult and youth populations.

The FY 2027 contract for inpatient hospital beds at Cypress Creek is $1,250,000. Utilization increased again in FY 2026, and the FY 2027 contract amount is consistent with current utilization patterns.

Supporting Documentation:

Contract Available for Review.

Recommended Action:

Approve the FY 2027 Cypress Creek Hospital Contract for Inpatient Psychiatric Services for up to $1,250,000

Agenda Item: Approve the FY 2027 Voyages Behavioral Health Inpatient Psychiatric Hospital Contract **Committee:** Business	**Board Meeting Date** August 27, 2026

Background Information:

Voyages Behavioral Health Hospital of Conroe is a psychiatric hospital located on South Loop 336, west of I-45 in Conroe. It is approximately two miles from the Psychiatric Emergency Treatment Facility.

Voyages is a “full-service behavioral health hospital” with a focus on persons who are 50 years old or older who have “complex medical challenges.” In addition to this focus on seniors, Voyages serves Adults with Severe and Persistent Mental Illness.

The FY 2027 contract for inpatient hospital beds at Voyages is $250,000. Utilization decreased in FY 2026, and the FY 2027 contract amount is consistent with current utilization patterns.

Contract Available for Review

Recommended Action:

Approve the FY 2027 Voyages Behavioral Health Inpatient Psychiatric Hospital Contract for up to $250,000

Agenda Item: Approve the FY 2027 Sergio's Landscaping Service Contract **Committee:** Business	**Board Meeting Date** August 27, 2026

Background Information:

Sergio's Landscaping Service provides lawn and irrigation services at all locations, with the exception of Liberty. In addition to regularly scheduled services, he also bids on other landscape related projects as needed.

The FY 2027 contract reflects the continuation of lawn services at both the Truman Street facility and Porter facility, but will be discontinued once the properties are sold.

It should be noted that the 'related projects' component of their work has decreased significantly with current budget constraints and primarily involves necessary tree trimming or removal and mulch work at this time.

The total annual FY 2027 lawn and irrigation services contract is $79,140.

Supporting Documentation:

Contract Available for Review at the Board Meeting

Recommended Action:

Approve the FY 2027 Sergio's Landscaping Service Contract in the Not to Exceed Amount of $79,140

Agenda Item: Approve the FY 2027 Crown Cleaning Services Contract **Committee:** Business	**Board Meeting Date** August 27, 2026

Background Information:

Crown Cleaning Services provides janitorial services for the Sgt. Ed Holcomb facility in Conroe, the Liberty St. facility in Cleveland, Porter and the Huntsville service facility.

The FY 2027 contract cost will be reduced once the Truman and Porter facilities are sold. In the interim, we are retaining Crown at a reduced service frequency to maintain the facilities in a clean and presentable condition for prospective buyers.

The total FY 2027 contract with Crown is $248,040.

Supporting Documentation:

Contract Available for Review at the Board Meeting

Recommended Action:

Approve the FY 2027 Crown Cleaning Services Contract in the Not to Exceed Amount of $248,040

Agenda Item: Approve the FY 2027 Autism International Consulting Applied Behavioral Analysis Services Contract **Committee:** Business	**Board Meeting Date:** August 27, 2026

Background Information:

The Center began providing Board Certified Behavioral Analyst (BCBA) services to Children diagnosed with Autism in FY 2019 under contract with the Health and Human Services Commission.

This contract allows the Center's BCBA to provide ABA, or Applied Behavior Analysis therapy services to children diagnosed with autism, and to also contract for these services in the community. ABA is an evidence-based approach that utilizes principles of learning and behavior to teach new skills or improve specific skills while reducing challenging behaviors.

The Children's Autism Program (CAP) is located on the second floor of the Sgt. Ed Holcomb building, and our contractor, Autism International Consulting (AIC) is based in the Spring/Woodlands area.

The Center has been awarded $221,765.00 per year to serve 26 unduplicated children.

The contract with, Autism International Consulting for FY 2027 is $125,000 to ensure children who qualify for the autism grant program are served.

Supporting Documentation:

Contract Available for Review.

Recommended Action:

Approve the FY 2027 Autism International Consulting Applied Behavioral Analysis Services Contract in the Not to Exceed Amount of $125,000

Agenda Item: Approve the FY 2027 Lifetime Homecare Services Contract for IDD Crisis Respite Services Committee: Business	Board Meeting Date: August 27, 2026

Background Information:

Health and Human Services Commission (HHSC) requires each Center to provide or contract for out-of-home crisis respite services for persons with Intellectual and Developmental Disabilities. Crisis respite is a short-term service provided in a 24-hour supervised environment for individuals demonstrating a crisis that cannot be stabilized in their home. This service is designed to assist someone in maintaining community living in the least restrictive environment possible. HHSC provides funding for this service.

The need for crisis respite continues to grow each year, and so does the complexity of individuals who are placed.

The out-of-home crisis respite is required to be provided in a setting which is licensed by HHSC. Lifetime Homecare Services is a Home and Community-based Services (HCS) provider that is willing to utilize space in their licensed homes for IDD crisis services.

Lifetime Homecare Services receives $2,000 per month to ensure space is available in their homes along with trained staff. When an individual is admitted to crisis respite, they receive an additional $300 per day which includes day habilitation services.

The contract with Lifetime Homecare Services for FY 2027 is $110,000 to ensure Crisis Respite services are available when needed.

Supporting Documentation:

Contract Available for Review at the Board Meeting

Recommended Action:

Approve the FY 2027 Lifetime Homecare Services Contract for IDD Crisis Respite Services, Not to Exceed $110,000

Agenda Item: Approve FY 2026 Adaptive Aids, LLC Contract for IDD Crisis Respite Services **Committee:** Business	**Board Meeting Date:** August 27, 2026

Background Information:

Health and Human Services Commission (HHSC) requires each Center to provide or contract for out-of-home crisis respite services for persons with Intellectual and Developmental Disabilities. Crisis respite is a short-term service provided in a 24-hour supervised environment for individuals demonstrating a crisis that cannot be stabilized in their home. This service ultimately is to assist someone in maintaining community living in the least restrictive environment possible. HHSC provides funding for this service.

The out-of-home crisis respite is required to be provided in a setting which the state oversees. Adaptive Aids, LLC is a Home and Community-based Services (HCS) provider that is willing to utilize space in their licensed homes for IDD crisis services.

Adaptive Aids, LLC does not receive any additional funding to ensure that a crisis respite bed is available for TCBHC clients, however, they have made an internal commitment to always have a bed and staff available. When and individual is in their crisis respite services, Adaptive Aids, LLC receives $300 per day, which includes ISS (day habilitation) services. A typical crisis respite stay is 14 days, however we have had to extend the respite stay for most clients needing this service.

This contract maximum will be increased from $100,000 to $105,000 to ensure Crisis Respite services are funded through the end of the fiscal year. The funding received from HHSC covers this increase.

Supporting Documentation:

Contract Available for Review at the Board Meeting

Recommended Action:

Approve FY 2026 Adaptive Aids, LLC Contract for IDD Crisis Respite Services, Not to Exceed, $105,000

Agenda Item: Approve the FY 2027 Adaptive Aids, LLC Contract for IDD Crisis Respite Services **Committee:** Business	**Board Meeting Date:** August 27, 2026

Background Information:

Health and Human Services Commission (HHSC) requires each Center to provide or contract for out-of-home crisis respite services for persons with Intellectual and Developmental Disabilities. Crisis respite is a short-term service provided in a 24-hour supervised environment for individuals demonstrating a crisis that cannot be stabilized in their home. This service ultimately is to assist someone in maintaining community living in the least restrictive environment possible. HHSC provides funding for this service.

The out-of-home crisis respite is required to be provided in a setting which the state oversees. Adaptive Aids, LLC is a Home and Community-based Services (HCS) provider that is willing to utilize space in their state licensed homes for IDD crises.

Adaptive Aids, LLC has made a commitment to always have a bed and staff available for crisis respite needs. When and individual is in their crisis respite services, Adaptive Aids, LLC receives $300 per day, which includes ISS (day habilitation) services. A typical crisis respite stay is 14 days.

The proposed crisis respite contract maximum with Adaptive Aids, LLC is $80,000 for FY 2027.

Supporting Documentation:

Contract Available for Review at the Board Meeting

Recommended Action:

Approve the FY 2027 Adaptive Aids, LLC Contract for IDD Crisis Respite Services, Not to Exceed $80,000

Agenda Item: Board of Trustees Unit Financial Statements as of May and July 2026 **Committee:** Business	**Board Meeting Date** August 27, 2026
Background Information: None	
Supporting Documentation: May and July 2026 Board of Trustees Unit Financial Statements	
Recommended Action: **For Information Only**	

Unit Financial Statement
FY 2026
July 31, 2026

	July 2026 Budget	July 2026 Actual	Variance	YTD Budget	YTD Actual	Variance	Percent	Budget
Revenues								
Allocated Revenue	$ 2,237	$ 2,237	$ -	$ 24,608	$ 24,608	$ -	100%	$ 26,845
Total Revenue	$ 2,237	$ 2,237	$ -	$ 24,608	$ 24,608	$ -	100%	$ 26,845
Expenses								
Advertising - Public Awareness	$ -	$ -	$ -	$ -	$ 12	$ (12)	0%	$ -
Insurance-Worker Compensation	$ -	$ 1	$ (1)	$ -	$ 14	$ (14)	0%	$ -
Legal Fees	$ 1,500	$ 1,500	$ -	$ 16,500	$ 16,500	$ -	100%	$ 18,000
Training	$ 187	$ -	$ 187	$ 2,058	$ 495	$ 1,563	24%	$ 2,245
Travel - Non-local mileage	$ 146	$ -	$ 146	$ 1,604	$ 222	$ 1,383	14%	$ 1,750
Travel - Non-local Hotel	$ 375	$ -	$ 375	$ 4,125	$ 1,223	$ 2,902	30%	$ 4,500
Travel - Meals	$ 29	$ -	$ 29	$ 321	$ -	$ 321	0%	$ 350
Total Expenses	$ 2,237	$ 1,501	$ 736	$ 24,608	$ 18,466	$ 6,143	75%	$ 26,845
Total Revenue minus Expenses	$ -	$ 736	$ (736)	$ (0)	$ 6,142	$ (6,143)		$ -

Agenda Item: Project Update 402 Liberty Street, Cleveland, TX 77327 **Committee:** Business	**Board Meeting Date:** August 27, 2026

Background Information:

On February 13th, JLA contacted Tri-County and let us know that they were laying off their remaining staff and were going out of business. Several subcontractors for the project were not paid by JLA prior to this announcement.

A 'Payment Bond' (surety bond) was purchased from CNA in association with this project as is required for all governmental projects in Texas. Tri-County made a formal claim on the surety bond and there has been communication with CNA who will oversee the remaining portions of the project.

We continue to negotiate with CNA to pay as many vendors as possible and to protect our two-year warranty on the project.

CNA has authorized Mike Duncum to oversee the punch list for the project and that work is nearing completion.

Mike Duncum, Jennifer Bryant and staff will provide updates on the project in Executive Session.

Supporting Documentation:

None

Recommended Action:

Project Update 402 Liberty Street, Cleveland, TX 77327

UPCOMING MEETINGS

September 24, 2026 – Board Meeting

- Approve Minutes from August 27, 2026 Board Meeting
- Approve FY 2027 Goals and Objectives
- Community Resources Report
- Consumer Services Report for August 2026
- Program Updates
- Annual PNAC Reports
- FY 2026 Goals & Objectives Progress Report 4th Quarter
- 4th Quarter FY 2026 Corporate Compliance and Quality Management Report
- Annual Corporate Compliance Report and 1st Quarter FY 2027 Corporate Compliance Training
- Appoint Texas Council Representative and Alternate for FY 2027
- Board of Trustees Reappointments and Oaths of Office
- Analysis of Board Members Attendance for FY 2026 Regular and Special Called Board Meetings
- Personnel Report for August 2026
- Texas Council Risk Management Fund Claims Summary for August 2026
- Approve FY 2027 Dues Commitment and Payment Schedule for Texas Council
- Texas Council Risk Management Fund Board of Trustees Election
- Review Preliminary August 2026 Financial Statements
- 4th Quarter FY 2026 Investment Report
- Board of Trustees Unit Financial Statement for August 2026
- Consumer Foundation Board Meeting Update

October 29, 2026 – Board Meeting

- Approve Minutes from September 24, 2026 Board Meeting
- Longevity Recognitions
- Community Resources Report
- Consumer Services Report for September 2026
- Program Updates
- Board of Trustees Oaths of Office (any not present in September)
- Personnel Report for September 2026
- Texas Council Risk Management Fund Claims Summary for September 2026
- Approve September 2026 Financial Statements
- Approve Check Signers
- Board of Trustees Unit Financial Statement for September 2026
- HUD 811 Updates – Montgomery, Cleveland and Huntsville

Tri-County Acronyms	
Name	**Acronym**
Medicaid 1115 Transformation Waiver	1115
American Association on Intellectual and Developmental Disabilities	AAIDD
Applied Behavioral Analysis	ABA
Assertive Community Treatment	ACT
Americans with Disabilities Act	ADA
Attention Deficit Disorder	ADD
Attention Deficit Hyperactivity Disorder	ADHD
Activities of Daily Living	ADL
Aging and Disability Resource Center	ADRC
Adult Mental Health	AMH
Adult Needs and Strengths Assessment	ANSA
Adult Outpatient	AOP
Alternative Payment Model	APM
Advanced Practice Nurse	APN
Advanced Practice Registered Nurse	APRN
Adult Protective Services	APS
Assignment Registration and Dismissal Services	ARDS
Autism Spectrum Disorder	ASD
Austin State Hospital	ASH
Attempt to Contact	ATC
Board Certified Behavior Analyst	BCBA
Behavioral Health Suicide Prevention	BHSP
Body Mass Index	BMI
Child & Youth Services	C&Y
Cost Accounting Methodology	CAM
Child and Adolescent Needs and Strengths Assessment	CANS
Client Assignment Registration & Enrollment	CARE
Crisis Access Services	CAS
Computer Based Training & Cognitive Behavioral Therapy	CBT
Corporate Compliance	CC
Certified Community Behavioral Health Clinic	CCBHC
Charity Care Pool	CCP
Community Development Block Grant	CDBG
Community First Choice	CFC
Child Fatality Review Team	CFRT
Children's Health Insurance Program	CHIP
Crisis Intervention Response Team	CIRT

Critical Incident Stress Management	CISM
Crisis Intervention Team	CIT
Child Mental Health	CMH
Comprehensive Nursing Assessment	CNA
Continuity of Care	COC
Co-Occurring Psychiatric and Substance Use Disorders	COPSD
Novel Corona Virus Disease - 2019	COVID-19
Child Protective Services	CPS
Collaborative Problem Solving	CPS
Cognitive Processing Therapy	CPT
Community Resource Coordination Group	CRCG
Coordinated Specialty Care	CSC
Cleveland Supported Housing, Inc.	CSHI
Crisis Stabilization Unit	CSU
Day Activity and Health Services Requirements	DAHS
Department of Assistive & Rehabilitation Services	DARS
Direct Care Provider	DCP
Drug Enforcement Agency	DEA
Department of Family and Protective Services	DFPS
Determination of Intellectual Disability	DID
Doctor of Osteopathic Medicine	DO
Date of Birth	DOB
Directed Payment Program - Behavioral Health Services	DPP-BHS
Disaster Recovery Center	DRC
Department of State Health Services	DSHS
Diagnostic and Statistical Manual of Mental Disorders	DSM
Delivery System Reform Incentive Payments	DSRIP
Data Use Agreement	DUA
Dunn Behavioral Health Science Center at UT Houston	DUNN
Diagnosis	Dx
Evidence Based Practice	EBP
Early Childhood Intervention	ECI
Emergency Detention Order	EDO
Emergency Detention Warrant (Judge or Magistrate Issued)	EDW
Electronic Health Record	EHR
East Texas Behavioral Healthcare Network	ETBHN
Electronic Visit Verification	EVV
Federal Emergency Management Assistance	FEMA
First Episode Psychosis	FEP

Fair Labor Standards Act	FLSA
Family Medical Leave Act	FMLA
Family Therapy	FT
Fiscal Year	FY
Home and Community Based Services - Adult Mental Health	HCBS-AMH
Home and Community-Based Services	HCS
Health & Human Services Commission	HHSC
Health Insurance Portability & Accountability Act	HIPAA
Human Resources	HR
Housing and Urban Development	HUD
Inventory for Client and Agency Planning	ICAP
Intermediate Care Facility - for Individuals w/Intellectual Disabilities	ICF-IID
Independence Communities, Inc.	ICI
Intensive Case Management	ICM
Intellectual and Developmental Disabilities	IDD
Intellectual and Developmental Disabilities Planning Network Advisory	IDD PNAC
Individual Habilitation Plan	IHP
Illness Management and Recovery	IMR
Implementation Plan	IP
Individual Plan of Care	IPC
Initial Psychiatric Evaluation	IPE
Individual Program Plan	IPP
Individualized Skills and Socialization	ISS
Individual Transition Planning (schools)	ITP
Juvenile Detention Center	JDC
Junior Utilization Management Committee	JUM
Legally Authorized Representative	LAR
Local Behavioral Health Authority	LBHA
Licensed Chemical Dependency Counselor	LCDC
Licensed Clinical Social Worker	LCSW
Local Intellectual & Developmental Disabilities Authority	LIDDA
Leadership Montgomery County	LMC
Local Mental Health Authority	LMHA
Licensed Master Social Worker	LMSW
Licensed Marriage and Family Therapist	LMFT
Level of Care (MH)	LOC
Level of Care - Transition Age Youth	LOC-TAY
Level Of Need (IDD)	LON
Licensed Practitioner of the Healing Arts	LPHA

Licensed Professional Counselor	LPC
Licensed Professional Counselor-Supervisor	LPC-S
Local Planning and Network Development	LPND
Long Term Disability	LTD
Licensed Vocational Nurse	LVN
Medicaid Administrative Claiming	MAC
Medication Assisted Treatment	MAT
Montgomery County Hospital District	MCHD
Managed Care Organizations	MCO
Mobile Crisis Outreach Team	MCOT
Medical Director/Doctor	MD
Medicaid	MDCD
Major Depressive Disorder	MDD
Mental Health First Aid	MHFA
Management Information Services	MIS
Memorandum of Understanding	MOU
Montgomery Supported Housing, Inc.	MSHI
Multisystemic Therapy	MST
Military Veteran Peer Network	MVPN
National Alliance on Mental Illness	NAMI
New Employee Orientation	NEO
New Generation Medication	NGM
Not Guilty by Reason of Insanity	NGRI
Outpatient Competency Restoration	OCR
Office of the Inspector General	OIG
Order for Protective Custody	OPC
Outreach, Screening, Assessment and Referral (Substance Use Disorders)	OSAR
Physician's Assistant	PA
Patient Assistance Program	PAP
Pre-Admission Screening and Resident Review	PASRR
Projects for Assistance in Transition from Homelessness (PATH)	PATH
Private Contract Bed	PCB
Parent Child Interaction Therapy	PCIT
Primary Care Physician	PCP
Person Centered Recovery Plan	PCRP
Person Directed Plan	PDP
Psychiatric Emergency Treatment Center	PETC
Psychological First Aid	PFA
Protected Health Information	PHI

Public Health Providers - Charity Care Pool	PHP-CCP
Planning Network Advisory Committee	PNAC
Private Psychiatric Bed	PPB
Psychosocial Rehab Specialist	PRS
Qualified Intellectual Disabilities Professional	QIDP
Quality Management	QM
Qualified Mental Health Professional	QMHP
Residential Care Facility	RCF
Routine Case Management	RCM
Request for Proposal	RFP
Registered Nurse	RN
Regional Oversight Committee - ETBHN Board	ROC
Recovery Plan	RP
Regional Planning & Network Advisory Committee	RPNAC
Rusk State Hospital	RSH
Residential Treatment Center	RTC
Satori Alternatives to Managing Aggression	SAMA
Substance Abuse and Mental Health Services Administration	SAMHSA
San Antonio State Hospital	SASH
Supported Housing	SH
School Health Advisory Committee	SHAC
SSI Outreach, Access and Recovery	SOAR
Social Security Administration	SSA
Social Security Disability Income	SSDI
Supplemental Security Income	SSI
State Supported Living Center	SSLC
State of Texas Access Reform-Kids (Managed Medicaid)	STAR Kids
Substance Use Disorder	SUD
Texas Administrative Code	TAC
Temporary Assistance for Needy Families	TANF
Transition Aged Youth	TAY
Tri-County Behavioral Healthcare	TCBHC
Trauma Focused CBT - Cognitive Behavioral Therapy	TF-CBT
Tri-County Consumer Foundation	TCCF
Texas Correctional Office on Offenders with Medical & Mental Impair	TCOOMMI
Texas Council Risk Management Fund	TCRMF
Texas Department of Criminal Justice	TDCJ
Texas Education Agency	TEA
Trauma Informed Care-Time for Organizational Change	TIC/TOC

Texas Medicaid & Healthcare Partnership	TMHP
Treatment Adult Services (Substance Use Disorder)	TRA
Texas Resilience and Recovery	TRR
Texas Home Living	TxHmL
Treatment Youth Services (Substance Use Disorder)	TRY
Texas Veterans Commission	TVC
Texas Workforce Commission	TWC
Utilization Management	UM
United Way of Greater Houston	UW
Walker County Hospital District	WCHD
Waiver Survey & Certification	WSC
Youth Crisis Outreach Team	YCOT
Youth Empowerment Services	YES
Youth Mental Heath First Aid	YMHFA
Updated 11/17/25	